



THE UNIVERSITY of TEXAS SYSTEM  
*Nine Universities. Six Health Institutions. Unlimited Possibilities.*

# 2011: A YEAR IN REVIEW

*(Events in Chronological Order)*

---

## 1. Expanded the Membership on Board Committees and Added a Vice Chairman to each Committee

- a) Expanded the number of Vice Chairmen from two to three. Regents Foster, Hicks, and Dannenbaum to serve in that capacity.
- b) Expanded standing Board committees to four members and established the position of Vice Chairman for each committee.

## 2. Creation of Technology Transfer and Research Standing Board Committee

- a) Committee Chairman is Board Vice Chairman Dannenbaum.
- b) See Item 17 of this report.
- c) See Item 28 of this report.

## 3. Formation of Two Task Forces

Formation of two task forces to focus UT System efforts on providing the most cost-effective means for producing graduates, while at the same time, increasing the quality of education and maintaining excellence across the UT System.

- a) The Task Force on University Excellence and Productivity reviewed efficiency and productivity at the UT System academic institutions.
- b) The Task Force on Blended and Online Learning reviewed current online course instruction at the UT System and its academic institutions. In addition, this task force identified successful approaches and best practices in online instruction across the nation at other higher education institutions.
- c) Both tasks forces began work immediately upon being formed in February and conducted a total of 16 meetings over six months completing their work on August 25.
- d) Members of both task forces contributed in excess of 1,000 person hours over that six-month period, and when you consider the time spent on travel and work outside of the meetings, the time contributed by task force members exceeded 2,000 hours.
- e) Summaries of the participants and topics covered by the Task Force on University Excellence and Productivity are provided on Attachment A and for the Task Force on Blended and Online Learning the information is provided on Attachment B.

#### 4. Selection of Consultant to Review Information Security at the 15 UT Institutions, UTIMCO and UT System Administration

The Board authorized Vice Chancellor and General Counsel Barry Burgdorf to select Deloitte & Touche LLP and negotiate an agreement for services related to information security effectiveness reviews. (See Item 27 of this report.)

#### 5. System and Board Efforts to Reduce the Impact of Legislative Budget Cuts

The Chancellor, the Chairman, members of the Board and individual presidents met with legislators throughout the 82nd Session in an effort to reduce the original 22% reduction in appropriations that was proposed by HB I. These efforts helped produce a restoration of more than \$250 million in state funding. Later the Board allocated additional funds from the Available University Fund to the appropriations to be expended by UT Austin or by UT System Administration to benefit all institutions. This effort created a significant improvement in the financial picture for UT institutions over the original projections. (See Item 9 of this report.)

#### 6. System Staff Put Out an RFP for Vendors to Work with UT System Academic Institutions on Blended and Online Learning Program

See Item 36 of this report.

#### 7. Chancellor Made a Major Policy Speech Concerning Advancing Excellence throughout the UT System

In May, Chancellor Cigarroa presented a key speech concerning his initiative aimed at facilitating advancements across the UT System that address a rapidly changing higher education environment, including demographics, technology and funding models. The Chancellor's plans received unanimous support from the Board of Regents. The follow-up to the approval of this speech was the Chancellor designing and writing the Framework. (See Item 11 of this report.)

#### 8. Named New President of UT MD Anderson Cancer Center

- a) Dr. Ronald DePinho is the former director of the Belfer Institute for Applied Cancer Science at the Dana-Farber Cancer Institute and professor of medicine (genetics) at Harvard Medical School. Dr. DePinho, a member of the Institute of Medicine of the National Academies and fellow of the American Academy of Arts and Sciences, previously held numerous faculty positions at the Albert Einstein College of Medicine in New York. He received a bachelor's degree in biological sciences from Fordham College and his medical degree with distinction in microbiology and immunology from the Albert Einstein College of Medicine. Dr. DePinho's research interest is in the genetic aspects of cancer and the translation of such knowledge into clinical endpoints. Dr. DePinho became President on September 1, 2011.

- b) Dr. DePinho's spouse, Lynda Chin, M.D., also joined the faculty of UT MD Anderson. Dr. Chin was the scientific director of the Belfer Institute for Applied Cancer Science at the Dana-Farber Cancer Institute and professor of dermatology at the Harvard Medical School and in the department of medical oncology at Dana-Farber Cancer Institute. She received her medical degree from the Albert Einstein College of Medicine and her research interest is in cancer genomics and cancer biology. (See Item 44 of this report on the Institute for Applied Cancer Sciences at UT MD Anderson Cancer Center.)

## 9. Increased PUF Payout from 4.75% to 5.5% for Fiscal Year 2012

- a) The Board of Regents of The University of Texas System increased the distribution from the Permanent University Fund (PUF) from \$506.4 million in fiscal year 2011 to \$575.5 million for fiscal year 2012. The increased distribution amount was based on a distribution rate of 5.50% compared with 4.75% for the previous year.
- b) The increase in the payout rate to 5.50% is expected to yield an additional \$69.1 million for fiscal year 2012. UT Austin will see an increase of \$20.7 million in fiscal year 2012, which will be used to expand services for students and assist in the recruitment and retention of faculty. Executive Vice Chancellor for Business Affairs Dr. Scott Kelley reviewed this proposed distribution and reported that he could support the distribution as it would in no way damage or diminish the PUF.

## 10. 72 UT System Faculty Members Recognized for Teaching Excellence

In recognition of their classroom excellence, 72 educators from institutions within The University of Texas System shared \$1.8 million in teaching excellence awards. The cash awards, ranging from \$15,000 to \$30,000 and believed to be among the nation's highest for higher education faculty, were given to faculty members at UT System academic institutions who demonstrate extraordinary classroom performance and innovation at the undergraduate level. The event marked the program's third year. Among those honored this year were 38 tenured faculty members, who each received \$30,000 awards. Seventeen tenure-track faculty received \$25,000 awards and another 17 contingent faculty received \$15,000 awards. (See Item 16 of this report.) [www.utsystem.edu/teachingawards](http://www.utsystem.edu/teachingawards)

## 11. Unanimous Approval of Chancellor's Framework for Advancing Excellence in Higher Education

The University of Texas System Board of Regents unanimously approved an action plan recommended by Chancellor Cigarroa, that will take productivity and excellence initiatives to a higher level across the 15 campuses and System Administration. The action plan translates the framework into nine focus areas and will assure the effective implementation and comprehensive measurement of the initiatives and related metrics. The action plan incorporated the recommendations of the Task Force on University Excellence and Productivity and the Task Force on Blended and Online Learning. The nine focus areas are:

1. Undergraduate Student Access and Success
2. Faculty, Administrators and Staff Excellence
3. Research

4. Productivity and Efficiency
5. Strategic Information Technology Infrastructure Investments
6. Enhancing Philanthropic Success
7. Ph.D. Programs
8. The Health of Texas
9. Expanding Educational and Health Opportunities in South Texas.

## 12. \$10 Million to Support the Development of Chancellor’s Dashboard

The UT System Board of Regents voted to provide funding to develop a comprehensive Dashboard – aimed at becoming a national model – which will allow the UT System to take real-time snapshots of productivity measures across the System. (See Item II above.) The Dashboard and the data contained in the Dashboard will be online and available to parents, students, legislators and the public. In addition, the Dashboard will also allow institution presidents and UT System Administration to observe and analyze trends such that the information can be used to make proactive adjustments to reach desired outcomes of productivity and efficiency. The first generation of this Dashboard will be up and running by December 31, 2011. <https://data.utsystem.edu>

## 13. UT System Board of Regents Approves Partnership with MyEdu to Boost Student Success

- a) With free easy-to-use degree planning, credit management, workload tracking and social applications specifically designed around students’ needs, MyEdu brings together students, parents, advisors and faculty to help students improve the management of their academic careers. Additionally, MyEdu enables students to significantly lower education costs by avoiding additional semesters and reducing textbook purchases and living expenses. By shortening the time to graduation, MyEdu tools will increase students’ earning potential by allowing them to enter the workforce sooner.
- b) Made available for all UT System students at no cost to the students.
- c) A one-time investment of \$10 million (a one-time cost of \$47 per student) allows use of customized software by all UT students.
- d) The System received a 22% equity stake in MyEdu as an additional benefit.

## 14. \$50 Million Investment for the UT System to Form the Institute for Transformational Learning

The UT System Board of Regents voted to approve the creation of the Institute for Transformational Learning which will have three goals:

- Establish UT institutions as world leaders in the development and implementation of best-in-class online learning resources and establish the UT online brand as synonymous with excellence in technology-enhanced education;
- Expand access to educational programs that will improve learning outcomes and reduce costs for students and their families, universities and taxpayers; and
- Promote a culture of educational innovation throughout the UT System.

The institute will accomplish these goals through a combination of competitive regental grants, matching funds and awards for leading innovators, as well as through public/private ventures. For UT institutions, departments and faculty that choose to participate, this competitive environment and rigorous selection process should incentivize each institution to create the very best blended and online courses available. *Note: Individual institutions will be encouraged to participate but will not be required to participate.*

## 15. \$30 Million Plan to Bolster Education and Operations at the UT System’s Lower Rio Grande Valley and South Texas Institutions

The UT System Board of Regents voted to approve the long-term plan for the Lower Rio Grande Valley and South Texas that includes:

- \$8.5 million to establish UTeach programs in Science, Technology, Engineering and Mathematics (STEM) education at UT Pan American and UT Brownsville;
- \$9.5 million to establish a faculty recruitment program to attract exceptional STEM faculty and researchers to UT System institutions in the Rio Grande Valley as an extension of the Regents’ Science and Technology Acquisition and Retention (STARs) program;
- \$10 million to establish a Simulated Teaching Hospital - a joint endeavor with UT Pan American, UT Brownsville and the Regional Academic Health Centers (RAHC), which is part of UT Health Science Center - San Antonio;
- \$4 million to establish a Biomedical Research Program - a joint endeavor with UT Pan American, UT Brownsville, RAHC and the Laredo Regional campus, which is part of the UT Health Science Center - San Antonio, and the Regional School of Public Health in Brownsville, which is part of UT Health Science Center - Houston;
- \$1.5 million to establish a stronger foundation for medical education by expanding the number of residency opportunities in the Rio Grande Valley for existing and future medical students; and
- Up to \$1 million to strengthen philanthropic efforts at UT Brownsville and UT Pan American through the Strength in Numbers program. See Item No. 19 below.

## 16. \$14 Million for Regents’ Outstanding Teaching Awards Over Five Years – Now Including Health Institutions

The UT System Board of Regents voted to increase the Regents’ Outstanding Teaching Awards, as discussed in Item 10 above, from \$1.8 million to \$3 million annually. The UT System’s health institutions will now participate in the awards program beginning in 2012.

## 17. \$10 Million Fund to Spur Commercialization at UT Institutions

The UT System Board of Regents voted to create the UT Horizon Fund – a \$10 million fund that will be used to invest in ideas and scientific breakthroughs developed and reviewed at UT institutions. Awards will provide venture capital to efforts aimed at commercializing the technology into the marketplace. A “ventures council” made up of external investors, business leaders and scientific experts will serve an important advisory role in the review

process. A series of internal committees will provide advice on which proposals should be funded.

The majority of any returns from the fund will fund future growth. A portion of the gains will fund programs designed to support further commercialization within System institutions, foster multi-institutional collaborations and reward performing institutions that have contributed to the success of the fund.

## 18. \$17.6 Million to Fund Information Licensing and Technology

The UT System Board of Regents voted to fund \$17.6 million for information technology assessments that are normally collected from each institution and paid centrally by System Administration. However, this year System Administration will pay but not collect from each institution. The largest assessment funds UT System's Microsoft license renewal at \$8.03 million followed by Oracle assessment to fund database and PeopleSoft technology at \$7.5 million.

## 19. \$10 Million for the Strength in Numbers Program – Philanthropy Assistance Programs for UT System Institutions

The UT System Board of Regents voted to provide funding for a program aimed at assisting the UT System institutions in the following ways:

- a) This program provides \$9 million in funding for the Office of Development and External Relations to strategically support institutional infrastructure, skills, programs and personnel to increase and sustain philanthropic support. The goal is to substantially increase philanthropic giving to UT System institutions. Though System institutions set a record in 2011 (see Item 45 below) the Board wants to help the institutions do even better in philanthropy.
- b) The program also funds \$1 million to strengthen philanthropic efforts at UT Brownsville and UT Pan American as discussed in Item 15 above.

## 20. \$15 Million for Human Resources and Finance Software Support

The UT System Board of Regents voted to fund \$15 million for Human Resources/Finance software support at seven academic institutions.

## 21. \$2 Million for Cyber Infrastructure

The UT System Board of Regents voted to fund an external review at all UT System institutions to assess the short-term and long-term computing needs in research, education and patient care.

22. **\$75 Million for the Engineering Education and Research Center at UT Austin**

The UT System Board of Regents voted to commit \$75 million of additional Permanent University Funds (in addition to \$30 million previously committed by the Board) for the Engineering Education and Research Center at UT Austin, subject to one-for-one gift matching.

23. **\$13 million to Reimburse the UT Health Science Center – San Antonio for the Acquisition of the Cancer Therapy Research Center (CTRC)**

The UT System Board of Regents voted to provide funding to purchase the ground lease interest in approximately 14 acres and to pay off the long-term real estate indebtedness of CTRC. In return, UT Health Science Center - San Antonio received three buildings and 260,000 sq. ft. of clinical space, and approximately 20.65 acres of land in Bexar County. Paying off this debt will allow CTRC to apply funds to research that were previously used for debt service.

24. **Completed Initial Compilation of Comprehensive Faculty Database**

Assembled information to explore ways of analyzing faculty productivity aggregated by department. Work on the database continues as part of the Chancellor's Dashboard. (See also Items 12 and 31 of this report.)

25. **The UT System and Board of Regents Made an Extraordinary Commitment to the Rio Grande Valley and South Texas**

- a) Shortly after the Board of Regents committed \$30 million to advance education and healthcare in the Rio Grande Valley, the UT System hosted an inaugural Vista Summit, attracting interest from some of the nation's and state's most influential private foundations, including among others:
  - Ford Foundation
  - Bill and Melinda Gates Foundation
  - Lumina Foundation
  - Michael and Susan Dell Foundation
  - Greater Texas Foundation
- b) Richard Fisher, President and CEO of the Federal Reserve In Dallas, and Bruce Katz, Vice President of the Brookings Institution, were among many speakers who expressed interest in working with UT to position the Rio Grande Valley to become a prime generator of economic activity because of its human capital and its institutions of higher learning.
- c) More Vista Summits are planned in 2012 to ensure full attention on the region and to mobilize UT's leadership in implementing the plan there.

## 26. Work with UTMB to Seek Resolution to Correctional Managed Care Funding Shortages

The UT System played, and continues to play, a key role in negotiations with the Legislature to help protect the funding for the correctional healthcare services UTMB provides to the Texas Department of Criminal Justice (TDCJ). More importantly, the Legislature addressed the structure of the relationship through which these services are provided to avoid UTMB being forced to cover recurring shortfalls in state funding for this care. On December 5, 2011, the UT System Board of Regents approved a nine-month extension of the contract, at an additional cost of \$45 million to TDCJ. Negotiation on a possible longer-term contract is to be finalized by the end of January 2012.

## 27. \$34.9 Million for Information Technology Security

Following a presentation by Deloitte & Touche LLP on their comprehensive IT security compliance effectiveness review for the UT System, the Board approved the funding of \$34.9 million to address Deloitte's recommendations to further improve security in areas by strengthening training, support, perimeter protection, and intrusion detection.

## 28. Technology Transfer and Commercialization Process – Review by Vinson & Elkins

Vinson & Elkins LLP presented the findings of its pro bono review of current tech transfer and commercialization practices of UT System institutions to the Board of Regents. The review identified areas for supporting growth and change management. (See also Items 2 and 17 of this report.)

## 29. Change in Capital Improvement Program (CIP) Review Process

The CIP review process was changed to include presentations by each president to the Board's Facilities Planning and Construction Committee to assure proposed capital projects are consistent with institutional needs. Presidents will now present and advocate for their requested CIP building and construction proposals to the Board's Facilities Planning and Construction Committee.

## 30. Worked with the Joint Oversight Committee on Higher Education in Texas

Chairman and Chancellor provided testimony and background information to the Joint Oversight Committee on Higher Education in Texas. Video of their testimony is available at:



- *October 17, 2011:*  
Chairman Powell speaks at the 3:42:14 mark  
[www.senate.state.tx.us/avarchive/ramav.php?ram=00005515](http://www.senate.state.tx.us/avarchive/ramav.php?ram=00005515)
- *November 18, 2011:*  
Chancellor Cigarroa speaks at the 3:18:30 mark  
[www.senate.state.tx.us/avarchive/ramav.php?ram=00005522](http://www.senate.state.tx.us/avarchive/ramav.php?ram=00005522)

### 31. Development of the Chancellor’s Dashboard

The first phase of the Dashboard will include multiple data analysis for 10 core indicators. These analyses include student success metrics regarding enrollment, degree production, graduation rates, and successes of students after graduation. Also included are data on the research enterprise, technology transfer, the cost of degree production, philanthropy, endowments, patient care revenue and faculty teaching load. The first version of the Dashboard is accessible online at <https://data.utsystem.edu>. Further phases will be built into the Dashboard at regular intervals in 2012. (This work relates to Items 12 and 24 above.)

### 32. \$972.3 Million Added to the Construction in Progress during Calendar Year 2011

### 33. Review of Long-Term Office Space Needs for UT System Administration

Executive Vice Chancellor for Business Affairs, Dr. Scott Kelley, is leading a review of space needs to determine the most cost-effective site for UT System Administration. The goal is to improve and increase efficiency while lowering operating cost.

### 34. University of Texas System Website Enhanced to Serve Public Better

The design update brings a modern look to the UT System site. The site is now easier to navigate and read and is compatible with tablet viewers like the iPad. A new Content Management System called Drupal, which allows the creation of large-scale design changes, makes information easier to locate for the general public and is more user friendly for web publishers within the UT System. The general public can easily access Board meetings and search for comprehensive meeting information on one simple site. With Drupal, the UT System website can handle real-time updates of news and media, and it provides a platform for future additions like a mobile version of our website and multi-language options. Please review the website at [www.utsystem.edu](http://www.utsystem.edu).

### 35. Movement to Separate The University of Texas at Brownsville and Texas Southmost College

With the Board's decision to dissolve the partnership with Texas Southmost College, the process has begun to build a new UT Brownsville, with a goal of establishing an enhanced academic presence providing students and faculty with additional opportunities. The following actions have been taken to date:

- a) Both institutions are working with the Southern Association of Colleges and Schools to secure independent accreditation.
- b) Legislation relevant to an orderly separation was successfully supported and passed.
- c) UTB has engaged the campus community in creating a new mission statement, master plan and logo.
- d) The first Vista Summit was held in October 2011 at UT Brownsville. (See Item 25 of this report.)

### 36. Blended and Online Learning Vendors/Partners Selected for Possible Use by UT System Institutions

Master agreements have now been finalized with Instructional Connections and Academic Partners LLP to allow any of the UT System institutions to obtain support of their online learning programs from these vendors. Negotiations with NCS Pearson Incorporated and Blackboard for additional online learning programs are taking place. The following institutions have already contracted with the vendors:

- a) UT Permian Basin with Academic Partners
- b) UT Tyler with Academic Partners

### 37. Chairman and Chancellor Working with Senator Watson, Senator Lucio, the Austin Chamber of Commerce, and RGV Medical Foundation to Create Medical Schools in Austin and Lower Rio Grande Valley

Looking ahead to the 83rd Session, the Board has indicated its strong commitment to pursuing new medical schools in Austin and the Rio Grande Valley and will be working closely with those local delegations to obtain any needed legislative actions. The Chairman and Chancellor are already meeting with the RGV Medical Foundation, leadership of the Austin Chamber of Commerce, Senator Watson and Senator Lucio.

### 38. Search Being Conducted for Prominent Positions at System Administration

- a) Spencer Stuart is engaged to conduct the Executive Vice Chancellor for Academic Affairs search. President David Daniel of UT Dallas is chairing the search committee comprised of System Administration representatives, a provost,

academic presidents and a health president. They have met once and are beginning the process of developing the job specification and other pertinent information to begin conversations with potential candidates.

- b) Witt/Kieffer is engaged to conduct the search for the Director for the Institute for Transformative Learning. Vice Chancellor and General Counsel Barry Burgdorf is chairing the search committee comprised of System Administration representatives and presidents. They have met multiple times and the job specification sheet has been finalized. Witt/Kieffer is beginning to identify potential candidates.

### 39. Continuing Efforts to Address Life Safety Issues Across the UT System

- a) The Board approved the addition of \$32 million to the construction in progress for life-safety issues across the UT System.
- b) Due to the necessary phasing for this type of construction within occupied space, the schedule has been developed to accommodate off-hours and weekend shifts in order to accomplish the work in the most expeditious manner. The projects are presently on schedule and approximately 30% complete. These schedules leverage the completion of new construction including the UT Health Science Center - San Antonio South Texas Research Center.

### 40. Updating of Technology at UT System Administration

Chairman and Chancellor have charged Executive Vice Chancellor Kelley and Vice Chancellor Safady with identifying and implementing needed changes to broadband, Wi-Fi, and videoconferencing capabilities. A needs assessment is in progress with a planned report and recommendations due shortly after January 1.

### 41. The Chancellor's Technology Commercialization Advisory Council will Serve as a Group of High-Impact Industry Advisors to UT System

- a) The Chancellor has nominated 14 high-impact individuals from the private sector. In addition, the council will have two UT faculty ambassadors. The term of appointment is up to three years. The council will meet two times per year. Industry sectors include healthcare, engineering, energy, IT/Software.
- b) Council members will consider relevant issues, engage in comprehensive discussions and provide advice to the Chancellor on enhancing UT's success in technology transfer and commercialization. Topics may include assessing where UT System is today, challenges and solutions, industry issues, policies and practices. It is the Chancellor's vision to position UT as best in practice in translating our discoveries to the benefit of society.
- c) A symposium will also be held annually in the winter/spring. The format will be similar to the 2011 technology commercialization symposium. Council members will be invited to the symposium and as panelists. Audience members will include stakeholders from UT System and UT institutions and outside guests.
- d) The Chancellor's nominees will be announced in January 2012.

### 42. New Nobel Laureate at UT Southwestern Medical Center

On October 3, 2011, Dr. Bruce A. Beutler, M.D., Professor and Director of the Center for Genetics of Host Defense at UT Southwestern Medical Center, was awarded the Nobel

Prize in Physiology or Medicine. Dr. Beutler shares the prize with Dr. Jules Hoffmann of France for their discovery of receptor proteins that recognize disease-causing agents and activate innate immunity. In recognition of this prestigious achievement, the Board of Regents awarded Dr. Beutler the title of Regental Professor and allocated \$500,000 in Permanent University Funds for equipment purchases, to be paid \$100,000 annually for five years.

Dr. Beutler returned to UT Southwestern in September 2011 after serving a dual appointment at Howard Hughes Medical Institute and the Scripps Research Institute. His recruitment and return were facilitated by the allocation of STARs funding for his research. The work for which the Nobel Prize was awarded was completed during Dr. Beutler's first tenure at UT Southwestern from 1986 to 2000.

#### 43. UTIMCO Wins National Recognition for Investment Activity

UTIMCO is chaired by Regent and Board Vice Chairman Paul Foster. Regent and Board Vice Chairman Steve Hicks, Regent Printice Gary, and Chancellor Francisco Cigarroa are members of the UTIMCO Board.

UTIMCO was selected by the Foundation and Money Management publication as the top public higher education investment group in America.

UTIMCO was also awarded the Large Endowment Hedge Fund Investor of the Year by Institutional Investor Magazine.

#### 44. Creation of an Institute for Applied Cancer Science at UT MD Anderson Cancer Center

This new Institute will provide a framework and collaborative environment to expedite the research and delivery of new, safe, and effective therapeutics to patients. Scientists will be brought together with complementary expertise and professional backgrounds in the areas of cancer genomics and bioinformatics, cancer biology and genetics, cancer drug discovery and pharmacology as well as clinical trial expertise. The Institute will be able to integrate the best attributes of academic and pharmaceutical science to accelerate translation and drive development of innovative oncology drugs. Work on assembling the new Institute began during the summer of 2011 and as of December 7, 2011, the new Institute had recruited a total of 55 scientists, researchers, lab assistants and trainees. Within the 55 recruits are 28 outstanding scientists and researchers considered by President DePinho to be in the top one percent (1%) of all peer cancer scientists and researchers worldwide. UT MD Anderson has always been at the very top of the world's cancer institutions; however, the implementation and funding of this new Institute ensures that UT MD Anderson will remain both the

number-one cancer hospital in the world and the number-one cancer research facility in the world for many years to come.

#### 45. Fiscal Year 2011 Philanthropy: The Best Year on Record at the UT System

Fiscal year 2011 was a record-breaking year for UT System philanthropy with unaudited financial statements reflecting cash received reaching \$856.8 million.

- a) This amount represents a 21% increase from fiscal year 2010's \$706.4 million and exceeded the previous record high of \$801.4 million set in fiscal year 2008.
- b) Eleven of the 15 UT institutions showed an increase from the previous year, with UT Austin leading the way reporting \$354.8 million, a 51% increase from the previous year.
- c) In the past two years more than \$1.5 billion in cash has been received to support the missions of UT institutions.
- d) Overall giving, which includes cash received, pledges, and new testamentary gifts at present value, also attained its highest mark of \$1.12 billion surpassing fiscal year 2008's record-breaking \$1.10 billion.
- e) The number of individual donors was up slightly, reaching an all-time high of 226,968 donors.
- f) More than 83,000 alumni contributed to this new record. In the midst of an uncertain economy, generous donors found ways to continue funding priorities at UT institutions.

#### 46. One of the Most Successful Years in the History of the UT System in Recruiting Outstanding Teachers, Researchers and Scientists Across the UT System

The strength of the state economy and the environment within the UT System enabled recruitment of several hundred outstanding teachers, researchers, and scientists across the UT institutions during 2011.

Of those recruited, the Regents' STARS and Rising STARS programs contributed to a total of 47 new and outstanding hires. At the academic institutions, 16 prominent faculty were recruited with STARS funding and at the health institutions 6 prominent faculty were recruited with STARS awards, including a new Nobel Laureate at UT Southwestern Medical Center. Rising STARS awards aided recruitment of 25 faculty at UT MD Anderson Cancer Center. *(Note: A total of 28 were recruited, 25 with Rising STARS and 3 without Rising STARS.)*

#### 47. Chancellor Cigarroa Invited to a White House Meeting to Discuss Efficiency, Cost, and Productivity with President Obama

Chancellor Francisco G. Cigarroa, M.D., and several university presidents and chancellors were invited to a small private meeting at the White House with President Obama on

December 5 to discuss affordability and access in higher education. Other prominent higher education leaders in attendance included F. King Alexander, president of California State University at Long Beach; Jared L. Cohon, president of Carnegie Mellon University; William (Brit) Kirwan, chancellor of the University System of Maryland; Holden Thorp, chancellor of the University of North Carolina at Chapel Hill; and Nancy L. Zimpher, chancellor of the State University of New York.

The invitation is evidence of national recognition for the Chancellor's Framework for Advancing Excellence in Higher Education, representing the culmination of hard work by the Board of Regents, Presidents, System Administration and campus leadership. (See Items 3, 7 and 11 of this report.)

#### 48. Online Degree Program Launched to Serve Working Adults Who have Amassed Course Credit from Other Colleges or Universities

The Finish@UT program, launched in December 2011, is a selection of UT System-approved online courses aimed at working students who have already amassed credits toward an undergraduate degree. Students can earn a bachelor of science in university studies degree at UT Arlington, a bachelor of multidisciplinary studies degree at UT El Paso, or a bachelor of arts in humanities degree at UT Permian Basin. Students may use credit earned from other colleges or universities. Upon its launch, 130 students have enrolled with the declared intent to graduate. The program is in line with the Chancellor's Framework for Advancing Excellence in Higher Education (see Item 11 of this report) and the UT System goal of expanding access to educational programs that will improve learning outcomes and reduce costs for students. (See Item 14 of this report.) [www.finishatut.edu](http://www.finishatut.edu)

#### 49. Attachments to the Report

- a) Recap of the Task Force on Excellence and Productivity (2/18/11 - 8/25/11)
- b) Recap of the Task Force on Blended and Online Learning (2/18/11 - 8/25/11)