AGENDA for
U. T. SYSTEM BOARD OF REGENTS
SPECIAL CALLED MEETING
and
HEALTH RETREAT

December 7-8, 2006
Cain Conference Center, 8th Floor, Seay Biomedical Building
U. T. Southwestern Medical Center – Dallas, 2201 Inwood Road
(Thursday)
and
Alamo Room, 4th Floor, Renaissance Hotel, 2222 Stemmons Freeway
(Friday)
Dallas, Texas

THURSDAY, DECEMBER 7, 2006
(Cain Conference Center, 8th Floor, Seay Biomedical Building, U. T. Southwestern Medical Center – Dallas)

Special Called Meeting of the Board

A. CALL TO ORDER IN OPEN SESSION 1:15 p.m.
Chairman Huffines

B. CONSIDER AGENDA ITEMS

1. U. T. Health Science Center - San Antonio: Approval to expand planning authority for a Doctor of Physical Therapy degree in the School of Allied Health Sciences 1:17 p.m.
Action
President Cigarroa
Dr. Shine

2. U. T. System: Chancellor's Quarterly Update 1:20 p.m.
Report
Chancellor Yudof

3. U. T. System: Preparations for the 80th Legislative Session 1:35 p.m.
Report
Mr. McBee

4. U. T. System Board of Regents: Discussion and appropriate action to authorize the Chairman of the Board of Regents to appoint an additional member to the Presidential Search Advisory Committee at U. T. Medical Branch - Galveston to provide representation for the School of Nursing 1:50 p.m.
Action

C. RECESS TO EXECUTIVE SESSION PURSUANT TO TEXAS GOVERNMENT CODE, CHAPTER 551, IF NEEDED 1:51 p.m.

1. Consultation with Attorney Regarding Legal Matters or Pending and/or Contemplated Litigation or Settlement Offers – Section 551.071

U. T. System Board of Regents: Discussion with Counsel on pending legal issues

i
2. Deliberations Regarding the Purchase, Exchange, Lease, Sale, or Value of Real Property – Section 551.072

3. Negotiated Contracts for Prospective Gifts or Donations – Section 551.073

U. T. Southwestern Medical Center - Dallas: Discussion regarding a proposed gift to Southwestern Medical Foundation to benefit U. T. Southwestern Medical Center - Dallas with a potential naming feature

Dr. Safady
President Wildenthal

4. Personnel Matters Relating to Appointment, Employment, Evaluation, Assignment, Duties, Discipline, or Dismissal of Officers or Employees – Section 551.074

U. T. System: Consideration of individual personnel matters relating to appointment, employment, evaluation, compensation, assignment, and duties of presidents, U. T. System Administration officers (Executive Vice Chancellors and Vice Chancellors), other officers reporting directly to the Board (Chancellor, General Counsel to the Board of Regents, and Director of Audits), and U. T. System employees

D. RECONVENE IN OPEN SESSION FOR ACTION ON EXECUTIVE SESSION ITEMS, IF ANY, AND ADJOURN SPECIAL CALLED MEETING OF THE BOARD 2:00 p.m.
Health Retreat

A. CONVENE HEALTH RETREAT
2:10 p.m.
Vice Chairman Clements
Dr. Shine

B. CLINICAL PROGRAMS: THE CHALLENGE OF UNCOMPENSATED CARE
2:10 p.m.
President Stobo
President Calhoun
   a) Accessibility and cost for the uninsured and underinsured: what is U. T.’s role?
   b) Leveraging clinical programs, regionalization, joint ventures, etc.
   c) Information technology, the electronic health record, and computerized physician order entry
   d) Health services research, health economics, and health policy in the U. T. System
   e) Increasing efficiencies in purchasing: administration, organization, and function
   f) Patient safety and quality of care

C. HEALTH INSTITUTIONS ROLE IN GLOBAL COMPETITIVENESS
3:30 p.m.
President Cigarroa
Margaret L. Kripke, Ph.D., Executive Vice President and Chief Academic Officer
   a) Student, graduate student, and faculty recruitment
   b) International collaborations for research, education, and patient care
   c) Creating new products and technology transfer

D. PREPARING HEALTH PROFESSIONALS IN THE 21ST CENTURY
4:30 p.m.
President Wildenthal
President Willerson
   a) Workforce projections, needs, and responses
   b) Educational innovations – how we prepare the workforce
   c) Responding to demographic changes and cultures
   d) Wellness and public health
   e) Role of academies

E. RECESS
6:00 p.m.

F. DINNER (at Regent Rowling’s home, 3832 Beverly Drive, Dallas, a map is in the front pocket of the binder)
6:30 p.m.
FRIDAY, DECEMBER 8, 2006  
(Alamo Room, 4th floor, Renaissance Dallas Hotel)

BUFFET BREAKFAST  
8:00 - 8:30 a.m.

G. RECONVENE HEALTH RETREAT  
8:30 a.m.  
Vice Chairman Clements

H. EVOLVING TRENDS IN HEALTH SCIENCE  
8:30 a.m.  
President Willerson  
President Wildenthal

a) Collaborations
b) Shared equipment and facilities

c) Shared purchasing method
d) Competitiveness for faculty
e) Scientific areas
   1. Genomics – Next Steps
   2. Proteomics
   3. Neuroscience
   4. Translational science
   5. Bioinformatics
   6. Bioengineering
   7. Drugs/biologics/devices
   8. Regenerative Medicine

I. OVERARCHING THEMES AND OPPORTUNITIES  
9:50 a.m.  
Dr. Shine

a) Code Red: The Critical Condition of Health in Texas
b) Aspirations – with whom do we compete and where do we want to be in 2020?
c) Leveraging resources, example: shared facilities, institutions, centers and consortia
d) Education: evolution or revolution
e) Prevention, Wellness & Treatment – what is the right combination?

J. ADJOURN HEALTH RETREAT  
11:15 a.m.
1. **U. T. Health Science Center - San Antonio: Approval to expand planning authority for a Doctor of Physical Therapy degree in the School of Allied Health Sciences**

   **RECOMMENDATION**

   The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Health Affairs and President Cigarroa that

   a. degree planning authority for U. T. Health Science Center - San Antonio be expanded to include a Doctor of Physical Therapy (DPT) program; and

   b. the proposal be submitted to the Texas Higher Education Coordinating Board for review and appropriate action.

   **BACKGROUND INFORMATION**

   Once preliminary planning authority has been approved, U. T. Health Science Center - San Antonio will submit a DPT program for approval by the U. T. System Board of Regents and the Coordinating Board. The proposed program would complement and strengthen the undergraduate, graduate, and professional programs offered at U. T. Health Science Center - San Antonio and would not unnecessarily duplicate other programs in the state or region.

   There is a clear and well-defined need for physical therapists in the future, both nationally and in Texas. The State of Texas needs a Doctorate of Physical Therapy (DPT) program in order to maintain the quality of and access to health care provided to people with chronic diseases and disabilities commonly seen by physical therapists. A DPT would more adequately address improvements in health professional education recommended by the Institute of Medicine report, "Health Profession Education: A Bridge to Quality."

2. **U. T. System: Chancellor's Quarterly Update**

   **REPORT**

   Chancellor Yudof will update the Board on the reporting schedule for The University of Texas System strategic initiatives and accountability goals.
3. **U. T. System: Preparations for the 80th Legislative Session**

**REPORT**

Mr. Barry McBee, Vice Chancellor for Governmental Relations, will update the Board on the status of U. T. System preparations for the 80th Regular Legislative Session, including a summary of the System's and institutions' budget requests, proposals that the Legislature may consider affecting higher education, and the major budgetary and substantive issues facing the Legislature.

The report may be found on Pages 3 - 17.

4. **U. T. System Board of Regents: Discussion and appropriate action to authorize the Chairman of the Board of Regents to appoint an additional member to the Presidential Search Advisory Committee at U. T. Medical Branch - Galveston to provide representation for the School of Nursing**

**RECOMMENDATION**

It is recommended that the Board authorize Chairman Huffines to appoint an additional member to the Presidential Search Advisory Committee at U. T. Medical Branch - Galveston to provide representation for the School of Nursing.

**BACKGROUND INFORMATION**

On November 16, 2006, Chairman Huffines announced the membership of the Presidential Search Advisory Committee for U. T. Medical Branch - Galveston. The membership includes representatives from the Schools of Medicine, Allied Health Sciences, and Graduate Studies. In an effort to achieve more diverse representation on the Committee, Chairman Huffines wishes to appoint a representative of the School of Nursing. While the Regents' *Rules and Regulations* at Series 20201 authorize the Chairman to make appointments of external and community representatives, there is no express authorization for the appointment of another U. T. Medical Branch - Galveston employee representative of the School of Nursing.
80th Texas Legislature
Prospective Legislative Issues

Overall State Budget Forecast for 2008-2009

• Estimated Budget Surplus
  ▪ $8.2 billion – Largest budget surplus in history - Comptroller Carole Keeton Strayhorn, May 2006
  ▪ Sales Taxes – Up 12% from FY 2005
  ▪ After public education special sessions, surplus likely to be $4.3 billion – Ft. Worth Star Telegram, October 4, 2006
  ▪ State coffers could grow by $15 billion - Office of Speaker Craddick, Austin American-Statesman, October 14, 2006

• New Comptroller Will Issue Official Revenue Estimate in January 2007

• Budget will dominate the 80th Session
Overall State Budget Forecast

• **Big-Ticket Items For 2008-2009**
  - Public Education - $6.0 billion
  - Medicaid - $3.0 billion
  - TRS & ERS - $1.0 billion
  - Clean Air - $300 million
  - Prisons - $200 million
  - PUC System Benefit Fund - $175 million
  - Parks - $100 million
  - Child Support - $60 million

• **Other structural adjustments that will cost money**
  - Elimination of one-time accounting adjustments
  - Truth in budgeting – dedicated revenues

• **Constitutional Spending Cap**
  - Limited appropriations in Third Called Special Session of 79th Legislature
  - Rate of growth set by Legislative Budget Board in November 2006
Overall State Budget Forecast

• And Looking Ahead to 2010-2011
  ▪ Texas Taxpayers and Research Association estimates cost of public education/school finance reform will be $10.8 billion
  ▪ Texas Center for Public Policy Priorities puts cost at $15 billion
  ▪ Increasing focus on one-time expenditures for 2008-2009

$950 Million in needs identified by LBB:
  ▪ $330 million for new TRB debt service
  ▪ $200 million for employee group insurance
  ▪ $175 million for enrollment growth
  ▪ $175 million HEAF contribution
  ▪ Excludes increased utility costs
Coordinating Board Appropriations Request

- $1.5 billion in formula funding
- $200 million in financial aid
- $60 million for Advanced Research Program

UT System Funding Priorities For 2008-2009
Restore 10% Cuts

<table>
<thead>
<tr>
<th>Academic Institutions</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>UT Arlington</td>
<td>$1,241,638</td>
</tr>
<tr>
<td>UT Austin</td>
<td>$4,721,892</td>
</tr>
<tr>
<td>UT Dallas</td>
<td>$634,299</td>
</tr>
<tr>
<td>UT El Paso</td>
<td>$2,382,030</td>
</tr>
<tr>
<td>UT Pan American</td>
<td>$2,193,112</td>
</tr>
<tr>
<td>UT Brownsville</td>
<td>$1,481,790</td>
</tr>
<tr>
<td>UT Permian Basin</td>
<td>$999,679</td>
</tr>
<tr>
<td>UT San Antonio</td>
<td>$2,973,888</td>
</tr>
<tr>
<td>UT Tyler</td>
<td>$1,505,194</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$18,363,622</strong></td>
</tr>
</tbody>
</table>
UT System Funding Priorities
For 2008-2009
Restore 10% Cuts

Restore non-formula general revenue/baseline budget

<table>
<thead>
<tr>
<th>Health-Related Institutions</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>UT Southwestern</td>
<td>$5,835,679</td>
</tr>
<tr>
<td>UTMB</td>
<td>28,430,300</td>
</tr>
<tr>
<td>UT HSC Houston</td>
<td>2,878,682</td>
</tr>
<tr>
<td>UT HSC San Antonio</td>
<td>5,169,202</td>
</tr>
<tr>
<td>UT MD Anderson</td>
<td>22,441,952</td>
</tr>
<tr>
<td>UT HC Tyler</td>
<td>5,805,402</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$70,561,217</strong></td>
</tr>
</tbody>
</table>

Academic Institutions’ Priorities
At Risk If Funding Not Restored

- UT Arlington Automation and Robotics Institute
- UT Austin Faculty salaries & scholarships
- UT Brownsville Border economic development
- UT Dallas Faculty salaries, tech infrastructure & research
- UT El Paso Border-related law, environment, economic development centers
- UT Pan American Center for Entrepreneurship and Economic Development, Diabetes Registry, Texas/Mexico Border Health
- UT Permian Basin Jon Ben Shepperd Public Leadership Institute & Small Business Development Center
- UT San Antonio Graduate & student retention programs
- UT Tyler Longview campus, 4-year start-up operations
Health Institutions’ Priorities At Risk If Funding Not Restored

- UT Southwestern: Medical imaging, biotech transfer & Sickle Cell research
- UTMB: Unsponsored patient care & faculty recruitment/retention
- UT HSC Houston: Academics & translational research
- UT HSC San Antonio: South Texas Professional Education residency training & infectious disease research
- UT MD Anderson: Cancer diagnosis/treatment & uncompensated care
- UT HC Tyler: Medical library, indigent care, graduate medical education & residencies

UT System Funding Priorities
Debt Service for TRBs

<table>
<thead>
<tr>
<th>New TRB Authority</th>
<th>Debt Service (est.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic Institutions</td>
<td>$566,276,000</td>
</tr>
<tr>
<td>Health-related Institutions</td>
<td>$280,120,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$846,396,000</strong></td>
</tr>
</tbody>
</table>

Existing TRBs -- $123.7 million/biennium

Combined Total -- $271.4 million/biennium
### UT System Funding Priorities

#### Formula Funding

<table>
<thead>
<tr>
<th>Institution Type</th>
<th>Formula</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Academic Institutions</strong></td>
<td>Instruction and Operation (I &amp; O)</td>
<td>$122,072,051</td>
</tr>
<tr>
<td></td>
<td>Education and General Expenses (E &amp; G) (Infrastructure)</td>
<td>$78,919,311</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td><strong>$200,991,362</strong></td>
</tr>
<tr>
<td><strong>Health-related Institutions</strong></td>
<td>Instruction and Operation (I &amp; O)</td>
<td>$80,240,673</td>
</tr>
<tr>
<td></td>
<td>Education and General Expenses (E &amp; G)</td>
<td>$165,486,580</td>
</tr>
<tr>
<td></td>
<td>Research (RE)</td>
<td>$19,804,398</td>
</tr>
<tr>
<td></td>
<td>Graduate Medical Education (GME)</td>
<td>$87,397,014</td>
</tr>
<tr>
<td></td>
<td>Mission Specific (MS)</td>
<td>$25,303,117</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td><strong>$378,231,782</strong></td>
</tr>
</tbody>
</table>

#### Institutional Funding Priorities

**Exceptional/Special Items**

<table>
<thead>
<tr>
<th>Institution Type</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Academic Institutions</strong></td>
<td>UT Arlington</td>
</tr>
<tr>
<td></td>
<td>UT Austin</td>
</tr>
<tr>
<td></td>
<td>UT Brownsville</td>
</tr>
<tr>
<td></td>
<td>UT Dallas</td>
</tr>
<tr>
<td></td>
<td>UT El Paso</td>
</tr>
<tr>
<td></td>
<td>UT Pan American</td>
</tr>
<tr>
<td></td>
<td>UT Permian Basin</td>
</tr>
<tr>
<td></td>
<td>UT San Antonio</td>
</tr>
<tr>
<td></td>
<td>UT Tyler</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
</tr>
</tbody>
</table>
Institutional Funding Priorities
Exceptional/Special Items

Health-related Institutions
- UT Southwestern $132,217,514
- UTMB $149,877,025
- UT HSC Houston $137,046,350
- UT HSC SA $95,980,224
- UT MD Anderson $144,719,708
- UT HC Tyler $21,622,402
Total $681,463,223

Priorities in Science, Technology, Engineering and Mathematics
- UT Arlington Science Education Center
- UT Austin Marine Science Institute
- UT Brownsville Coastal Studies Center
- UT Dallas Center for Applied Biology
- UT El Paso Research and doctoral program start-up
- UT Pan American Allied Health Teaching Center
- UT Permian Basin Regional math/science education center
- UT San Antonio San Antonio Life Science Institute (SALSI)
- UT Tyler Research enhancement
- UT Southwestern STARS
- UTMB Research funding
- UT HSC Houston Technology/translational research transfer
- UT HSC San Antonio SALSI
- UT MD Anderson Science Park operations
- UT HC Tyler Health-related sciences school
Other Major Issues for 80th Legislature

- Property tax appraisal caps and process
- Business margins tax “technical corrections”
- Immigration and border security
- Medicaid reform
- Prison construction/correctional managed care
- Toll roads/Trans Texas Corridor
- Budget Reform
- Electricity
- Water
- Eminent Domain

U. T. System Substantive Priorities

Academic Affairs

- Maintain flexible tuition
- Top 10% law/admissions issues
- Graduation rates
- Financial aid
- Progress on Closing the Gaps
- Research and technology transfer
U. T. System Substantive Priorities

• **Health Affairs**
  - Graduate Medical Education
  - Nursing shortage
  - Health care workforce
  - Joint Admission Medical Program (JAMP)
  - Indigent health care for uninsured Texans ("Code Red")
  - Public health

• **Administration and Business Affairs**
  - Deregulation
  - Employee benefits

Other U. T. System Issues

- Over 100 proposals submitted by all institutions
- Evaluated by Chancellor, Executive Vice Chancellors, Administration/Academic Affairs/Health Affairs/OGR Staff
- Will present information to legislators on:
  - Addressing nursing shortage
  - Elimination of reports
  - Clarification of Public Information Act
- Proposals with negative impact on state general revenue or budget not favored
Other Higher Education Legislative Issues Potentially Affecting U. T. System

- Tuition exemptions/waivers
- Automatic admission of community college graduates
- Distance learning initiatives
- Post-secondary readiness initiatives
- Governor’s Business Council recommendations

Bills Already Pre-Filed Affecting Higher Education

Admissions

- **SB 101 by Senator Shapiro** - Limitations on the automatic admission of undergraduate students to general academic teaching institutions

- **HB 78 by Rep. Branch** - Limitations on the automatic admission of undergraduate students to general academic teaching institutions.

- **HB 212 by Rep. Woolley** - Eliminating automatic admission to certain public institutions of higher education based on high school grade point average
Bills Already Pre-Filed Affecting Higher Education

**Tuition**
- **SB 85 by Senator Hinojosa** - A moratorium and other limitations on increases in designated tuition charged by public institutions of higher education
- **SB 96 by Senator Ellis** - Designated tuition
- **SB 100 by Senator Shapiro** - Stabilizing the amount of tuition charged to certain residents of this state by general academic teaching institutions
- **HB 28 by Rep. Berman** – Eligibility of an individual born in this state whose parents are illegal aliens to receive state benefits.
- **HB 120 by Rep. F. Brown** - State funding and tuition charged for courses provided during off-peak hours at certain public institutions of higher education
- **HB 141 by Rep. Jackson** – Denying student resident status to illegal aliens

**Eminent Domain**
- **HJR 11 by Rep. Corte** - Proposing a constitutional amendment to limit the public taking of private property
- **HJR 12 by Rep. Solomons** - Proposing a constitutional amendment relating to the public taking of private property for private use
Health-Related Issues

- **SB 56 by Senator Zaffirini** - Prohibiting human cloning and other uses of human tissue by institutions of higher education; providing penalties

- **HB 225 by Rep. Paxton** – Prohibiting state spending on prohibited biomed research

Miscellaneous

- **SB 51 by Senator Zaffirini** - Leave for junior college district or university system employees who are physically assaulted while on duty

- **HB 116 by Rep. F. Brown** - Limitations on the number of courses that students may drop under certain circumstances at public institutions of higher education
Most are into Lt. Governor and Speaker

Issues raised

---

**Makeup of Legislature**

- **House:** 81 Republicans, 69 Democrats
  - One seat subject to special election in December
  - 25 Representatives not returning
  - Electoral shift of 5 seats in House
  - All seats Republican to Democrat
  - But loss of 9 committee chairmen by Speaker

- **Senate:** 20 Republicans, 11 Democrats
  - Shift of only one seat Senator Armbrister to Representative Hegar
Key Dates

- Monday, November 13, 2006 – Pre-filing legislation for the 80th Legislature began
- Tuesday, January 9, 2007 – 80th Legislature convenes at noon
- Tuesday, January 16, 2007 – Governor & Lt. Governor Inauguration
- Friday, March 9, 2007 – Deadline for filing bills and joint resolutions other than local bills, emergency appropriations, and bills that have been declared an emergency by the governor
- Monday, May 28, 2007 – Last day of 80th Regular Session