

Meeting No. 1,130

THE MINUTES OF THE BOARD OF REGENTS  
OF  
THE UNIVERSITY OF TEXAS SYSTEM

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February 11-12, 2015

Austin, Texas

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 OF  
 THE UNIVERSITY OF TEXAS SYSTEM  
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MEETING NO. 1,130

WEDNESDAY, FEBRUARY 11, 2015.--The members of the Board of Regents of The University of Texas System convened in Standing Committee meetings on Wednesday, February 11, 2015, from 9:00 a.m. - 3:23 p.m. in the Conference Room and in the Board Room, Ninth Floor, Ashbel Smith Hall, 201 West Seventh Street, Austin, Texas, with the following participation as more specifically referenced in the Committee Minutes:

ATTENDANCE.--

Present

Chairman Foster  
Vice Chairman Powell  
Vice Chairman Hicks  
Regent Aliseda  
Regent Cranberg  
Regent Hall  
Regent Hildebrand  
Regent Pejovich  
Regent Stillwell  
Regent Richards, Student Regent, nonvoting

\* \* \* \* \*

THURSDAY, FEBRUARY 12, 2015.--The members of the Board of Regents of The University of Texas System convened at 8:40 a.m. on Thursday, February 12, 2015, in the Board Room, Ninth Floor, Ashbel Smith Hall, 201 West Seventh Street, Austin, Texas, with the following participation:

ATTENDANCE.--

Present

Chairman Foster  
Vice Chairman Powell  
Vice Chairman Hicks  
Regent Aliseda  
Regent Cranberg  
Regent Hall  
Regent Hildebrand  
Regent Pejovich  
Regent Stillwell  
Regent Richards, Student Regent, nonvoting

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Chairman Foster called the meeting to order in open session.

WELCOME TO CHANCELLOR MCRAVEN AND CHANCELLOR'S REMARKS.--Chairman Foster made the following remarks to welcome Chancellor McRaven to The University of Texas System.

Remarks by Chairman Foster  
(essentially as delivered)

Today's meeting is significant as we welcome Chancellor McRaven to his first meeting as the Chancellor of the U. T. System after six weeks on the job.

Please join me in a warm welcome for Bill and Georgeann to the U. T. System. We look forward to a long and successful relationship with them as Chancellor McRaven provides his tested, strategic leadership to the System. We know the entire State will benefit from his insight, wisdom, experience, and desire to better the lives of men and women through education.

I am very pleased to present Chancellor McRaven the bronze Chancellor's medallion, as a tangible reminder of the Board's confidence and our appreciation for his willingness to continue a path of public service.

Welcome, Chancellor McRaven.

Chancellor McRaven then provided the following remarks.

Remarks by Chancellor McRaven  
(essentially as delivered)

Mr. Chairman, Members of the Board. As the Chairman pointed out, today is my first opportunity to address the Board of Regents as the new Chancellor of The University of Texas System.

I want to thank the Board again for allowing me to serve. It is an honor for me, and I hope that my tenure here will be everything that you expected.

I also want to thank my predecessor, Chancellor Francisco Cigarroa, for his phenomenal leadership over the past six years. Chancellor Cigarroa advanced the causes of higher education, research, and clinical services in a way that few individuals could.

As a Texan and a graduate of this System, I want to personally thank him for all that he did and for the great friendship that he and Graciela have shown Georgeann and I since our arrival. So, thank you very much, Cisco.

In my first 40 days, I have traveled around Texas and had the chance to visit the campuses at UTRGV (U. T. Rio Grande Valley), U. T. Arlington, and U. T. Dallas.

I had the great pleasure of meeting with alumni and supporters from Dallas and Austin. Along with my fellow public university Chancellors, we have visited the editorial boards of the *Houston Chronicle* and *The Dallas Morning News*.

I flew to Houston one night and talked about our future with some of the brightest minds in the nation as part of The Academy of Medicine, Engineering, and Science of Texas.

I spent two wonderful days with 200 members of our magnificent Chancellor's Council Executive Committee.

I held press interviews with the *Austin American-Statesman*, the *Houston Chronicle*, and *The Texas Tribune*.

I stood side-by-side with our fellow Texans from A&M (Texas A&M University System) at the Orange and Maroon (Legislative Day), and I have had the immense pleasure of meeting with some of our State's finest lawmakers.

And if first impressions are important, and I believe that they are, then I can tell you that as a state and as an institution, we are truly blessed.

I have been awed by the passion of our students, the dedication of our faculty, and the professionalism of our administrators and the sacrifice of their staffs.

I have been humbled by the benevolence of our donors whose constant desire to give of both their resources and their time is unmatched in the nation.

I have been amazed and appreciative of the willingness of our legislators to have a constructive dialogue about the difficult issues that face our state. And, I have been inspired by the hard work and the diligence of my U. T. System staff who want only the very best for our institutions.

Clearly, The University of Texas System and the nine academic and six health science institutions represent one of the greatest resources in the State of Texas and the nation.

However, every new leader must come into a job convinced that improvements can be made and new opportunities pursued. And, for all that has been done, I believe that more can be achieved.

In my short time on board, I am not naive enough to think that I have all the answers. But, there are few improvements that can be made soon.

Improvements that will, as Chancellor Cigarroa stated, keep us on a “continued trajectory toward greatness.”

First, we must take the magnificent work that was done as part of the Framework for Advancing Excellence, and we must build a strategic planning process that helps advance those goals -- a process that prioritizes those goals and then through rigorous analysis, links our budget to our priorities.

Without a strategic planning process, we will constantly be chasing the next good idea without a full appreciation of where that idea fits into our priorities.

That is not to say that we should become so bureaucratic, so mired in analysis that we cannot take advantage of emerging opportunities, but we should understand the implication of how every dollar is being spent and how it is advancing our vision.

Over the course of the next six months, in concert with the Presidents of the institutions and my Executive Officers, I intend to develop a strategic planning process that will clearly identify our System goals, that will prioritize those goals, and that will align our budget with those goals.

Next, I will work with the individual institutions to ensure their strategic goals are equally well matched with their resources -- from Capital Improvement Projects, to expanded degree programs, to research initiatives -- we must each have a well-crafted plan that advances student, faculty, and clinical successes without straying from our core missions.

And, I am quick to recognize that we hired great men and women to run our institutions, and we should put them in a position to be successful.

They each want their institutions to be first class, and I intend to allow them the latitude to make their own decisions and prioritize their own goals and objectives within a defined strategic framework.

Within each institution and the System as a whole, we have areas where we must make improvements if we are to provide the kind of education and services the people of the state expect: improved graduation rates, better access and affordability, expanded degree programs, and increases in the STEM (Science, Technology, Engineering, and Mathematics) area, just to name a few.

However, while these improvements are necessary for our success, they alone are not sufficient to guarantee our success.

Preeminence in higher education, research, and clinical services will only come when we advance ideas that fundamentally change the calculus of our thinking.

I also believe that for any institution to move forward, you must have a culture of trust, effective communications, and innovation. Over the past several years, some of that culture has been eroded, and I believe it is my responsibility to strengthen those core values as quickly as possible.

Consequently, I am reaching out and trying to build personal relationships with individuals and organizations where trust has faltered. I honestly believe that many of the problems of the past were not the results of bad intentions, but of well-meaning people who made mistakes, did not communicate their positions and actions effectively, or did not consider the perspective of others. We can change that. We can fix those kinds of problems, and we will.

Additionally, our trust must be the strongest with the people of Texas, and I commend Governor Abbott for his initiative to improve the transparency of our State contracting. I look forward to working with the Governor and the Legislature to find ways to improve and maximize the transparency to ensure that we never lose the trust of the people we serve.

In my discussions with the students, faculty, administrators, and staff, as well as the broader constituency of the alumni, legislators, and advocacy groups, I also realize that it is incumbent upon me to communicate our vision, our goals, our progress, and our setbacks as clearly and as often as possible.

I have taken to Twitter, blogging, and I have an active electronic communications effort to keep people informed. But more importantly, I hope to make face-to-face contact with all of the supporters that I can, as often as I can.

We are making incredible strides every day, but sometimes I sense that those stories are lost in the more sensational news that is not representative of the true direction of this magnificent institution, and U. T. deserves better.

But no change is without risk and never is that more important or more apparent than when trying to create a culture of innovation.

To innovate, we must accept the fact that we will fail occasionally. That we will invest, only to find that our investment was in vain. But, if we encourage risk-taking from the top to the bottom; if we strike out against unnecessary bureaucracy; if we open up the opportunities for our students, researchers, and clinicians, then my experience tells me we will change the intellectual paradigm for advancing higher education, research, and clinical services, and all of us will benefit.

Once again, however, this requires understanding our core goals, prioritizing our goals, and matching the budget to those priorities so we can provide resources necessary for true innovation.

Each institution and the System Administration have challenges that we must overcome. But, we must not be defined by our challenges, but by our opportunities.



And finally, I will work to get the U. T. System Administration optimally aligned to support the individual institutions. To do this, I am asking my staff to conduct an internal review first, and I will follow that with an external review run by the institutions -- so they can have input into how we are structured.

Having said that, I have learned over the years that the decisions made by my predecessors were made for a reason. There has been growth in the System to accommodate a wide range of new initiatives. But before I make any changes, I want to fully understand the implications of my actions.

So, Mr. Chairman and Members of the Board, I will take the next few months to be fully engaged in the legislative process, to get to know each of our institutions, and to interact more with each of you, with the alumni, the benefactors, and the business leaders.

And I will return to you late this summer with my vision for the U. T. System and how we will marshal our intellectual, financial, cultural, and entrepreneurial capital to bring great distinction to U. T. and all it stands for. I pledge to work closely with you to ensure that the national conversation about higher education and health care not only has U. T. at the table, but looks to us to lead.

Thank you again Chairman, Members of the Board, for granting me this privilege to lead The University of Texas System.

Chancellor McRaven received a round of applause.

## AGENDA ITEMS

### 1. U. T. System Board of Regents: Approval of Consent Agenda items

Chairman Foster noted the following related to the Consent Agenda:

- Item 5 relates to an agreement between The University of Texas System and Collaborative Clinical Research Solutions, Inc. for services to implement a multi-institutional clinical trials network.
- Item 6 recommends a contract between U. T. System and iLab Solutions, LLC. for licensing and hosting multi-institutional research core collaboration and management software.
- Item 9 requests approval of the lease of space in Irving, Texas, for U. T. System Administration Shared Information Services.
- Item 12 requests funding for expansion of the Collegiate Education, Intervention, and Recovery Programs at U. T. System academic institutions.

- Item 23 relates to construction of modular buildings at The University of Texas at Dallas.
- Item 25 recommends a ground lease of approximately 7.6 acres of unimproved real property, held for the benefit of The University of Texas at El Paso, to Hunt Development Group, LLC, for the construction and operation of a mixed-use development. Chairman Foster said he was advised that the proposal was competitively bid, but because he is in an unrelated sports partnership with one of the principals, he would abstain from vote on this item.
- Item 30 authorizes The University of Texas of the Permian Basin to compete in the Lone Star Conference.
- Item 31 concerns the transfer of tenure appointments to The University of Texas Rio Grande Valley. Appropriate notice was provided to the Legislative Budget Board for this item as it included a tenured appointment for Dr. Juliet García, former President of The University of Texas at Brownsville.
- Regent Hildebrand abstained from vote on Item 51 regarding a contract for The University of Texas Medical Branch at Galveston with General Electric Company, GE Healthcare Division because of financial interests.
- Item 60 proposes the sale of contracts with 30 hospitals and four trademarks owned by The University of Texas Health Science Center at San Antonio's Allograft Resources to GenCure.

Chairman Foster noted that President and Mrs. Henrich previously served on the Board of Directors of the Blood and Tissue Center Foundation, an affiliate of GenCure, and the U. T. System Office of General Counsel has reviewed the proposed sale and concluded there is no conflict of interest.

- Item 74 proposed approval of the U. T. Rio Grande Valley mascot.

The Board then approved the Consent Agenda, which is set forth on Pages 72 - 135.

In approving the Consent Agenda, the Board expressly authorized that any contracts or other documents or instruments approved therein may be executed by the appropriate officials of the respective U. T. System institution involved.

2. U. T. System Board of Regents: Appointment of Chancellor William H. McRaven to the Board of Directors of The University of Texas Investment Management Company (UTIMCO)

The Board approved the appointment of Chancellor William H. McRaven to The University of Texas Investment Management Company (UTIMCO) Board of Directors.

*Texas Education Code* Section 66.08 and Regents' *Rules and Regulations*, Rule 10402, Section 4 require that The University of Texas System Board of Regents appoint seven members to the UTIMCO Board of Directors. Three of the seven must be members of the Board of Regents, three must have a substantial background and expertise in investments, and one must be a qualified individual as determined by the Board, which may include the Chancellor of the U. T. System. Two additional members are appointed by The Texas A&M University System Board of Regents.

The approved UTIMCO Bylaws allow the Chancellor of the U. T. System to serve as a Director so long as he or she remains Chancellor. The Bylaws also allow the Chancellor to serve as Vice Chairman for Policy.

Chancellor McRaven replaced Chancellor Cigarroa, who served on the UTIMCO Board of Directors and as Vice Chairman for Policy from February 2, 2009, until his resignation as Chancellor effective January 4, 2015.

3. U. T. System Board of Regents: Amendment of Regents' *Rules and Regulations*, Rule 30104 to clarify current requirements and definitions related to Conflict of Interest, Conflict of Commitment, and Outside Activities

The Board approved amendment of the Regents' *Rules and Regulations*, Rule 30104, regarding Conflict of Interest, Conflict of Commitment, and Outside Activities, to read as set forth on the following pages to clarify certain existing requirements and definitions.

Regents' Rule 30103, related to Standards of Conduct, and Rule 30104, related to Conflict of Interest, were amended on July 11, 2012, to implement new policies concerning conflicts and outside activities and to require the creation of a database to aid in the prevention of conflicts and the management of potential conflicts. Following the work of a panel of individuals across The University of Texas System, the implementing policy, U. T. Systemwide Policy UTS180, was amended to reflect the changes in the Regents' Rules.

These changes to Rule 30104 bring the language of the U. T. Systemwide Policy and the Regents' Rule into alignment and clarify the existing requirements. Following one year's experience with the Rule and Policy, a review of UTS180 is anticipated. Any changes to the Policy will be circulated to the U. T. System institutions for review prior to implementation.

**1. Title**

Conflict of Interest, Conflict of Commitment, and Outside Activities

**2. Rule and Regulation**

Sec. 1 Primary Responsibility. The primary responsibility of employees of the U. T. System Administration and each of the U. T. System institutions is the accomplishment of the duties and responsibilities assigned to one's position of appointment.

Sec. 2 Outside Work or Activity. Employees may engage in work or activity with outside entities and individuals, including governmental agencies, industry, or other educational institutions so long as such work or activity complies, as applicable, with the approval and disclosure requirements of Section 5 below and does not violate State laws or U. T. System Administration or U. T. System institution rules or policies governing the conduct of employees, including ethics standards and provisions prohibiting conflicts of interest, conflicts of commitment, and the use of State resources.

Sec. 3 Unmanaged Conflicts of Interest Prohibited. U. T. System Administration and U. T. System institution employees may not have a direct or indirect interest, including financial and other interests, or engage in a business transaction or professional activity, or incur any obligation of any nature that is in substantial conflict with the proper discharge of the employee's duties in the public interest.

Sec. 4 Conflicts of Commitment Prohibited. Activities on behalf of outside entities or individuals must not interfere with a U. T. System Administration or U. T. System institution employee's fulfillment of his/her duties and responsibilities to the University. Such conflicts of commitment may arise regardless of the location of these activities (on or off campus), the type of outside entity (individual, for-profit, not-for-profit, or government), or the level of compensation (compensated or unpaid).

Sec. 5 Approval and Disclosure Requirements. U. T. System Administration and each institution shall adopt policies that clearly delineate the nature and amount of permissible outside work or activities. The policies shall include provisions to prevent, identify, and manage conflicts of interest and conflicts of commitment and shall include specific processes for disclosing such work or outside activities, as well as the procedures for obtaining and documenting institutional approval to carry out such engagements, consistent with this Rule.

- 5.1 Approval Required for Compensated Outside Work or Activity and for Outside Board Service. No full-time member of the faculty or administrative and professional staff employed by the U. T. System or any of the institutions on a 12-month or nine-month basis shall be employed in any outside work or activity or receive from an outside source any compensation, or serve on an outside board until a description of the nature and extent of the employment or activity and the range of any compensation has been timely filed with and approved by the president of the institution, or his or her designee(s), or by the Chancellor or his or her designee(s) for U. T. System Administration employees, as set forth in the policies of the U. T. System or the *Handbook of Operating Procedures* of each institution. Filings and approvals for the presidents will be made to the appropriate Executive Vice Chancellor. Filings and approvals for the Chancellor, the General Counsel to the Board, and the Chief Audit Executive will be made to the Chairman of the Board.
- 5.2 Additional Financial Disclosures. All officers and employees shall, in a timely manner, furnish such additional written financial disclosures as may be required by State or federal authorities or by U. T. System Administration or institutional authorities.
- 5.3 Electronic Database. Disclosure of outside activity, documentation of requests for approval, and subsequent approvals required under Section 5.1, above, shall be maintained in an electronic database, following guidelines provided by U. T. System Administration.
- Sec. 6 Free Advice. Even in the case of employees specifically engaged only in residence work, there exists an obligation, usually intermittent, to furnish expert knowledge and counsel for public benefit free of charge, provided that the meeting of this obligation by an employee does not interfere with his or her regular duties, and provided further that in meeting this obligation an employee shall avoid undue competition with legitimate private agencies.
- Sec. 7 Separation of Activities. If a U. T. System Administration or U. T. System institution employee engages in any outside activity, the employee must make it clear to those who employ him or her that the work is unofficial and that the name of the U. T. System or any of the institutions is not in any way to be connected with the employee's name, except when used to identify the member as the author of work related to the employee's academic or research area as more fully described in Rule 90101 of the Regents' *Rules and Regulations* concerning general rules for intellectual property. No employee engaged in outside activities shall use in

connection therewith the official stationery of the System, give as a business address any building or department of the U. T. System or any of the institutions, or any University telephone extension.

- Sec. 8 Use of University Property. U. T. System Administration and U. T. System institutional property may only be used for State purposes appropriate to the System or institutional mission.
- Sec. 9 Opinions for Advertising Purposes. Every employee must protect the U. T. System and U. T. System institutions against the use of opinions for advertising purposes.
- Sec. 10 Noncompliance. Noncompliance with this Rule subjects an employee to disciplinary action, including termination, in accordance with applicable procedures.

### **3. Definitions**

Compensation – any form of benefit including but not limited to salary, retainer, honoraria, intellectual property rights, or royalties, or promised, deferred, or contingent interest.<sup>1</sup>

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<sup>1</sup> Sponsored or reimbursed travel is included for consistency with Public Health Service regulations and UTS175 governing conflicts of interest in research [42 CFR Sec. 50.603, definition of “significant financial interest,” at (2)]. It does not apply to travel that is reimbursed or sponsored by a Federal, state, or local government agency, an institution of higher education, an academic teaching hospital, a medical center, or a research institute that is affiliated with an institution of higher education.

4. U. T. System Board of Regents: Approval of proposed new Regents' *Rules and Regulations*, Rule 50801, regarding Student Learning Assessment and Outcomes (Deferred)

This item regarding proposed new Regents' *Rules and Regulations*, Rule 50801, regarding Student Learning Assessment and Outcomes, was deferred to a future meeting.

5. U. T. System Board of Regents: Amendment to the Regents' *Rules and Regulations*, Rule 70101 (Authority to Accept and Manage Assets), Section 11, regarding authority to sell securities received as gifts and/or bequests (Deferred)

This item regarding proposed amendment of Regents' *Rules and Regulations*, Rule 70101 (Authority to Accept and Manage Assets), Section 11, regarding authority to sell securities received as gifts and/or bequests, was deferred to a future meeting.

6. U. T. System Board of Regents: Delegation of authority to the Chancellor to approve certain contracts for U. T. Rio Grande Valley

The Board delegated authority to the Chancellor or his delegate to approve contracts, with a value of less than \$5 million, for The University of Texas Rio Grande Valley that would otherwise require approval by the Board of Regents pursuant to the Regents' *Rules and Regulations*, Rule 10501, Delegation to Act on Behalf of the Board.

This delegation of authority is conditioned upon a requirement that the Chancellor provide a quarterly report to the Board of Regents of those contracts approved under this delegation of authority. The delegation is to be effective February 12, 2015, and to terminate April 30, 2016.

U. T. Rio Grande Valley was created by the Texas Legislature in 2013 under Senate Bill 24. Guiding principles for the new university were enacted by the Board of Regents on July 10, 2013. Senate Bill 24 requires the Board to provide for the maximum operating efficiency of U. T. Rio Grande Valley.

Regents' Rule 10501 requires that certain contracts, particularly some contracts valued at \$1 million or more, must be approved by the Board of Regents. If approved, this delegation of authority will facilitate the expeditious and efficient handling of contracts needed to establish and begin operations of U. T. Rio Grande Valley.

7. U. T. System: Report on development performance for the U. T. System institutions

Vice Chancellor Safady reported on development performance of The University of Texas System institutions for Fiscal Year 2014 and presented ideas for advancing philanthropic support. She reported that the U. T. System institutions raised \$1.7 billion in philanthropic contributions in Fiscal Year 2014, an increase over 2013 by about \$500 million. Noting that The University of Texas at Austin recently completed an eight-year, \$3 billion capital campaign, the institution ranked first in the nation among public universities and seventh in the nation for cash received. Chairman Foster commended U. T. Austin President Powers for this accomplishment.

STANDING COMMITTEE REPORTS TO THE BOARD.--At 9:15 a.m., Chairman Foster announced the Board would hear the reports and recommendations of the Standing Committees, which are set forth on Pages 14 - 64.



REPORT AND RECOMMENDATION OF THE AUDIT, COMPLIANCE, AND MANAGEMENT REVIEW COMMITTEE (Pages 14 - 18).--Committee Chairman Pejovich reported that the Audit, Compliance, and Management Review Committee met in open session to consider the matter on its agenda and to formulate recommendations for The University of Texas System Board of Regents. Unless otherwise indicated, the action set forth in the Minute Order that follows was recommended by the Audit, Compliance, and Management Review Committee and approved in open session by the U. T. System Board of Regents.

1. U. T. System Board of Regents: Discussion and appropriate action regarding Consent Agenda items, if any, referred for Committee consideration

There were no items referred from the Consent Agenda.

2. U. T. System Board of Regents: Amendment of Regents' *Rules and Regulations*, Rule 20401 (Audit and Compliance Programs) to more accurately reflect current responsibilities of the U. T. System Chief Audit Executive

The Board approved amendment of the Regents' *Rules and Regulations*, Rule 20401, regarding Audit and Compliance Programs, to read as set forth on the following pages.

The revisions more accurately reflect current responsibilities of The University of Texas System Chief Audit Executive by clarifying the duties to include assuring that an effective internal audit function is in place Systemwide. This oversight is exercised primarily through the establishment and review of audit standards and practices at U. T. System Administration and at all U. T. System institutions and apprising the Audit, Compliance, and Management Review Committee of significant noncompliance with those standards and practices.

**1. Title**

Audit and Compliance Programs

**2. Rule and Regulation**

Sec. 1 Audit Program. The Chancellor, as chief executive officer of the U. T. System, is responsible for ensuring the implementation of appropriate audit procedures for the U. T. System. Accordingly, the U. T. System Chief Audit Executive (CAE) prepares an executive summary of all internal audit activity by the U. T. System internal auditors and the institutional internal auditors for the Chancellor.

1.1 U. T. System Chief Audit Executive's Responsibilities. The U. T. System CAE is charged with assuring that an effective internal audit function is in place Systemwide. The U. T. System CAE accomplishes this through oversight of the following activities at U. T. System Administration and all U. T. System institutions:

- (a) Proposing a charter for the Audit, Compliance, and Management Review Committee (ACMRC) to be reviewed and approved by the Committee.
- (b) Developing a Systemwide internal audit plan based on a comprehensive risk assessment and coordinating the implementation of the audit plan with the chief audit executives at all U. T. System institutions.
- (c) Providing support and advice to each institution's internal audit committee. This includes:
  - (i) interviewing all candidates for an open institutional CAE position,
  - (ii) participating in the annual performance review for each institution's CAE, and
  - (iii) participating, with the institution's president and chair of the institution's audit committee, in any decision to terminate the employment of an institution's CAE.

- (d) Establishing the standards and methodology to be followed by all U. T. System internal auditors in:
    - (i) preparation of the annual institutional audit plan,
    - (ii) documentation required for all internal audit work papers,
    - (iii) establishment of a standard internal audit reporting format, and
    - (iv) provision of direction concerning findings that must be reported to the ACMRC.
  - (e) Establishing a quality assurance and improvement program that includes monitoring and assessments, to the extent considered necessary by the CAE, to evaluate the internal auditors' conformance with prescribed standards.
  - (f) Providing audit assistance to the Chancellor, the Executive Vice Chancellors, and the Vice Chancellors in the exercise of their responsibilities.
  - (g) Providing information to the ACMRC in Executive Session concerning personnel matters relating to appointment, employment, evaluation, assignment, duties, discipline, or dismissal of individual U. T. System employees involved in internal audit functions.
- 1.2 Appointment and Evaluation of the CAE. The CAE shall be appointed by the ACMRC after nomination by the Chancellor. The CAE shall hold office subject to the pleasure of the ACMRC and the Chancellor. The Chancellor's actions regarding the CAE are subject to review and approval by the ACMRC.
- 1.3 The U. T. System internal auditors are the internal auditors for the U. T. System and augment the audit work of the institutional internal auditor and the State Auditors at the institutions of the U. T. System.
- Sec. 2 Compliance Program. The Chancellor, as chief executive officer of the U. T. System, is responsible for ensuring the implementation of a compliance program for the U. T. System. Accordingly, the Systemwide

Compliance Officer prepares an executive summary of all compliance activity of the institutions, The University of Texas Investment Management Company (UTIMCO), and System Administration.

- 2.1 Systemwide Compliance Officer's Responsibilities. The Systemwide Compliance Officer is responsible, and will be held accountable for, apprising the Chancellor and the ACMRC of the institutional compliance functions and activities at System Administration, UTIMCO, and at each of the institutions as set out in Section 2.1 (b) below. The Systemwide Compliance Officer provides institutional compliance assistance to the Chancellor, the Executive Vice Chancellors, the Vice Chancellors, and the Chief Compliance Officer of UTIMCO in the exercise of their responsibilities.
- (a) The Systemwide Compliance Officer shall be appointed by the Chancellor. The Systemwide Compliance Officer is the senior compliance official of the U. T. System; provides assistance and advice covering all institution, UTIMCO, and System Administration compliance programs; and shall hold office without fixed term, subject to the pleasure of the Chancellor.
  - (b) The primary responsibilities of the Systemwide Compliance Officer include developing an infrastructure for the effective operation of the U. T. System Institutional Compliance Program; chairing the Systemwide Compliance Committee and the Compliance Officers Council; and prescribing the format for the annual risk based compliance plan and the quarterly compliance status reports to be submitted by each institution, UTIMCO, and System Administration.

3. U. T. System: Report on the Systemwide internal audit activities, including status of Priority Findings and discussion of audit coverage in the area of procurement

This item was for consideration only by the Committee (see Committee Minutes); however, Audit, Compliance, and Management Review Committee Chairman Pejovich made the following remarks at the Board meeting held on February 12, 2015.

Remarks by Committee Chairman Pejovich

Yesterday, we heard a report from Mr. Peppers regarding audit coverage in the area of procurement over the past few years. The audit groups have been tasked with increasing their coverage in this area, including no-bid procurements and group purchasing programs.

On that topic, I would like to acknowledge Regent Hall's efforts in the subject area including his questions and concerns regarding a recent audit of consulting services, which resulted in Chancellor Cigarroa's establishment of a work group to assess Systemwide policies.

4. U. T. System: Report on the Fiscal Year 2014 Annual Financial Report, including the report on the U. T. System Annual Financial Report Audit, and audits of U. T. M. D. Anderson Cancer Center, U. T. Southwestern Medical Center, U. T. Medical Branch - Galveston, and U. T. Health Science Center - Tyler financial statements and for funds managed by The University of Texas Investment Management Company (UTIMCO)

This item was for consideration only by the Committee (see Committee Minutes for the Joint Meeting with the Finance and Planning Committee).

REPORT AND RECOMMENDATIONS OF THE FINANCE AND PLANNING COMMITTEE (Pages 19 - 28).--Committee Chairman Hildebrand reported that the Finance and Planning Committee met in open session to consider the matters on its agenda and to formulate recommendations for The University of Texas System Board of Regents. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Finance and Planning Committee and approved in open session by the U. T. System Board of Regents.

1. U. T. System: Report on the Fiscal Year 2014 Annual Financial Report, including the report on the U. T. System Annual Financial Report Audit, and audits of U. T. M. D. Anderson Cancer Center, U. T. Southwestern Medical Center, U. T. Medical Branch - Galveston, and U. T. Health Science Center - Tyler financial statements and for funds managed by The University of Texas Investment Management Company (UTIMCO)

This item was for consideration only by the Committee (see Committee Minutes for the Joint Meeting with the Audit, Compliance, and Management Review Committee).

2. U. T. System Board of Regents: Discussion and appropriate action regarding Consent Agenda items, if any, referred for Committee consideration

There were no items referred from the Consent Agenda.

3. U. T. System: Key Financial Indicators Report and Monthly Financial Report

This item was for consideration only by the Committee (see Committee Minutes).

4. U. T. System: Approval of allocation of \$30.2 million of Intermediate Term Fund proceeds for Systemwide projects

The Board approved the allocation of \$30.2 million of Intermediate Term Fund (ITF) proceeds for the following University of Texas Systemwide projects:

- a. \$6.0 million to fund the Regents' Outstanding Teaching Awards at both the U. T. System academic and health institutions;
- b. \$10.25 million for the Lower Rio Grande Valley Plan - Education and Health Initiatives (the LRGV Plan); and
- c. \$13.95 million for additional strategic initiatives to be determined by the Chancellor, which initiatives will be brought back for approval by the Board of Regents prior to funds being committed.

The University of Texas System Allocation Policy for Non-Endowment Funds was approved by the U. T. System Board of Regents on November 10, 2005, and effective on February 1, 2006, as part of the centralization of non-endowment funds. The Allocation Policy is intended to ensure that sufficient liquidity is available at all times to meet the needs of the U. T. System institutions and U. T. System Administration, while ensuring that all funds not needed for short-term liquidity purposes are invested with an appropriate time horizon to enhance the total return of the non-endowment funds. Non-endowment funds are invested in the ITF and Short Term Fund (STF) pursuant to the Allocation Policy.

From February 1, 2006 through August 31, 2014, the total value-added from the centralization of non-endowment funds is \$1.1 billion.

The Allocation Policy permits sharing of investment returns from the ITF if the total investment return on the ITF in a fiscal year (and since ITF inception) is in excess of the national Consumer Price Index (CPI-U) published by the Bureau of Labor Statistics plus 3.0%. The amount in excess of the CPI-U plus 3.0% is split with 90% of the excess return being retained by the institutions and 10% being distributed to System Administration. The funds distributed to System Administration are to be used exclusively for strategic initiatives that benefit the institutions, and all expenditures of the funds by System Administration require approval of the Board of Regents.

For Fiscal Year 2014 (and for the period since ITF inception), the total investment return on the ITF was in excess of CPI-U plus 3.0%. The 10% portion of the ITF excess return in Fiscal Year 2014 to be distributed to System Administration for Systemwide projects is \$30.2 million. For Fiscal Year 2014, the total investment return on the ITF of 10.45% significantly exceeded the CPI-U plus 3.0% threshold of 4.75%.

On August 25, 2011, the U. T. System Board of Regents approved a \$10 million investment in the Regents' Outstanding Teaching Awards for Fiscal Years 2012-2017. The Board approved funding a portion of the Teaching Awards as excess returns are generated on the Intermediate Term Fund. Of the authorized amount, \$4.0 million has been funded to date. The amount of \$6.0 million will be sufficient to fund the balance of the Regents' Outstanding Teaching Awards for Fiscal Years 2015-2017.

On August 25, 2011, the U. T. System Board of Regents also approved a \$30 million investment in "The Lower Rio Grande Valley Plan - Education and Health Initiatives (the LRGV Plan)" to enhance higher educational and health opportunities in the LRGV and South Texas. The Board approved funding a portion of the LRGV Plan as excess returns are generated on the Intermediate Term Fund. Of the initiatives in the LRGV Plan, \$19.75 million has been funded to date. The amount of \$10.25 million will be sufficient to fund the balance of initiatives in the LRGV Plan.

5. U. T. System Board of Regents: The University of Texas Investment Management Company (UTIMCO) Performance Summary Report and Investment Reports for the quarter ended November 30, 2014, including report on impact of oil prices on investment portfolio

The November 30, 2014 UTIMCO Performance Summary Report is attached on Page 22.

The Investment Reports for the quarter ended November 30, 2014, are set forth on Pages 23 - 26.

Item I on Page 23 reports activity for the Permanent University Fund (PUF) investments. The PUF's net investment return for the quarter was negative .62% versus its composite benchmark return of negative .85%. The PUF's net asset value increased by \$168 million during the quarter to \$17,533 million. The increase was due to \$276 million PUF Lands receipts, less a net investment return of negative \$108 million. No distribution was made to the Available University Fund (AUF) during the quarter.

Item II on Page 24 reports activity for the General Endowment Fund (GEF) investments. The GEF's net investment return for the quarter was negative .32% versus its composite benchmark return of negative .85%. The GEF's net asset value decreased by \$86 million during the quarter to \$8,239 million.

Item III on Page 25 reports activity for the Intermediate Term Fund (ITF). The ITF's net investment return for the quarter was negative 1.04% versus its composite benchmark return of negative 2.05%. The net asset value increased during the quarter to \$6,774 million due to net contributions of \$231 million, less net investment return of negative \$51 million and distributions of \$186 million.

All exposures were within their asset class and investment type ranges. Liquidity was within policy.

Item IV on Page 26 presents book and market values of cash, debt, equity, and other securities held in funds outside of internal investment pools. Total cash and equivalents, consisting primarily of institutional operating funds held in the Dreyfus and Fidelity money market fund, decreased by \$281 million to \$1,976 million during the three months since the last reporting period. Market values for the remaining asset types were debt securities: \$20 million versus \$21 million at the beginning of the period; equities: \$74 million versus \$81 million at the beginning of the period; and other investments: \$2 million versus \$10 million at the beginning of the period.

Mr. Mark Warner, Senior Managing Director of UTIMCO, reported on the impact of oil prices on the investment portfolio at the Finance and Planning Committee meeting on February 11, 2015 (see Committee Minutes).



## UTIMCO Performance Summary

November 30, 2014

	Net Asset Value 11/30/2014 (in Millions)	Periods Ended November 30, 2014 (Returns for Periods Longer Than One Year are Annualized)							
		Short Term		Year to Date		Historic Returns			
		1 Mo	3 Mos	Fiscal	Calendar	1 Yr	3 Yrs	5 Yrs	10 Yrs
<b>ENDOWMENT FUNDS</b>									
Permanent University Fund	\$ 17,533	1.14%	(0.62%)	(0.62%)	7.61%	9.16%	9.68%	9.12%	7.12%
Permanent Health Fund	1,097								
Long Term Fund	7,142								
General Endowment Fund	<u>8,239</u>	1.26%	(0.32%)	(0.32%)	7.44%	9.02%	9.75%	9.19%	7.17%
Separately Invested Funds	<u>159</u>								
Total Endowment Funds	<u>25,931</u>								
<b>OPERATING FUNDS</b>									
Intermediate Term Fund	6,774	0.70%	(1.04%)	(1.04%)	4.02%	5.04%	6.56%	6.44%	N/A
Short Term Fund and Debt Proceeds Fund	1,914								
Total Operating Funds	<u>8,688</u>								
Total Assets Under Management	<u>\$ 34,619</u>								
<b>VALUE ADDED (1) (Percent)</b>									
Permanent University Fund		0.53%	0.23%	0.23%	1.11%	1.56%	1.19%	1.42%	1.63%
General Endowment Fund		0.65%	0.53%	0.53%	0.94%	1.42%	1.26%	1.49%	1.68%
Intermediate Term Fund		0.31%	1.01%	1.01%	1.47%	1.94%	1.76%	2.37%	N/A
<b>VALUE ADDED (1) (\$ IN MILLIONS)</b>									
Permanent University Fund		\$125	\$68	\$158	\$160	\$158	\$353	\$1,302	\$2,552
General Endowment Fund		54	27	48	39	48	168	710	1,432
Intermediate Term Fund		<u>19</u>	<u>13</u>	<u>41</u>	<u>27</u>	<u>41</u>	<u>272</u>	<u>616</u>	-
Total Value Added		<u>\$198</u>	<u>\$108</u>	<u>\$247</u>	<u>\$226</u>	<u>\$247</u>	<u>\$793</u>	<u>\$2,628</u>	<u>\$3,984</u>

Footnote available upon request.

UTIMCO 1/6/2015

**I. PERMANENT UNIVERSITY FUND**  
**Investment Reports for Periods Ended November 30, 2014**

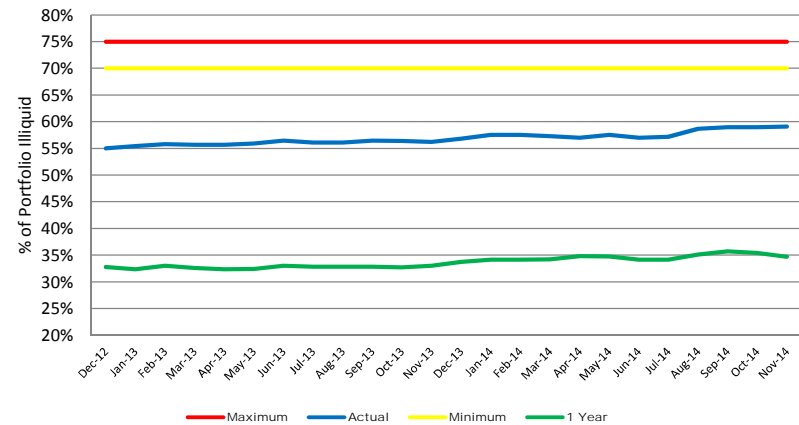
Prepared in accordance with Texas Education Code Sec. 51.0032

	Fiscal Year to Date							
	Asset Allocation		Returns		Value Added			Total
	Actual	Policy	Portfolio	Policy Benchmark	Tactical Allocation	Active Management		
<b>More Correlated and Constrained:</b>								
Investment Grade	7.8%	7.2%	-0.68%	-3.13%	0.09%	0.09%	0.18%	
Credit-Related	0.1%	0.0%	-2.58%	-2.67%	0.00%	0.00%	0.00%	
Real Estate	2.5%	2.5%	-1.73%	0.76%	-0.01%	-0.06%	-0.07%	
Natural Resources	6.9%	7.5%	-17.06%	-13.19%	-0.01%	-0.33%	-0.34%	
Developed Country	15.2%	14.0%	3.90%	-0.12%	0.02%	0.56%	0.58%	
Emerging Markets	<u>9.2%</u>	<u>10.0%</u>	<u>-7.89%</u>	<u>-7.31%</u>	<u>0.02%</u>	<u>-0.07%</u>	<u>-0.05%</u>	
<b>Total More Correlated and Constrained</b>	<b>41.7%</b>	<b>41.2%</b>	<b>-3.91%</b>	<b>-4.77%</b>	<b>0.11%</b>	<b>0.19%</b>	<b>0.30%</b>	
<b>Less Correlated and Constrained</b>	<b>30.2%</b>	<b>30.0%</b>	<b>1.54%</b>	<b>0.59%</b>	<b>0.02%</b>	<b>0.26%</b>	<b>0.28%</b>	
<b>Private Investments</b>	<b><u>28.1%</u></b>	<b><u>28.8%</u></b>	<b><u>2.15%</u></b>	<b><u>3.38%</u></b>	<b><u>-0.01%</u></b>	<b><u>-0.34%</u></b>	<b><u>-0.35%</u></b>	
<b>Total</b>	<b><u>100.0%</u></b>	<b><u>100.0%</u></b>	<b><u>-0.62%</u></b>	<b><u>-0.85%</u></b>	<b><u>0.12%</u></b>	<b><u>0.11%</u></b>	<b><u>0.23%</u></b>	

**Summary of Capital Flows**

(\$ millions)	Fiscal Year Ended August 31, 2014	Quarter Ended November 30, 2014	Fiscal Year to Date August 31, 2015
Beginning Net Assets	\$14,853	\$17,365	\$17,365
PUF Lands Receipts	1,129	276	276
Investment Return (Net of Expenses)	2,260	(108)	(108)
Distributions to AUF	<u>(877)</u>	<u>0</u>	<u>0</u>
Ending Net Assets	<u>\$17,365</u>	<u>\$17,533</u>	<u>\$17,533</u>

**Permanent University Fund  
Actual Illiquidity vs. Trigger Zones**



## II. GENERAL ENDOWMENT FUND

### Investment Reports for Periods Ended November 30, 2014

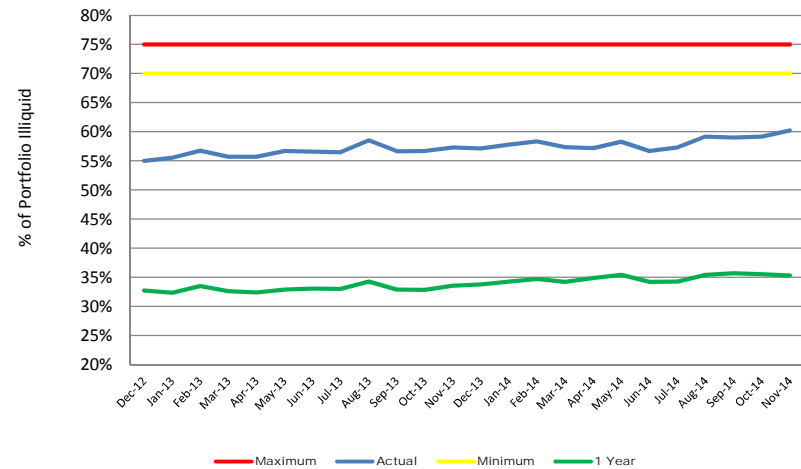
Prepared in accordance with Texas Education Code Sec. 51.0032

	Fiscal Year to Date						
	Asset Allocation		Returns		Value Added		
	Actual	Policy	Portfolio	Policy Benchmark	Tactical Allocation	Active Management	Total
<b>More Correlated and Constrained:</b>							
Investment Grade	6.2%	7.2%	-0.20%	-3.13%	0.12%	0.10%	0.22%
Credit-Related	0.1%	0.0%	-2.58%	-2.67%	0.00%	0.00%	0.00%
Real Estate	2.5%	2.5%	-1.74%	0.76%	-0.01%	-0.06%	-0.07%
Natural Resources	6.9%	7.5%	-17.00%	-13.19%	0.00%	-0.33%	-0.33%
Developed Country	15.4%	14.0%	3.90%	-0.12%	0.04%	0.56%	0.60%
Emerging Markets	<u>9.6%</u>	<u>10.0%</u>	<u>-5.40%</u>	<u>-7.31%</u>	<u>0.03%</u>	<u>0.18%</u>	<u>0.21%</u>
<b>Total More Correlated and Constrained</b>	<b>40.7%</b>	<b>41.2%</b>	<b>-3.22%</b>	<b>-4.77%</b>	<b>0.18%</b>	<b>0.45%</b>	<b>0.63%</b>
<b>Less Correlated and Constrained</b>	<b>30.7%</b>	<b>30.0%</b>	<b>1.54%</b>	<b>0.59%</b>	<b>0.02%</b>	<b>0.25%</b>	<b>0.27%</b>
<b>Private Investments</b>	<b><u>28.6%</u></b>	<b><u>28.8%</u></b>	<b><u>2.15%</u></b>	<b><u>3.38%</u></b>	<b><u>-0.04%</u></b>	<b><u>-0.33%</u></b>	<b><u>-0.37%</u></b>
<b>Total</b>	<b><u>100.0%</u></b>	<b><u>100.0%</u></b>	<b><u>-0.32%</u></b>	<b><u>-0.85%</u></b>	<b><u>0.16%</u></b>	<b><u>0.37%</u></b>	<b><u>0.53%</u></b>

#### Summary of Capital Flows

(\$ millions)	Fiscal Year Ended August 31, 2014	Quarter Ended November 30, 2014	Fiscal Year to Date August 31, 2015
Beginning Net Assets	\$7,396	\$8,325	\$8,325
Contributions	225	39	39
Withdrawals	(13)	(2)	(2)
Distributions	(371)	(97)	(97)
Investment Return (Net of Expenses)	<u>1,088</u>	<u>(26)</u>	<u>(26)</u>
Ending Net Assets	<u>\$8,325</u>	<u>\$8,239</u>	<u>\$8,239</u>

#### General Endowment Fund Actual Illiquidity vs. Trigger Zones



### III. INTERMEDIATE TERM FUND

#### Investment Reports for Periods Ended November 30, 2014

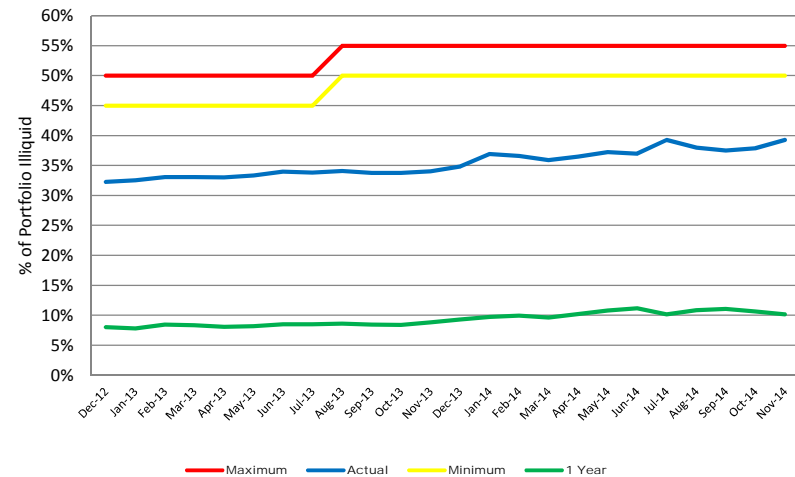
Prepared in accordance with *Texas Education Code Sec. 51.0032*

	Fiscal Year to Date						
	Asset Allocation		Returns		Value Added		
	Actual	Policy	Portfolio	Policy Benchmark	Tactical Allocation	Active Management	Total
<b>More Correlated and Constrained:</b>							
Investment Grade	28.8%	30.0%	-1.64%	-3.13%	0.05%	0.40%	0.45%
Credit-Related	0.0%	0.0%	0.00%	0.00%	0.00%	0.00%	0.00%
Real Estate	3.0%	3.0%	-1.73%	0.76%	-0.01%	-0.08%	-0.09%
Natural Resources	6.4%	7.0%	-16.87%	-13.19%	0.03%	-0.28%	-0.25%
Developed Country	9.6%	9.0%	4.04%	-0.12%	0.01%	0.37%	0.38%
Emerging Markets	<u>5.9%</u>	<u>6.0%</u>	<u>-5.42%</u>	<u>-7.31%</u>	<u>0.00%</u>	<u>0.11%</u>	<u>0.11%</u>
<b>Total More Correlated and Constrained</b>	<b>53.7%</b>	<b>55.0%</b>	<b>-3.08%</b>	<b>-4.19%</b>	<b>0.08%</b>	<b>0.52%</b>	<b>0.60%</b>
<b>Less Correlated and Constrained</b>	<b>46.3%</b>	<b>45.0%</b>	<b>1.54%</b>	<b>0.59%</b>	<b>-0.01%</b>	<b>0.42%</b>	<b>0.41%</b>
<b>Private Investments</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Total</b>	<b><u>100.0%</u></b>	<b><u>100.0%</u></b>	<b><u>-1.04%</u></b>	<b><u>-2.05%</u></b>	<b><u>0.07%</u></b>	<b><u>0.94%</u></b>	<b><u>1.01%</u></b>

#### Summary of Capital Flows

(\$ millions)	Fiscal Year Ended August 31, 2014	Quarter Ended November 30, 2014	Fiscal Year to Date August 31, 2015
Beginning Net Assets	\$5,520	\$6,665	\$6,665
Contributions	2,111	651	651
Withdrawals	(1,391)	(420)	(420)
Distributions	(186)	(51)	(51)
Investment Return (Net of Expenses)	<u>611</u>	<u>(71)</u>	<u>(71)</u>
Ending Net Assets	<u>\$6,665</u>	<u>\$6,774</u>	<u>\$6,774</u>

#### Intermediate Term Fund Actual Illiquidity vs. Trigger Zones



**IV. SEPARATELY INVESTED ASSETS**  
**Summary Investment Report at November 30, 2014**  
 Report prepared in accordance with *Texas Education Code Sec. 51.0032*

ASSET TYPES	(\$ thousands)															
	FUND TYPE															
	CURRENT PURPOSE DESIGNATED		RESTRICTED		ENDOWMENT & SIMILAR FUNDS		ANNUITY & LIFE INCOME FUNDS		AGENCY FUNDS		TOTAL EXCLUDING OPERATING FUNDS		OPERATING FUNDS (DEBT PROCEEDS AND (SHORT TERM FUND))		TOTAL	
	BOOK	MARKET	BOOK	MARKET	BOOK	MARKET	BOOK	MARKET	BOOK	MARKET	BOOK	MARKET	BOOK	MARKET	BOOK	MARKET
<b>Cash &amp; Equivalents:</b>																
Beginning value 08/31/14	-	-	2,264	2,264	52,477	52,477	1,984	1,984	956	956	57,681	57,681	2,199,434	2,199,434	2,257,115	2,257,115
Increase/(Decrease)	-	-	12,094	12,094	(7,856)	(7,856)	(198)	(198)	611	611	4,651	4,651	(285,850)	(285,850)	(281,199)	(281,199)
Ending value 11/30/14	-	-	14,358	14,358	44,621	44,621	1,786	1,786	1,567	1,567	62,332	62,332	1,913,584	1,913,584	1,975,916	1,975,916
<b>Debt Securities:</b>																
Beginning value 08/31/14	-	-	18	18	11,333	12,124	8,584	8,815	-	-	19,935	20,957	-	-	19,935	20,957
Increase/(Decrease)	-	-	(5)	(4)	(23)	(227)	(925)	(958)	-	-	(953)	(1,189)	-	-	(953)	(1,189)
Ending value 11/30/14	-	-	13	14	11,310	11,897	7,659	7,857	-	-	18,982	19,768	-	-	18,982	19,768
<b>Equity Securities:</b>																
Beginning value 08/31/14	1,160	9,934	1,801	1,797	44,506	53,756	14,122	15,411	-	-	61,589	80,898	-	-	61,589	80,898
Increase/(Decrease)	-	651	(920)	(940)	(3,534)	(3,520)	(2,001)	(2,955)	-	-	(6,455)	(6,764)	-	-	(6,455)	(6,764)
Ending value 11/30/14	1,160	10,585	881	857	40,972	50,236	12,121	12,456	-	-	55,134	74,134	-	-	55,134	74,134
<b>Other:</b>																
Beginning value 08/31/14	-	-	6,868	6,868	6	6	535	109	3,051	3,051	10,460	10,034	-	-	10,460	10,034
Increase/(Decrease)	-	-	(6,546)	(6,546)	-	-	2	2	(1,381)	(1,381)	(7,925)	(7,925)	-	-	(7,925)	(7,925)
Ending value 11/30/14	-	-	322	322	6	6	537	111	1,670	1,670	2,535	2,109	-	-	2,535	2,109
<b>Total Assets:</b>																
Beginning value 08/31/14	1,160	9,934	10,951	10,947	108,322	118,363	25,225	26,319	4,007	4,007	149,665	169,570	2,199,434	2,199,434	2,349,099	2,369,004
Increase/(Decrease)	-	651	4,623	4,604	(11,413)	(11,603)	(3,122)	(4,109)	(770)	(770)	(10,682)	(11,227)	(285,850)	(285,850)	(296,532)	(297,077)
Ending value 11/30/14	1,160	10,585	15,574	15,551	96,909	106,760	22,103	22,210	3,237	3,237	138,983	158,343	1,913,584	1,913,584	2,052,567	2,071,927

Details of individual assets by account furnished upon request.

6. U. T. System Board of Regents: Report on activities of the University Lands Advisory Board

This item was for consideration only by the Committee (see Committee Minutes).

7. U. T. System: Authorization of \$6,337,000 of Permanent University Funds to refresh and upgrade the Lonestar Supercomputing System infrastructure; the Shared Intrusion and Anomaly Detection services; the U. T. System Network simulation and monitoring capabilities; and the U. T. Austin Dell Medical School firewall infrastructure

The Board authorized \$6,337,000 of Permanent University Funds (PUF) to refresh and upgrade the following projects at The University of Texas System and The University of Texas at Austin as more fully described below:

- a. the Lonestar Supercomputing System infrastructure - \$3,000,000;
- b. the Shared Intrusion and Anomaly Detection services - \$2,395,000;
- c. the U. T. System Network simulation and monitoring capabilities - \$442,000; and
- d. the U. T. Austin Dell Medical School firewall infrastructure - \$500,000.

Technical descriptions of each project were included in the Agenda materials.

On November 11, 2010, the U. T. System Board of Regents approved a \$3,000,000 investment in the original construction of the Lonestar 4 Supercomputing System platform, located at the Texas Advanced Computing Center (TACC) at U. T. Austin, that has reached the end of its operating life. The growth of utilization has also challenged the performance of the important computing asset deployed as part of the U. T. Research Cyberinfrastructure (UTRC) project. The \$3,000,000 will form the base investment of the Lonestar 5 Supercomputing System platform for the next four years.

On November 10, 2011, the U. T. System Board of Regents approved an allocation of Available University Funds (AUF) to invest in information security enhancements across U. T. System. The U. T. System Network (Network) continues to provide services to all U. T. System institutions. The demand for network capacity and speed has continued to grow. As part of this growth, U. T. System needs to remain vigilant in management of security risks. The Network expansion and upgrades have surpassed the capabilities of U. T. System's current Intrusion Detection System (IDS) hardware. This hardware, originally launched in 2009, has proven to be highly effective at identifying incidents of malware activity, high risk security vulnerabilities, and outbound transmission of unencrypted sensitive data. Since its inception, the Network has resulted in a tenfold reduction in mistaken outbound

transmission of unencrypted sensitive data. The \$2,395,000 will be used to upgrade IDS equipment and software to maintain current services and will accommodate the new network bandwidth implementation.

With the growth and expansion of the Network, management and capacity planning issues continue to challenge Network technicians. The complexity of contemporary networks requires a robust set of tools to manage and plan for network growth. In addition, U. T. System needs to stay ahead of potential security risks as hackers explore and exploit areas of vulnerability. The \$442,000 will provide for a set of tools to augment the traffic monitoring system as well as simulation and modeling software to assist in managing and planning network growth.

As the U. T. Austin Dell Medical School emerges, a new network architecture needs to be explored. Increased security levels are required as part of the Health Insurance Portability and Accountability Act (HIPAA). To achieve the level of protection required by law while maintaining the necessary level of cost-effective flexibility, the \$500,000 will fund the upgrade of firewalls in the primary and secondary data centers at U. T. Austin. The newer firewall technology will permit the use of a newer technology that allows technicians to meet the requirement to segment and isolate Medical School network traffic.

8. U. T. System: Report on the Analysis of Financial Condition for Fiscal Year 2014

This item was for consideration only by the Committee (see Committee Minutes).

## REPORT AND RECOMMENDATIONS OF THE ACADEMIC AFFAIRS COMMITTEE

(Pages 29 - 35).--Committee Chairman Hicks reported that the Academic Affairs Committee met in open session to consider those matters on its agenda and to formulate recommendations for The University of Texas System Board of Regents. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Academic Affairs Committee and approved in open session by the U. T. System Board of Regents.

1. U. T. System Board of Regents: Discussion and appropriate action regarding Consent Agenda items, if any, referred for Committee consideration

There were no items referred from the Consent Agenda.

2. U. T. Arlington: Report on the new Strategic Plan and Vision Statement

This item was for consideration only by the Committee (see Committee Minutes).

3. U. T. Arlington: Approval of preliminary authority for a Doctor of Philosophy in Kinesiology

The Board approved

- a. preliminary authority for The University of Texas at Arlington to include a Doctor of Philosophy (Ph.D.) in Kinesiology; and
- b. notification of the proposal to the Texas Higher Education Coordinating Board.

U. T. Arlington's College of Nursing and Health Innovation requested preliminary authority for a Doctor of Philosophy (Ph.D.) in Kinesiology. This Ph.D. will build upon the Department of Kinesiology's and the Center for Healthy Living and Longevity's existing research, education, and community outreach initiatives in health and disease across the lifespan, as well as the College of Nursing and Health Innovation's and the University's strategic theme of "health and the human condition."

Graduates of the program will be prepared as researchers who generate new knowledge in and apply existing knowledge to the prevention, assessment, and treatment of chronic diseases, motor difficulties, and musculoskeletal injuries. The multidisciplinary curriculum will incorporate basic and clinical science approaches to identify disease markers and mechanisms, as well as evidence-based interventions designed to prevent and treat specific health conditions such as chronic illnesses and injuries in vulnerable and 'at-risk' populations (e.g., obese persons, older adults, minority persons).



Three areas of specialization will be available:

- movement and rehabilitation sciences
- applied physiology
- physical education

Graduates of the Ph.D. in Kinesiology are expected to have good job opportunities. The U.S. Department of Labor Bureau of Labor Statistics Employment Projections estimates 6,000 new postsecondary teaching jobs between 2012 and 2022 (an average of 600 per year) in the general area of recreation and fitness studies, which includes health and physical education, human performance, kinesiology, and physical education.

Regarding the supply over the five-year period 2009-2013, the National Center for Educational Statistics indicates institutions of higher education nationally graduated on average about 225 doctorates in the general field of health and physical education/fitness.<sup>1</sup> These two sets of data suggest a wide gap between the number of future job openings and the number of individuals prepared at the doctoral level to fill openings.

U. T. Arlington will submit the degree program for approval by the U. T. System Board of Regents and the Texas Higher Education Coordinating Board.

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<sup>1</sup> The number of doctoral graduates was obtained from the National Center for Educational Statistics IPEDS database using the 4-digit CIP code 31.05 Health and Physical Education/Fitness and the following level of degree designations: Doctorate Degrees, Doctorate Degree-Research/Scholarship, and Doctorate Degree-Other.

4. U. T. System Board of Regents: Approval to create the School of Arts, Technology, and Emerging Communication at U. T. Dallas and amendment of the Regents' Rules and Regulations, Rule 40601, Section 1.6 to include the new School

The Board granted approval to create the School of Arts, Technology, and Emerging Communication at The University of Texas at Dallas and to amend the Regents' *Rules and Regulations*, Rule 40601, Section 1.6, concerning institutions comprising The University of Texas System, to include the new School as set forth below:

Sec. 1. Official Titles. The U. T. System is composed of the institutions and entities set forth below. To ensure uniformity and consistence of usage throughout the U. T. System, the institutions and their respective entities shall be listed in the following order and the following titles (short form of title follows) shall be used:

...

1.6 The University of Texas at Dallas (U. T. Dallas)

- (a) The University of Texas at Dallas School of Arts and Humanities
- (b) The University of Texas at Dallas School of Arts, Technology, and Emerging Communication
- (c) The University of Texas at Dallas School of Behavioral and Brain Sciences
- (d) The University of Texas at Dallas Callier Center for Communication Disorders
- (e) The University of Texas at Dallas School of Economic, Political and Policy Sciences
- (f) The University of Texas at Dallas Erik Jonsson School of Engineering and Computer Science
- (g) The University of Texas at Dallas Honors College
- (h) The University of Texas at Dallas School of Interdisciplinary Studies
- (i) The University of Texas at Dallas Naveen Jindal School of Management
- (j) The University of Texas at Dallas School of Natural Sciences and Mathematics

The amendment to the Regents' *Rules and Regulations*, Rule 40601, reflects the creation of a new academic school at U. T. Dallas. The new School of Arts, Technology, and Emerging Communication (ATEC) will administer the Arts and Technology degree programs and the Emerging Media and Communication (EMAC) degree programs. These programs, currently housed in the School of Arts and Humanities, have been successful in attracting students, with a total enrollment of 1,300 students in ATEC and EMAC programs combined. The School is being established to better manage the rapidly growing programs and to create more visibility for the technology elements of the programs.

A dean will be hired to provide leadership and administration of the new School, and current faculty and staff supporting the ATEC and EMAC programs will transfer to the School.

The new School has been approved by the Executive Vice Chancellor for Academic Affairs pending approval by the Board. The Office of Academic Affairs will notify the Texas Higher Education Coordinating Board of the change so that U. T. Dallas administrative unit structure can be updated.

*Texas Education Code* Section 65.11 authorizes the Board of Regents to provide for the "administration, organization, and names of the institutions and entities in The University of Texas System in such a way as will achieve the maximum operating efficiency of such institutions and entities[.]"

5. U. T. Permian Basin: Approval of revised Mission Statement and report on the new Vision Statement

The Board approved a revised Mission Statement for The University of Texas of the Permian Basin as set forth below. The Statement will be forwarded to the Texas Higher Education Coordinating Board for approval. President Watts also reported on the following Vision Statement for U. T. Permian Basin.

**Revised Mission Statement**

The University of Texas of the Permian Basin is a general academic university of The University of Texas System. The University of Texas System is committed to pursue high-quality educational opportunities for the enhancement of the human resources of Texas, the nation, and the world through intellectual and personal growth. The mission of The University of Texas of the Permian Basin is to provide quality education to all qualified students in a supportive in-person and online educational environment; to promote excellence in teaching, research, and service; and to serve as a resource for the intellectual, social, economic, technological advancement, and health care of the diverse constituency in Texas and the region.

## **Vision Statement**

The University aspires to be a vibrant student-focused center of excellence for learning, culture, and economic development, preparing students for leadership and success in a complex and changing world.

U. T. Permian Basin undertook a strategic planning process in Spring 2005 by instituting the President's listening tour. President Watts and other University administrators visited community leaders in 19 West Texas communities asking how the University could best meet the needs of West Texas in the coming 30 years. Information from the listening tour was transcribed and provided to a special task force known as the Group of Thirty, which consisted of 30 community leaders from West Texas. The Group of Thirty developed a list of directions recommended to U. T. Permian Basin to follow in its strategic planning.

The University's standing Budget and Planning Committee has taken the Group of Thirty's recommendations, the strategies and strategic initiatives from the U. T. System Strategic Plan for 2007-2017, and drafted a new University strategic plan. A key element in the institution's strategic planning is its mission statement.

Since 2007, the University has added degree programs in nursing and significantly expanded its online offerings. The Committee, which consists of representatives from the administration, the Faculty Senate, the Student Government, and the staff, recommended the changes to the Mission Statement to the University community. The revised Statement provides a more concise and succinct statement of the University's mission on which its strategic planning can focus as compared to the current Statement.

The previous Mission Statement was approved by the Board of Regents on November 9, 2007, as part of the institution's Strategic Plan. The new changes in the Mission Statement reflect the progress made so far in the implementation of recommendations made by the Group of Thirty.

In 2013, the Texas Legislature repealed *Texas Education Code* Section 61.051(e), which directed the Texas Higher Education Coordinating Board to review the mission statements of public institutions, typically, every four years. However, each institution is still required to have a mission statement under *Texas Education Code* Section 51.359. Additionally, Section 51.352 of the Code, regarding the Responsibility of Governing Boards, requires governing boards to "insist on clarity of focus and mission of each institution under its governance." Thus, pursuant to Regents' *Rules and Regulations*, Rule 10402, proposed changes to academic institution mission statements are to be reviewed by the Academic Affairs Committee for recommendation to the Board.

Pursuant to a directive by the Board of Regents on March 26, 2008, mission statements must include a statement regarding the commercialization of university discoveries.

6. U. T. Rio Grande Valley: Approval to establish the U. T. Rio Grande Valley Development Board

The Board approved the establishment of The University of Texas Rio Grande Valley Development Board to assist in the development plans and programs of the institution with an emphasis on increasing private support for U. T. Rio Grande Valley.

U. T. Rio Grande Valley, the first new major public university of the 21st century in Texas, needs an organized, active, involved group of community and business leaders from the Rio Grande Valley and beyond to support proactive, strategic fundraising efforts. Members of these important advisory groups will serve as champions for the new University and model philanthropic leadership for the community, assuring that U. T. Rio Grande Valley has the resources it will need to become a leader in student success, teaching, research, and health care.

The U. T. Rio Grande Valley Development Board will serve as one of the highest-level volunteer opportunities at the University and will assist in the overall development plans and programs of the institution with an emphasis on raising private support for University-wide priorities. A small group of individuals will be identified who will serve as the inaugural members of the new Board and who can help identify additional prospective members. An organizational meeting of the new Board will be scheduled to draft bylaws in accordance with guidelines outlined by The University of Texas System Office of General Counsel.

Approval of this development board is pursuant to Regents' *Rules and Regulations*, Rule 60301, relating to development boards of U. T. System institutions.

7. U. T. Pan American: Approval of honorific naming of a new proposed entry plaza to the baseball stadium as the Coach Al and Joann Ogletree Plaza in honor of former baseball coach and head coach emeritus, Alfred H. Ogletree and his late wife

The Board approved the honorific naming of a new proposed entry plaza to The University of Texas-Pan American baseball stadium as the Coach Al and Joann Ogletree Plaza to recognize former baseball coach and head coach emeritus, Alfred H. Ogletree, for his outstanding achievements, contributions, and dedication to the U. T. Pan American Bronc baseball team.

Mr. Alfred H. "Al" Ogletree is considered the "father of Bronc baseball," serving as the baseball head coach at U. T. Pan American from 1969 to 1997. During his 28 years as head coach at U. T. Pan American, Coach Ogletree recorded a 1,084-618-1 (.637) record and guided the Broncs to the postseason 10 times. In 1971, Coach Ogletree led U. T. Pan American to their first-ever NCAA College World Series appearance, where they finished fourth overall. He retired in 1997, finishing with 1,217 wins in his 41 years of coaching collegiate baseball.

Coach Ogletree has received numerous honors for his career as a college baseball coach, which include being inducted into the Austin High School Hall of Fame, Texas A&M University Hall of Fame, American Baseball Coaches Association Hall of Fame, Rio Grande Valley Hall of Fame, Central Texas Semi-Pro Hall of Fame, University of Dallas Hall of Fame, Sul Ross State University Hall of Fame, Texas Sports Hall of Fame, and U. T. Pan American's inaugural Athletics Hall of Fame, where he currently serves on the Board.

Al and Joann Ogletree were married for 62 years when she passed away on May 21, 2014, at the age of 83. In addition to caring for their five children, Mrs. Ogletree mentored many young couples during the baseball seasons, serving as a matriarch for the U. T. Pan American baseball team.

The new proposed plaza to the U. T. Pan American baseball stadium, once built, will be prominently located at the main entryway into the stadium. The new addition will stand approximately 16 feet high and approximately 61 feet in length, and will consist of three arches measuring 12 feet in height. The project has an estimated total cost of \$250,000 - \$400,000 and is anticipated to be funded through philanthropic efforts.

This naming is consistent with the Regents' *Rules and Regulations*, Rule 80307, relating to the honorific naming of facilities to recognize an extraordinarily well-respected individual who continues to be an avid supporter of U. T. Pan American.

8. U. T. System: Follow-up reports on activities to support and encourage returning veterans

This item was for consideration only by the Committee (see Committee Minutes).

## REPORT AND RECOMMENDATIONS OF THE HEALTH AFFAIRS COMMITTEE

(Pages 36 - 47).--Committee Chairman Stillwell reported that the Health Affairs Committee met in open session to consider those matters on its agenda and to formulate recommendations for The University of Texas System Board of Regents. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Health Affairs Committee and approved in open session by the U. T. System Board of Regents.

1. U. T. System Board of Regents: Discussion and appropriate action regarding Consent Agenda items, if any, referred for Committee consideration

There were no items referred from the Consent Agenda.

2. U. T. Health Science Center - Houston: Authorization to form a shared ownership management services organization with Memorial Hermann Health System, a Texas nonprofit corporation, to support the physician billing and collections and electronic health records needs of UT Physicians, U. T. Health Science Center - Houston's faculty group practice, and Memorial Hermann Medical Group, a Memorial Hermann Health System affiliate

The Board granted permission to The University of Texas Health Science Center at Houston, through its UT Physicians certified nonprofit health care corporation, to move forward with the initial corporate formation with Memorial Hermann Health System (MHHS), a Texas nonprofit corporation, of a shared ownership (50% each) management services organization (MSO) to support the physician billing and collections and electronic health records needs of U. T. Health Science Center - Houston's faculty group practice and Memorial Hermann Medical Group, a Memorial Hermann affiliate employing approximately 200 physicians.

U. T. Health Science Center - Houston sought approval to begin development, in partnership with longtime hospital affiliate MHHS, of a shared, best-in-class physicians' MSO that: (a) supports the organizations' physicians, (b) ensures full and fair reimbursement from payers, and (c) provides maximum quality and "ease of use" to patients.

The MSO will provide administrative support services to physicians employed by both the Health Science Center and MHHS, focused primarily on the physicians' revenue cycle and integration of clinical information technology (particularly, a common electronic health record [EHR]).

The Health Science Center and MHHS expect that patient safety and quality, care coordination, cost containment, and other issues can be enhanced through tighter integration and alignment of health information systems, EHR, and other Information Technology (IT) platforms. A key element of the value proposition is that U. T. Health Science Center - Houston and MHHS can better implement and sustain these large, complex systems together than separately.

This collaboration will not effect a change of employment status of the Health Science Center faculty to the MSO or any other entity. U. T. Health Science Center - Houston will remain the employer of its faculty -- only U. T. Health Science Center - Houston's Medical School Dean, department chairs, division chiefs, and other senior faculty will manage the faculty. Similarly, MHHS (or its affiliates) will remain the employer of its physicians. The business model was set forth in the Agenda materials.

The MSO does not contemplate any change in U. T. Health Science Center - Houston's current handling of the Health Science Center's approximately \$20 million per month of net physician professional fee collections (i.e., funds received directly from payers into a Health Science Center-controlled lock box, at Health Science Center-controlled clinics, etc.)

It is anticipated that U. T. Health Science Center - Houston and MHHS will each invest \$4 million to fund projected start-up expenses and to provide 12-18 months of working capital for the initial phases of operations. U. T. Health Science Center - Houston's initial investment into the MSO will come from UT Physicians' cash reserves. It is expected that the MSO will begin to generate funds that recover some of its costs by the end of this start-up timeframe.

Finally, none of the activities of the MSO involve support of business functions for MHHS's hospitals or other, nonphysician ancillary services.

3. U. T. M. D. Anderson Cancer Center: Authorization to negotiate and enter into a co-location agreement with Memorial Hermann Health System, a Texas nonprofit corporation, and/or its designee to identify, develop, and set forth general principles regarding the leasing of clinical space to relocate and expand its clinical services in the Greater Houston Metropolitan Area

The Board authorized The University of Texas M. D. Anderson Cancer Center to negotiate and enter into a co-location agreement with Memorial Hermann Health System (MHHS), a Texas nonprofit corporation, and/or its designee to identify, develop, and set forth general principles regarding the leasing of space by M. D. Anderson to relocate and expand its clinical services in the Greater Houston Metropolitan Area.

M. D. Anderson's Houston suburban strategy includes an ongoing program created to advance the institution's mission to eliminate cancer by collaborating with community hospitals and health systems to improve the quality of cancer care in Houston by establishing suburban outpatient clinics throughout the Greater Houston Metropolitan Area. One of the aims of this strategy is to provide better regional access for patients to the institution's best practices, leading edge technologies, patient treatment protocols, education, research, and the institution's unique multidisciplinary approach to patient care.



Beginning in 2004, the institution leased just over 121,500 rentable square feet of space for M. D. Anderson's suburban facilities in six locations around the Greater Houston Metropolitan Area; the lease for each location was secured based on demand for services in the respective submarket. As services expanded beyond radiation oncology and chemotherapy, additional space for support services such as laboratory, pharmacy, and diagnostic services was needed to meet patient care requirements at some locations. Accordingly, over the past several years the amount of leased space has increased. In locations where available lease space was not proximate to existing leased facilities, patients are required to travel to multiple buildings to complete their visits.

Today, the institution leases just under 206,400 rentable square feet of space in five facilities to meet the needs of the suburban outpatient clinics in the Greater Houston Metropolitan Area, many of which are operated in co-located facilities and based on existing relationships with St. Luke's Health and Christus Health. However, these existing relationships are dissolving due to mergers and the realignment of institutional alliances, and therefore, the leases for these co-located existing facilities will not be renewed.

Knowing that the base terms of the existing leases will begin to expire in 2017, the institution has strategically evaluated how best to provide replacement facilities necessary to meet the needs of patients in the Greater Houston Metropolitan Area. Accordingly, the institution determined that there is further benefit to leasing additional facilities beyond those requiring relocation based on the following considerations: (1) the historical performance of the suburban facilities, (2) the projected population growth for Metropolitan Houston and the surrounding areas, (3) the effect that federal law requirements will likely have on the delivery of cancer care, and (4) the financial implications associated with M. D. Anderson building its own permanent facilities.

Key conclusions drawn by M. D. Anderson regarding its regional cancer care program include:

- The population will continue to grow in the Greater Houston area with most of that growth occurring in suburban communities, away from the Texas Medical Center. This population growth will include an increase in the "65 and over" age group -- the age group most likely to need cancer care and less able to travel to the Texas Medical Center for treatment.
- M. D. Anderson serves about 25% of the cancer patients within the Houston area.
- Services provided at suburban locations outside of M. D. Anderson's Texas Medical Center Campus (TMC Campus) currently make up more than 15% of M. D. Anderson's overall new patient volumes.

- If the institution simply maintains its current market share, M. D. Anderson will need to expand its suburban facilities to continue to serve patients in neighboring communities to match population growth.
- Having recently entered into a relationship with Memorial Hermann to provide specialized breast cancer screening services, it would be to M. D. Anderson's benefit to identify opportunities to co-locate suburban facilities on or near Memorial Hermann campus sites to expand the institution's reach to patients in the Greater Houston Metropolitan Area.
- These co-locations will facilitate patients having direct and proximate access to M. D. Anderson for oncology care in a geographically distributed approach across the Greater Houston Metropolitan Area. Increased patient access will provide a stronger patient base for the institution's clinical research, as well as provide increased patient referrals to the main M. D. Anderson campus for the more complicated cancer cases.
- Shifting demographics, realignment of alliances, and industry factors support leasing of facilities in lieu of ownership.

In summary, M. D. Anderson will collaborate with Memorial Hermann to develop and lease up to nine Houston area suburban facilities to position M. D. Anderson strategically, yet flexibly, to expand its patient services. Entering into a definitive agreement with Memorial Hermann to identify, develop, and lease space either on or proximate to Memorial Hermann health care campuses provides a sound strategy for positioning M. D. Anderson to meet the needs of cancer patients throughout the Greater Houston Metropolitan Area. These contemplated facilities will additionally provide, where appropriate, cancer care services to enhance the services provided by M. D. Anderson physicians that staff Memorial Hermann breast imaging centers in the Greater Houston area.

The lease agreements will be executed with Memorial Hermann as lessor or, as needs dictate, directly with a developer/landlord agreed upon by the parties for the respective property. The duration of each lease will vary by location. This strategy allows M. D. Anderson to be flexible in locating and sizing outpatient facilities to accommodate the level of services needed and the neighboring population. Specific leases will be brought to the Board of Regents for authorization as and when sufficient information is known.

4. U. T. Southwestern Medical Center: Approval to establish a Doctor of Philosophy degree program in Organic Chemistry in the Graduate School of Biomedical Sciences

Pursuant to the Regents' *Rules and Regulations*, Rule 40307, related to academic program approval standards, the Board granted authority to

- a. establish a Doctor of Philosophy (Ph.D.) degree program in Organic Chemistry in the Graduate School of Biomedical Sciences at The University of Texas Southwestern Medical Center; and
- b. submit the proposal to the Texas Higher Education Coordinating Board for review and appropriate action.

Program Description

U. T. Southwestern Medical Center will establish a Ph.D. degree program in Organic Chemistry to be administered by the Graduate School of Biomedical Sciences. On August 22, 2013, preliminary planning authority for this degree program was approved by the Board of Regents via the Consent Agenda.

This degree program will prepare organic chemists for careers in drug discovery and development and will provide them the opportunity to obtain positions in the pharmaceutical industry, in government regulatory agencies, or as independent researchers in academic or government settings. For this research focus, success requires an education that integrates organic chemistry with biology and bio-chemistry.

The mission of the Organic Chemistry Graduate Program is to provide students with the experience and knowledge needed to address the most important problems in organic chemistry, natural products, and drug discovery. A particular focus will be placed on the scientific interface between chemistry and biology. Students will receive training through rigorous courses taught by experts in their fields, through in-depth thesis projects, and through exposure to broader areas of science found at U. T. Southwestern Medical Center.

One of the major objectives of the Organic Chemistry Graduate Program will be to ensure that all students learn from other scientists and research groups. All of the research groups will be highly collaborative, with the goal that students emerge from training having a strong foundation in organic chemistry complemented by a breadth of knowledge that results from collaborative projects. Research projects will focus on all topics of organic chemistry that generally impact biology in various ways. Students may focus on studying natural products with biological activity; others may develop synthetic methodology that could be useful in drug development; and some may focus on the mechanism of action of drugs while others may seek to develop new pharmaceutical agents. Overall, the objective is to produce students who are independent scientists, capable of tackling the most important problems in chemistry and biology.

## Need and Student Demand

Even without an independent organic chemistry program, the institution has 15 students who are enrolled and working in organic chemistry research groups; one of whom is expected to defend his dissertation within the next six months. While there are chemistry graduate programs in Texas, none have an organic chemistry focus. The Organic Chemistry Graduate Program will be only the third organic chemistry program in the country associated with a medical school. It will be unique in that students will have the opportunity for research and training involving chemists, biologists, and clinicians.

Chemists are highly employable, even in a relatively weak economy. Over the last decade, in the context of high nationwide unemployment, chemists have enjoyed unemployment rates generally less than 4%, with peak unemployment in 2011 at 4.5%. Current unemployment among all chemists is 4.2%, currently falling and roughly half of the overall unemployment rate (source: *Chemistry and Engineering News [C&EN]* Nov. 5, 2012). Job prospects for biomedical Ph.D.s are similarly robust, with only 2% unemployment (source: *Science*, 2012:338, 1405). Furthermore, salaries for chemists are well above national averages, with average salaries for Ph.D. chemists over \$100,000 and average starting industrial salaries of \$88,000 (source: *C&EN*, Sep. 24, 2012).

As of 2011, Texas was the third largest employer of chemists nationwide, indicating continuing demand for trained scientists (source: U.S. Bureau of Labor Statistics). Nationally, the U.S. Bureau of Labor Statistics projects a growth rate of 6% for chemists and material scientists from 2012-2022. Although the growth rate is slower than average for all occupations, chemists with advanced degrees are expected to experience better opportunities. Statistics from the American Chemistry Council show that by 2018, the American chemical industry (oil, gas, pharmaceuticals) will post record trade surpluses. Socioeconomic trends with an aging population are projected to expand need and create demand for pharmaceuticals and thus, enhance demand for Ph.D.s in organic chemistry. Additionally, the synthetic chemistry skills acquired by students through this program will translate to the areas of material science and alternative energy, two areas of rapid job growth.

## Program Quality

A core of 10 full-time faculty members is already in place. All are currently affiliated with the Biological Chemistry graduate program, which houses the Chemistry Track. The majority of the faculty members have primary appointments in the Department of Biochemistry. All have doctorates in chemistry or medicinal chemistry and will supervise doctoral dissertations. The projected faculty to student ratio is 4:1. No new faculty members are required for this program.

**Chart 1 - Faculty Publications and Other Scholarly Accomplishments  
2009 to 2014**

<b>Faculty Member</b>	<b>Refereed Papers</b>	<b>Book Chapters</b>	<b>Books</b>	<b>Patents</b>
Totals:	212	8	2	30
<b>Average # per Faculty Member per Year:</b>	<b>4.24</b>	<b>0.16</b>	<b>0.04</b>	<b>0.6</b>

The 10 faculty members have also been productive in procuring external funding. All grants and contracts for which these faculty members have been or are primary investigator, co-investigator, collaborator, or mentor of a predoctoral or postdoctoral trainee during the past five years have generated \$97.7 million. If one counts only the grants/contracts for which the Organic Chemistry faculty members are in the primary investigator role, the total funding they have generated has been \$47.2 million (including indirect costs).

Revenue and Expenses

<b>Projected Enrollment</b>	<b>5-Year Total</b>
Number of Students Used for Formula Funding Calculation	119
Total Number of Students	119
<b>Expenses</b>	<b>5-Year Total</b>
<b>Faculty</b>	
Salaries	\$984,249
Benefits (25%)	\$246,062
<b>Graduate Students</b>	
GRA Salaries	\$1,263,668
GRA Benefits (25%)	\$315,917
<b>Staff &amp; Administration</b>	
Graduate Coordinator Salary	\$56,000
Administrative Staff Salaries	\$150,510
Staff Benefits (25%)	\$51,627
<b>Other Expenses</b>	
Supplies and Materials	\$5,000
<b>Total Expenses</b>	<b>\$3,073,033</b>

<b>Revenue</b>	<b>5-Year Total</b>
<b>From Student Enrollment</b>	
Formula Funding	\$839,360
Tuition and Fees	\$531,097
<b>From Grant Funds</b>	
Indirect Cost Recovery	\$1,702,576
<b>Total Revenue</b>	<b>\$3,073,033</b>

All expenses are considered reallocated as no new faculty is projected to be hired for this program. The Program Coordinator and Clerical/Staff responsibilities will be handled on a part-time basis by existing faculty and staff.

## Coordinating Board Criteria

The program meets all applicable Coordinating Board criteria for new doctoral degree programs.

5. U. T. System: Approval to amend Regents' Rules and Regulations, Rule 40601, Sections 1.13 - 1.14 and 1.16 - 1.18 to align the names of the schools, add hospitals and clinics, and acknowledge names currently in use at U. T. Southwestern Medical Center, U. T. Medical Branch - Galveston, U. T. Health Science Center - San Antonio, U. T. M. D. Anderson Cancer Center, and U. T. Health Science Center - Tyler

The Board granted approval to amend the Regents' *Rules and Regulations*, Rule 40601, Sections 1.13 - 1.14 and 1.16 - 1.18, concerning institutions comprising The University of Texas System, to align the names of the schools, add hospitals and clinics, and acknowledge names currently in use at The University of Texas Southwestern Medical Center, The University of Texas Medical Branch at Galveston, The University of Texas Health Science Center at San Antonio, The University of Texas M. D. Anderson Cancer Center, and The University of Texas Health Science Center at Tyler, as set forth below. There are no changes to The University of Texas Health Science Center at Houston entities, but Section 1.15 is listed to show uniformity.

Sec. 1 Official Titles. The U. T. System is composed of the institutions and entities set forth below. To ensure uniformity and consistence of usage throughout the U. T. System, the institutions and their respective entities shall be listed in the following order and the following titles (short form of title follows) shall be used:

...

- 1.13 The University of Texas Southwestern Medical Center  
(U. T. Southwestern Medical Center)
- (a) The University of Texas Southwestern Graduate School of Biomedical Sciences (U. T. Southwestern G.S.B.S.)
  - (b) The University of Texas Southwestern Medical School  
(U. T. Southwestern Medical School)
  - (c) The University of Texas Southwestern School of Health Professions (U. T. Southwestern - School of Health Professions)
  - (d) The University of Texas Southwestern Medical Center University Hospitals and Clinics (U. T. Southwestern - University Hospitals and Clinics)

- 1.14 The University of Texas Medical Branch at Galveston  
(U. T. Medical Branch - Galveston)
- (a) The University of Texas Graduate School of Biomedical Sciences at Galveston (U. T. G.S.B.S. - Galveston)
  - (b) The University of Texas Hospitals at Galveston (U. T. Hospitals - Galveston)
  - (c) The University of Texas School of Nursing at Galveston (U. T. Nursing School - Galveston)
  - (d) The University of Texas Medical Branch at Galveston School of Health Professions (U. T. School of Health Professions - Galveston)
  - (e) The University of Texas Medical School at Galveston (U. T. Medical School - Galveston)
- 1.15 The University of Texas Health Science Center at Houston  
(U. T. Health Science Center - Houston)
- (a) The University of Texas School of Dentistry at Houston (U. T. School of Dentistry - Houston)
  - (b) The University of Texas Graduate School of Biomedical Sciences at Houston (U. T. G.S.B.S. - Houston) [operated jointly with U. T. M. D. Anderson Cancer Center (1.17d)]
  - (c) The University of Texas Medical School at Houston (U. T. Medical School - Houston)
  - (d) The University of Texas School of Biomedical Informatics at Houston (U. T. Biomedical Informatics - Houston)
  - (e) The University of Texas School of Nursing at Houston (U. T. Nursing School - Houston)
  - (f) The University of Texas School of Public Health at Houston (U. T. Public Health School - Houston)
- 1.16 The University of Texas at Health Science Center at San Antonio (U. T. Health Science Center - San Antonio)
- (a) The University of Texas Health Science Center at San Antonio School of Dentistry (U. T. School of Dentistry - San Antonio)

- (b) The University of Texas Health Science Center at San Antonio Graduate School of Biomedical Sciences (U. T. G.S.B.S. - San Antonio)
  - (c) The University of Texas Health Science Center at San Antonio School of Health Professions (U. T. School of Health Professions - San Antonio)
  - (d) The University of Texas Health Science Center at San Antonio School of Medicine (U. T. School of Medicine - San Antonio)
  - (e) The University of Texas Health Science Center at San Antonio School of Nursing (U. T. School of Nursing - San Antonio)
- 1.17 The University of Texas M. D. Anderson Cancer Center (U. T. M. D. Anderson Cancer Center)
- (a) The University of Texas M. D. Anderson Hospital (U. T. M. D. Anderson Hospital)
  - (b) The University of Texas M. D. Anderson Science Park (U. T. M. D. Anderson Science Park)
  - (c) The University of Texas M. D. Anderson Cancer Center School of Health Professions (U. T. M. D. Anderson School of Health Professions)
  - (d) The University of Texas Graduate School of Biomedical Sciences at Houston (U. T. G.S.B.S. - Houston) [operated jointly with U. T. Health Science Center - Houston (1.15b)]
- 1.18 The University of Texas Health Science Center at Tyler (U. T. Health Science Center - Tyler)
- (a) The University of Texas Health Science Center at Tyler School of Medical Biological Sciences (U. T. Health Science Center - Tyler School of Medical Biological Sciences)
  - (b) The University of Texas Health Science Center at Tyler Hospital (U. T. Health Northeast)

Note: U. T. G.S.B.S. - Houston, listed in 1.15(b) and 1.17(d), is a joint venture school between U. T. Health Science Center - Houston and U. T. M. D. Anderson Cancer Center.



These amendments to the Regents' *Rules and Regulations*, Rule 40601 are to align the names of the schools within the health institutions and acknowledge the names currently in use, which have been approved by the Executive Vice Chancellor for Health Affairs pending approval by the Board.

Texas *Education Code* Section 65.11 authorizes the Board of Regents to provide for the "names of the institutions and entities in The University of Texas System in such a way as will achieve the maximum operating efficiency of such institutions and entities[.]"

6. U. T. System: Approval of \$5 million from the Available University Fund (AUF) to support U. T. System initiatives to be led by the Associate Vice Chancellor for Population Health to improve the health of Texans

The Board approved \$5 million from the Available University Fund (AUF) to be deployed over Fiscal Years 2015-2017 to develop initiatives to be led by David L. Lakey, M.D., Associate Vice Chancellor for Population Health at The University of Texas System, to improve the health of Texans.

Executive Vice Chancellor Greenberg introduced Dr. Lakey at the Health Affairs Committee meeting held on February 11, 2015.

Population health focuses on attaining and maintaining health in a population or a community. In traditional health care, the predominant focus is on sick care, addressing acute illness in one patient at a time. Population health analyzes population-level data on health status, health factors, and behaviors as the determinants of health outcomes at the population level. Evidence-based interventions are assessed and selected based on their relevance and potential impact in a given population. After the results of pilot interventions are analyzed, the most impactful best practices can then be replicated and brought to scale to improve the health of ever broader populations.

In 2014, U. T. System convened meetings involving all of the health science centers in Texas, public health officials, and mental health experts. Findings from these meetings established that the health of Texas is less than optimal and the healthy economy would be healthier when fueled by healthier Texans.

Significant differences in health outcomes exist in Texas depending on education, income, race, ethnicity, and geographic location. Notable concentrations of poor health outcomes exist in East Texas, South Texas, and across the rural areas. Local efforts to improve health struggle in isolation. Dr. Lakey has the requisite experience and professional stature to foster collaborations and systems approaches to deploying population health initiatives that will effectively and efficiently improve the health of Texas.

The funding will support the development and implementation of a sustainable population health strategic plan to identify and assess current conditions and assets, provide analytical expertise, and support collaborative efforts throughout Texas. This effort embodies the mission of academic medicine to improve health.

7. U. T. System: Report on activities and accomplishments of the Galveston National Laboratory and preparedness for infectious diseases

This item was for consideration only by the Committee (see Committee Minutes).

8. U. T. System: Report on the Diabetes Obesity Control initiative and discussion regarding Phase I implementation

This item was for consideration only by the Committee (see Committee Minutes).

REPORT AND RECOMMENDATIONS OF THE FACILITIES PLANNING AND CONSTRUCTION COMMITTEE (Pages 48 - 61).--Committee Chairman Cranberg reported that the Facilities Planning and Construction Committee met in open session to consider those matters on its agenda and to formulate recommendations for The University of Texas System Board of Regents. Unless otherwise indicated, the actions set forth in the Minute Orders that follow were recommended by the Facilities Planning and Construction Committee and approved in open session by the U. T. System Board of Regents.

1. U. T. System Board of Regents: Discussion and appropriate action regarding Consent Agenda items, if any, referred for Committee consideration

There were no items referred from the Consent Agenda.

2. U. T. Health Science Center - San Antonio: MARC North Clinical Facility - Amendment of the FY 2015-2020 Capital Improvement Program to include project (Preliminary Board approval)

The Board amended the Fiscal Year 2015-2020 Capital Improvement Program (CIP) to include the MARC North Clinical Facility project at The University of Texas Health Science Center at San Antonio as follows:

Project No.:	402-908	
Project Delivery Method:	Construction Manager-at-Risk	
Substantial Completion Date:	November 2016	
Total Project Cost:	<u>Source</u>	<u>Current</u>
	Revenue Financing System Bond Proceeds <sup>1</sup>	\$ 8,940,000
	MSRDP <sup>2</sup> /Professional Fees	\$ 7,810,000
		\$16,750,000
Funding Note:	<sup>1</sup> Revenue Financing System (RFS) to be repaid from clinical revenues	
	<sup>2</sup> Medical Services, Research and Development Plan (MSRDP)	
Investment Metrics:	<ul style="list-style-type: none"> <li>• Expand primary care and multispecialty services tailored to needs of patients</li> <li>• Increase patient visits by almost 50,000 within five years</li> <li>• Increase clinical fee-for-service revenues by \$1.9 million in one year and grow to \$6.5 million by Year Five</li> <li>• Reduce current space deficit of 224,400 square feet</li> </ul>	

This project will provide a new ambulatory multispecialty clinical services center in North San Antonio. This clinical facility will serve as a gateway for referring patients who need additional services by improving patient access. The facility will provide services not provided at the Medical Arts and Research Center (MARC); provide expanded teaching venues for students and trainees; enhance clinical research; and expand the patient base of private and commercial patients.

The project will construct an approximately 18,000 gross square foot commercial-grade facility to include exam rooms, conference rooms, offices for physicians, waiting rooms, and a full-service imaging center with an Magnetic Resonance Imaging (MRI), CT Scan, and general X-ray facilities.

U. T. Health Science Center - San Antonio has embarked on a clinical transformation plan that includes expanding and diversifying the services of the institution's thriving academic medical practice throughout San Antonio. The current primary outpatient practice site, the MARC in the South Texas Medical Center, will expand its functional clinical space locations beyond the South Texas Medical Center. This satellite clinic will provide services in a developing location where demographic studies have shown a need for both high quality primary care and subspecialty medical services.

Purchase of the land required for this project is included as Consent Agenda Item 63 on Page 129.

This project has been approved by University of Texas System staff and meets the criteria for inclusion in the CIP. Approval of design development plans and authorization of expenditure of funding will be presented to the Board for approval at a later date.

3. U. T. Health Science Center - San Antonio: MARC Plaza - Amendment of the FY 2015-2020 Capital Improvement Program to include project (Preliminary Board approval)

The Board amended the Fiscal Year 2015-2020 Capital Improvement Program (CIP) to include the MARC Plaza project at The University of Texas Health Science Center at San Antonio as follows:

Project No.:	402-909	
Project Delivery Method:	Competitive Sealed Proposals	
Substantial Completion Date:	October 2016	
Total Project Cost:	<u>Source</u> Revenue Financing System Bond Proceeds <sup>1</sup>	<u>Current</u> \$16,000,000
Funding Note:	<sup>1</sup> Revenue Financing System (RFS) to be repaid from parking fees and income from converted clinic space	
Investment Metrics:	<ul style="list-style-type: none"> <li>• Reduce lease costs by over \$1.3 million per year</li> <li>• Replace 25,000 square feet of office space with revenue generating clinical space</li> <li>• Reduce current space deficit of 224,440 square feet</li> </ul>	

This project includes a 75,000 gross square foot office building that will house personnel from the billing services operation and information technology operations, currently housed in leased space, and faculty and staff from the seventh and eighth floors of the Medical Arts and Research Center (MARC). The building will include offices, open work spaces, conference rooms, break rooms, and training rooms. A parking structure will provide 200 surface lot spaces with the capacity to expand as needed.

The Clinical Transformation, Phase I project approved by the Board on November 6, 2014, will convert faculty offices and administrative space to new functional clinical space in the MARC. This project will provide necessary space for faculty and staff displaced by the expansion of new functional clinic space in the MARC. The project will also provide an opportunity to reduce overall administrative costs and consolidate operations currently in leased space.

This project has been approved by University of Texas System staff and meets the criteria for inclusion in the CIP. Approval of design development plans and authorization of expenditure of funding will be presented to the Board for approval at a later date.

4. U. T. M. D. Anderson Cancer Center: Mays Clinic - Replace Outside Air Handling Units - Amendment of the FY 2015-2020 Capital Improvement Program to include project; approval of total project cost; authorization of institutional management; and appropriation of funds (Final Board approval)

The Board amended the Fiscal Year 2015-2020 Capital Improvement Program (CIP) to include the Mays Clinic - Replace Outside Air Handling Units project at The University of Texas M. D. Anderson Cancer Center as follows:

Project No.:	703-X63	
Institutionally Managed:	Yes	
Project Delivery Method:	Competitive Sealed Proposals	
Substantial Completion Date:	January 2017	
Total Project Cost:	<u>Source</u> Hospital Revenues	<u>Current</u> \$6,000,000

- a. approve a total project cost of \$6,000,000 with funding from Hospital Revenues;
- b. authorize U. T. M. D. Anderson Cancer Center to manage the total project budgets, appoint architects, approve facility programs, prepare final plans, and award contracts; and
- c. appropriate funds.

This project will replace the existing outside air handling units (OAHUs) for the Lowry and Peggy Mays Ambulatory Clinical Building. The four existing OAHUs and related control systems will be replaced with new OAHUs and control systems. Also included will be the acquisition and installation of a temporary OAHU to facilitate the removal and the installation of the new OAHUs.

In early Calendar Year 2014, one of the existing OAHUs underwent emergency repairs due to failure of the inlet cone, which collapsed and was drawn into the fan, causing extensive damage to the fan, motor, structural support, and housing. Subsequent investigation revealed that failure was due to corrosion caused by condensation and moisture carryover. Inspection of remaining OAHUs indicated the same degree of corrosion.

Pursuant to a Memorandum of Understanding effective August 26, 2004, U. T. M. D. Anderson Cancer Center has delegated authority for institutional management of construction projects under the continued oversight of the Office of Facilities Planning and Construction. This repair and rehabilitation project has been approved by University of Texas System staff and meets the criteria for inclusion in the CIP. Approval of design development plans and authorization of expenditure of funding will be presented to the President for approval at a later date.

5. U. T. M. D. Anderson Cancer Center: Renovate Diagnostic Imaging Area A - Main Building - Floor 3 - Amendment of the FY 2015-2020 Capital Improvement Program to include project; approval of total project cost; authorization of institutional management; and appropriation of funds (Final Board approval)

The Board amended the Fiscal Year 2015-2020 Capital Improvement Program (CIP) to include the Renovate Diagnostic Imaging Area A - Main Building - Floor 3 project at The University of Texas M. D. Anderson Cancer Center as follows:

Project No.:	703-X64	
Institutionally Managed:	Yes	
Project Delivery Method:	Competitive Sealed Proposals	
Substantial Completion Date:	December 2016	
Total Project Cost:	<u>Source</u> Hospital Revenues	<u>Current</u> \$4,800,000

- a. approve a total project cost of \$4,800,000 with funding from Hospital Revenues;
- b. authorize U. T. M. D. Anderson Cancer Center to manage the total project budgets, appoint architects, approve facility programs, prepare final plans, and award contracts; and
- c. appropriate funds.

The project will include extensive renovations of Diagnostic Imaging Area A on Floor 3 of the Main Building, which occupies approximately 14,300 gross square feet. Infrastructure renovations are needed to replace inner-lined ductwork, to replace obsolete air terminal boxes and control systems, and to ensure that the infrastructure systems can meet the needs of new diagnostic imaging equipment. Reconfiguration of interior partitions and the replacement of finishes are also included in the project.

This area of the Main Building was last renovated over 20 years ago. The renovations will provide the opportunity to address patient access and flow issues that developed as the Main Building was extended to accommodate the sky bridge to the Lowry and Peggy Mays Ambulatory Clinical Building on the third floor.

Pursuant to a Memorandum of Understanding effective August 26, 2004, U. T. M. D. Anderson Cancer Center has delegated authority for institutional management of construction projects under the continued oversight of the Office of Facilities Planning and Construction. This repair and rehabilitation project has been approved by University of Texas System staff and meets the criteria for inclusion in the CIP. Approval of design development plans and authorization of expenditure of funding will be presented to the President for approval at a later date.

6. U. T. M. D. Anderson Cancer Center: Renovate Outpatient Clinics - Main Building - Floor 7 - Amendment of the FY 2015-2020 Capital Improvement Program to include project; approval of total project cost; authorization of institutional management; and appropriation of funds (Final Board approval)

The Board amended the Fiscal Year 2015-2020 Capital Improvement Program (CIP) to include the Renovate Outpatient Clinics - Main Building - Floor 7 project at The University of Texas M. D. Anderson Cancer Center as follows:

Project No.:	703-X65	
Institutionally Managed:	Yes	
Project Delivery Method:	Competitive Sealed Proposals	
Substantial Completion Date:	December 2018	
Total Project Cost:	<u>Source</u>	<u>Current</u>
	Hospital Revenues	\$9,047,500

- a. approve a total project cost of \$9,047,500 with funding from Hospital Revenues;
- b. authorize U. T. M. D. Anderson Cancer Center to manage the total project budgets, appoint architects, approve facility programs, prepare final plans, and award contracts; and

- c. appropriate funds.

The project will provide extensive renovation of approximately 33,600 gross square feet of outpatient clinics located on Floor 7 of the Main Building, R. Lee Clark Clinic, and Margaret and Ben Love Clinic. The project will include demolition of interior partitions as well as removal of the ceiling and replacement of infrastructure systems that serve these areas, including mechanical, electrical, plumbing, information technology, life safety, and air distribution. The project will also include reconfiguration of interior partitions and the replacement of finishes.

This project will facilitate the expansion of the Gastrointestinal Center, the consolidation and expansion of the Endocrine Center currently split across four outpatient clinics, and the Child and Adolescent Center. In addition, removal of the aged inner-lined ductwork will improve air quality, and replacement of the air terminal units will aid in controlling energy costs.

Pursuant to a Memorandum of Understanding effective August 26, 2004, U. T. M. D. Anderson Cancer Center has delegated authority for institutional management of construction projects under the continued oversight of the Office of Facilities Planning and Construction. This repair and rehabilitation project has been approved by University of Texas System staff and meets the criteria for inclusion in the CIP. Approval of design development plans and authorization of expenditure of funding will be presented to the President for approval at a later date.

- 7. U. T. M. D. Anderson Cancer Center: Renovate Outpatient Clinics - Main Building - Floor 10 - Amendment of the FY 2015-2020 Capital Improvement Program to include project; approval of total project cost; authorization of institutional management; and appropriation of funds (Final Board approval)

The Board amended the Fiscal Year 2015-2020 Capital Improvement Program (CIP) to include the Renovate Outpatient Clinics - Main Building - Floor 10 project at The University of Texas M. D. Anderson Cancer Center as follows:

Project No.:	703-X66	
Institutionally Managed:	Yes	
Project Delivery Method:	Competitive Sealed Proposals	
Substantial Completion Date:	June 2017	
Total Project Cost:	<u>Source</u> Hospital Revenues	<u>Current</u> \$8,500,000

- a. approve a total project cost of \$8,500,000 with funding from Hospital Revenues;



- b. authorize U. T. M. D. Anderson Cancer Center to manage the total project budgets, appoint architects, approve facility programs, prepare final plans, and award contracts; and
- c. appropriate funds.

The project will provide extensive renovation of approximately 21,700 gross square feet of outpatient clinics that are located in the interconnected Main Building, R. Lee Clark Clinic, and Margaret and Ben Love Clinic. The project will include demolition of interior partitions, removal of the ceiling, and replacement of infrastructure systems that serve this area including mechanical, electrical, plumbing, information technology, life safety, and air distribution. The project will also include reconfiguration of interior partitions and the replacement of finishes.

The project will facilitate the relocation of the Brain and Spine Center to co-locate with the Head and Neck Center. This will enhance the care of patients who are seen in both centers, facilitate faculty collaboration, and enhance patient experience with the Skull Base Program, which is jointly managed by the two Centers.

Pursuant to a Memorandum of Understanding effective August 26, 2004, U. T. M. D. Anderson Cancer Center has delegated authority for institutional management of construction projects under the continued oversight of the Office of Facilities Planning and Construction. This repair and rehabilitation project has been approved by University of Texas System staff and meets the criteria for inclusion in the CIP. Approval of design development plans and authorization of expenditure of funding will be presented to the President for approval at a later date.

8. U. T. Dallas: Brain Performance Institute - Amendment of the FY 2015-2020 Capital Improvement Program to decrease total project cost; approval to revise funding sources; approval of design development; appropriation of funds and authorization of expenditure; and resolution regarding parity debt (Final Board approval)

The Board approved the recommendations for the Brain Performance Institute project at The University of Texas at Dallas as follows:

Project No.: 302-766  
 Project Delivery Method: Competitive Sealed Proposals  
 Substantial Completion Date: May 2017

Total Project Cost:	<u>Source</u>	<u>Former</u>	<u>Current</u>
	Gifts	\$33,100,000	\$18,416,300
	Permanent University Fund Bond Proceeds <sup>1</sup>	\$ 0	\$ 3,870,000
	Unexpended Plant Funds <sup>2</sup>	\$ 0	\$ 3,713,700
	Revenue Financing System Bond Proceeds <sup>3</sup>	<u>\$ 0</u>	<u>\$ 3,000,000</u>
		\$33,100,000	\$29,000,000

Funding Notes:

- <sup>1</sup> Permanent University Fund (PUF) from previously approved U. T. System Research Incentive Program (UTRIP) funding
- <sup>2</sup> Unexpended Plant Funds from Texas Research Incentive Program (TRIP) matching funds
- <sup>3</sup> Revenue Financing System (RFS) debt to provide interim financing. RFS debt is to be repaid from Gifts and will be supplemented with Designated Tuition, if necessary

Investment Metrics:

- Attract outstanding tenure-track faculty to support the University's Strategic Plan Imperative of growing to a total of 610 tenure-track faculty by 2017
  - Attract research funding in support of the University's Strategic Plan Imperative of achieving over \$100 million per year in research expenditures by 2017
- a. amend the Fiscal Year 2015-2020 Capital Improvement Program (CIP) to decrease the total project cost from \$33,100,000 to \$29,000,000;
  - b. revise funding sources to include PUF Bond Proceeds, Unexpended Plant Funds, and RFS Bond Proceeds;
  - c. approve design development plans;
  - d. appropriate funds and authorize expenditure of \$29,000,000 with funding of \$18,416,300 from Gifts, \$3,870,000 from PUF Bond Proceeds, \$3,713,700 from Unexpended Plant Funds, and \$3,000,000 from RFS Bond Proceeds; and
  - e. resolve in accordance with Section 5 of the Amended and Restated Master Resolution Establishing The University of Texas System Revenue Financing System that
    - parity debt shall be issued to pay the project's cost, including any costs prior to the issuance of such parity debt;
    - sufficient funds will be available to meet the financial obligations of the U. T. System, including sufficient Pledged Revenues as defined in the Master Resolution to satisfy the Annual Debt Service Requirements of the Financing System, and to meet all financial obligations of the U. T. System Board of Regents relating to the Financing System; and

- U. T. Dallas, which is a "Member" as such term is used in the Master Resolution, possesses the financial capacity to satisfy its direct obligation as defined in the Master Resolution relating to the issuance by the U. T. System Board of Regents of tax-exempt parity debt in the aggregate amount of \$3,000,000.

### Debt Service

The \$3,000,000 in RFS debt will be repaid from Gifts. RFS debt will be issued, if necessary, to provide interim financing pending gift collections. As gifts are collected, they will be used to retire interim financing. Designated Tuition will be used to supplement gift receipts, if necessary, to fund interest expense on the interim financing. The debt service coverage for the institution is expected to be at least 1.4 times and average 2.3 times over FY 2015-2020.

### Previous Board Action

On February 14, 2013, the project was included in the CIP with a total project cost of \$33,100,000 with funding from Gifts.

### Project Description

This project involves construction of the national headquarters building for the Brain Performance Institute adjacent to the Center for BrainHealth (CBH) and in close proximity to The University of Texas Southwestern Medical Center. The Brain Performance Institute was conceived by U. T. Dallas visionaries, leaders at the University's Center for BrainHealth, cognitive neuroscience experts, research clinicians, and community advocates to address diminishing cognitive brainpower that affects every sector of society across the lifespan.

This three-story, iconic building will be approximately 62,000 gross square feet of combined educational, office, and clinical spaces with a focus on research. It will house all of the programmatic functions including those designed for veterans, executives, teens, and those suffering from brain injury and disease. The Live Lobby located on the first floor will include a reception area, retail bookstore, coffee shop, an interactive media wall, two large brain exercise rooms, and approximately 4,000 square feet of shell space for a future Magnetic Resonance Imaging (MRI) suite. A large multifunction room capable of seating up to 150 patrons will also be included. The second and third floors will include small and large classrooms, a large simulation lab and testing area, clinician offices, staff offices, and an administrative suite.

The Brain Performance Institute, an extension of the Center for BrainHealth at U. T. Dallas, will be the transformational epicenter for cognitive brain performance where the patented, scientifically-proven technologies and methodologies developed by the scientists and clinicians at the CBH will be utilized to maximize and extend brain performance at all ages in health, brain injury, and brain disease. The CBH is the

research home to more than 130 scientists, research clinicians, and graduate students. The location is an ideal site, adjacent to the U. T. Southwestern campus where many BrainHealth faculty have joint appointments. Locating the Brain Performance Institute in close proximity to the CBH is mission-critical to furthering the translation of the latest research findings at the CBH into immediate application.

9. U. T. Medical Branch - Galveston: Building 17 Expansion - Approval of design development; appropriation of funds and authorization of expenditure; and resolution regarding parity debt (Final Board approval)

The Board approved the recommendations for the Building 17 Expansion project at The University of Texas Medical Branch at Galveston (UTMB) as follows:

Project No.:	601-818	
Project Delivery Method:	Construction Manager-at-Risk	
Substantial Completion Date:	March 2017	
Total Project Cost:	<u>Source:</u>	<u>Current</u>
	Permanent University Fund Bond Proceeds	\$30,500,000
	Revenue Financing System Bond Proceeds <sup>1</sup>	<u>\$11,500,000</u>
		\$42,000,000

Funding Note: <sup>1</sup> Revenue Financing System debt to be repaid from Hospital Revenues

- Investment Metrics:
- Maintain competitive position in research funding by containing operating costs of the Animal Resource Center through consolidation of animal facilities
  - Mitigate critical research assets from future flood damage
  - Address facility deficiency issues and assure accreditation

- a. approve design development plans;
- b. appropriate funds and authorize expenditure of \$30,500,000 from Permanent University Fund (PUF) Bond Proceeds and \$11,500,000 from Revenue Financing System (RFS) Bond Proceeds; and
- c. resolve in accordance with Section 5 of the Amended and Restated Master Resolution Establishing The University of Texas System Revenue Financing System that
  - parity debt shall be issued to pay the project's cost, including any costs prior to the issuance of such parity debt;

- sufficient funds will be available to meet the financial obligations of the U. T. System, including sufficient Pledged Revenues as defined in the Master Resolution to satisfy the Annual Debt Service Requirements of the Financing System, and to meet all financial obligations of the U. T. System Board of Regents relating to the Financing System; and
- UTMB, which is a "Member" as such term is used in the Master Resolution, possesses the financial capacity to satisfy its direct obligation as defined in the Master Resolution relating to the issuance by the U. T. System Board of Regents of tax-exempt parity debt in the aggregate amount of \$11,500,000.

### Debt Service

The \$11,500,000 in Revenue Financing System (RFS) debt will be repaid from Hospital Revenues. Annual debt service on the \$11,500,000 RFS debt is expected to be \$791,000. The debt service coverage for the institution is expected to be at least 2.3 times and average 2.7 times over FY 2015-2020.

### Previous Board Action

On December 12, 2013, the project was added to the Capital Improvement Program (CIP) with a total project cost of \$42,000,000 with funding of \$30,500,000 from PUF Bond Proceeds and \$11,500,000 from RFS Bond Proceeds.

### Project Description

The project will construct a six-story, 93,000 gross square foot addition to the current Building 17. The project will replace critical research support space lost to Hurricane Ike in 2008, move critical functions to an elevation of 25 feet above mean sea level, and provide centrally-located vivarium space for functions that support all of UTMB's animal research. The ground floor will house noncritical functions such as lobby and meeting space. Floors 2, 3, and 4 will house animals and related facilities such as cage washing, veterinary support, pharmacy, and mechanical space. Floors 5 and 6, to be shelled during initial construction, will be dedicated to laboratory and office space.

Former Building 18, which was essential to UTMB's research pursuits, was heavily damaged during Hurricane Ike and was recently demolished, compromising to an even greater extent UTMB's already stressed animal research facilities. This expansion of Building 17 is the final major component in the institution's \$1.2 billion recovery and rebuilding from the hurricane.

Building 17, formerly called the Multi-Purpose Research Building, then the Research Facilities Expansion, and now called the Research Building, located at 105 11th Street, was constructed in 2005 following Board of Regents' approval on February 9, 2000.

Beyond the existing renovation and mitigation efforts underway at UTMB, construction of this facility is the highest priority for UTMB to assure greater opportunities for scientific collaboration, while providing a safe and secure location for staff and critical research assets. Maintaining adequately sized and state-of-the-art animal research facilities is critical to obtaining new grant awards in the current, highly competitive environment.

10. U. T. Austin: Renovate Moore-Hill Dormitory - Amendment of the FY 2015-2020 Capital Improvement Program to increase total project cost; and appropriation of funds and authorization of expenditure (Final Board approval)

The Board approved the recommendations for the Renovate Moore-Hill Dormitory project at The University of Texas at Austin as follows:

Project No.:	102-777		
Institutionally Managed:	Yes		
Project Delivery Method:	Competitive Sealed Proposals		
Substantial Completion Date:	August 2015		
Total Project Cost:	<u>Source</u>	<u>Former</u>	<u>Current</u>
	Auxiliary Enterprises Balances <sup>1</sup>	\$8,800,000	\$14,800,000
Funding Note:	<sup>1</sup> Auxiliary Enterprises Balances from revenues collected from Division of Housing and Food Services Auxiliary Balances		

- a. amend the Fiscal Year 2015-2020 Capital Improvement Program (CIP) to increase the total project cost from \$8,800,000 to \$14,800,000; and
- b. appropriate and authorize expenditure of an additional \$6,000,000 from Auxiliary Enterprises Balances.

Previous Board Actions

On August 22, 2013, the project was included in the CIP with funding of \$8,000,000 from Auxiliary Enterprises Balances. On October 31, 2013, the President approved design development plans and authorized expenditure of funds. On March 27, 2014, the President approved an increase in the total project cost to \$8,800,000 with additional funding of \$800,000 from Auxiliary Enterprises Balances.

Project Description

The original scope of the project upgraded mechanical systems in the building, including replacement of induction units in 209 student rooms and replacement of two air handlers. Select portions of the electrical and plumbing systems were replaced and upgraded and existing built-in furnishings in the student rooms were removed and new room finishes were provided.

The increase in total project cost will renovate 15 community bathrooms, two accessible community bathrooms, four single bathrooms, and 10 Americans with Disabilities Act (ADA)-compliant student rooms. Student rooms will also receive additional finish work.

Moore-Hill Dormitory's infrastructure is increasingly difficult to maintain due to age. Hill Hall was built in 1939, and Moore Hall was built in 1955. The buildings are connected on the first, second, and third floors.

Replacement of the existing systems will ensure that student occupants experience a long-term safe, healthy, and comfortable living environment. Upgrading and maintaining the facilities is necessary to remain competitive in the student housing market and provide quality on-campus housing.

11. U. T. M. D. Anderson Cancer Center: RHI (Rotary House International) Renovations and Repairs - Amendment of the FY 2015-2020 Capital Improvement Program to increase total project cost; and appropriation of funds and authorization of expenditure (Final Board approval)

The Board approved the recommendations for the RHI (Rotary House International) Renovations and Repairs project at The University of Texas M. D. Anderson Cancer Center as follows:

Project No.: 703-758  
Institutionally Managed: Yes  
Project Delivery Method: Design-Build  
Substantial Completion Date: February 2016

Total Project Cost:	<u>Source</u>	<u>Former</u>	<u>Current</u>
	Revenue Financing System Bond Proceeds <sup>1</sup>	\$ 9,000,000	\$ 9,000,000
	Auxiliary Enterprises Balances <sup>2</sup>	<u>\$ 9,200,000</u>	<u>\$19,000,000</u>
		\$18,200,000	\$28,000,000

Funding Notes: <sup>1</sup> Revenue Financing System (RFS) debt to be repaid from hotel revenues  
<sup>2</sup> Auxiliary Enterprises Balances from hotel revenues

- a. amend the Fiscal Year 2015-2020 Capital Improvement Program (CIP) to increase the total project cost from \$18,200,000 to \$28,000,000; and

- b. appropriate and authorize expenditure of an additional \$9,800,000 from Auxiliary Enterprises Balances.

#### Previous Board Actions

On August 23, 2007, the project was included in the CIP with a total project cost of \$18,200,000 with funding from Hospital Revenues. On November 15, 2012, the Board approved the revision of funding to \$9,000,000 from RFS Bond Proceeds and \$9,200,000 from Auxiliary Enterprises Balances.

#### Project Description

The increase in funding will include approximately 40,000 gross square feet of renovations to the lobby areas on Levels One and Two, replacement of the fan coil units and controls in the patient rooms and common areas, upgrades to the fire alarm system, and repairs to the building's exterior waterproofing system.

The original project renewed 322 guest rooms, suites, and guest room corridors in the existing RHI facility.

- 12. U. T. Health Science Center - Houston and U. T. M. D. Anderson Cancer Center: Update and discussion concerning space needs for health institutions in Houston

This item was for consideration only by the Committee (see Committee Minutes).



REPORT AND RECOMMENDATION OF THE TECHNOLOGY TRANSFER AND RESEARCH COMMITTEE (Pages 62 - 64).--Committee Chairman Hall reported that the Technology Transfer and Research Committee met in open session to consider the matter on its agenda and to formulate a recommendation for The University of Texas System Board of Regents. Unless otherwise indicated, the action set forth in the Minute Order that follows was recommended by the Technology Transfer and Research Committee and approved in open session by the U. T. System Board of Regents.

1. U. T. System Board of Regents: Discussion and appropriate action regarding Consent Agenda items, if any, referred for Committee consideration

There were no items referred from the Consent Agenda.

2. U. T. System: Report and discussion on the Institute for Transformational Learning's (ITL) program development and technology initiatives

This item was for consideration only by the Committee (see Committee Minutes).

3. U. T. System: Report on the U. T. System Innovation Framework 2014 initiative to create a U. T. Systemwide research experts tool to promote research collaboration

This item was for consideration only by the Committee (see Committee Minutes).

4. U. T. System: Acceptance of report and approval of recommendations from the Task Force on Intellectual Property Issues

The Board accepted the report and approved the recommendations of The University of Texas System Task Force on Intellectual Property (IP) Issues.

The University of Texas at Arlington President Karbhari, Co-Chair of the Task Force, presented the report, conclusions, and recommendations of the Task Force to the Technology Transfer and Research Committee on February 11, 2015. He previously reported on the Task Force activities, key findings, and recommendations to the Committee on August 20, 2014.

The [report](#), titled Task Force on Intellectual Property: Disposition, Practices, and Mechanisms of Implementation, was included in the Agenda materials and is [on file](#) in the Office of the Board of Regents.

The Task Force's recommendations, which are set forth on the next page, will be effected in part through the Regents' *Rules and Regulations*, presented to the Board for approval, and implemented through U. T. System policies.

The IP Task Force, created by Chairman Foster on February 6, 2014, was charged with examining the intent, current language, workability, and requirements of the U. T. System Board of Regents' Rules and Regulations governing the disposition and management of research-derived IP at U. T. System institutions. The Task Force was also asked to recommend any needed changes or revisions to the Rules.

The following seven recommendations are from the Task Force Report:

1. Revise the Board of Regents' *Rules and Regulations Concerning IP*

The Board of Regents' *Rules and Regulations Concerning Intellectual Property (IP)* should be rewritten to simplify the language, clarify the intent and shorten the policy while promoting strong and long-standing industry engagements.

2. Affirm Student Ownership of Student-Created IP

The Board of Regents' *Rules and Regulations concerning IP* created by students are confusing as to whether students actually own the IP they create.

3. Strengthen Faculty and Student Incentives to Pursue Entrepreneurship

Commercialization and discovery efforts should be considered in promotion and tenure.

4. Reconfigure the 50%-50% Allocation of Net License and Equity Revenue Between Researchers and Institutions in Order to Increase Flexibility at U. T. System Institutions

Provide maximum flexibility to each U. T. System institution while recognizing the importance of multi-investigator and multidisciplinary discovery, as appropriate, to better align the U. T. System institutions with peer institutions.

5. Carry Out a Systematic Assessment of How to Best Advance Offices of Technology Commercialization and the Process of Commercialization of Discovery at Each U. T. System Institution

Each U. T. System institution has different needs, assets, aspirations, and opportunities in the area of commercialization and the creation of IP, but each shares a need for sufficient resources and investment that will allow them to achieve their highest potential in discovery to commercialization and strong industry research partnerships.

6. Appraise Strategies For Using University Facilities In More Aggressive Industry Partnerships Within the Confines of Applicable Internal Revenue Service (IRS) Laws and Regulations

Opportunities may exist to deploy U. T. System facilities in a more aggressive fashion than may currently be in effect in connection with sponsored research.

7. Task the Institute for Transformational Learning (ITL) to Assess the Present State of Educational Technology Development and How IP and Commercialization in this Area is Currently Managed at Each U. T. Institution, and to Project the Future State

Rapidly emerging educational technology will continue to alter the landscape for instruction and pedagogical activity across the U. T. System in coming years.

APPROVAL OF STANDING COMMITTEE RECOMMENDATIONS.--At 9:25 a.m., the Board voted and approved the Standing Committee recommendations.

RECESS TO EXECUTIVE SESSION.--At 9:26 a.m., Chairman Foster announced that the Board would recess to Executive Session pursuant to *Texas Government Code* Sections 551.071, 551.072, 551.073, 551.074, and 551.076 to consider those matters listed on the Executive Session agenda.

RECONVENE IN OPEN SESSION.--The Board reconvened in Open Session at 2:33 p.m. for the following actions taken on matters discussed in Executive Session.

1. U. T. System Board of Regents: Discussion and appropriate action regarding safety and security issues, including security audits and the deployment of security personnel and devices

No action was taken on this item.

- 2a. U. T. Austin: Approval to modify the prior authorization for transactions for the master development, ground leasing, and related partial sales pertaining to approximately 109 acres and improvements located at the southwest corner of West Braker Lane and North MoPac Expressway, Austin, Travis County, Texas, to Hines Interests Limited Partnership, or a related entity, for commercial development purposes

Regent Aliseda moved that the Board take the following actions on behalf of The University of Texas at Austin:

- a. authorize modifications of prior authorization of transactions for the master development, ground leasing, and related partial sales pertaining to approximately 109 acres and improvements located at the southwest corner of West Braker Lane and North MoPac Expressway, Austin, Travis County, Texas, to Hines Interests Limited Partnership or a related entity, for commercial development purposes, on terms in accordance with the parameters outlined in Executive Session; and
- b. authorize the Executive Director of Real Estate to execute the ground lease option and master developer agreement, ground leases, deeds, and all related documents, instruments, and other agreements and take all further actions deemed necessary or advisable to carry out the transactions in accordance with the parameters outlined in Executive Session.

Regent Stillwell seconded the motion, which carried unanimously.

- 2b. U. T. Austin: Approval to enter into an academic affiliation agreement with the Texas State Historical Association (TSHA) and to lease approximately 7,500 square feet of office and storage space located at a) 3001 Lake Austin Boulevard, b) Walter Webb Hall on the institution's main campus, and c) the West Pickle Research Center, all in Austin, Travis County, Texas, to TSHA to support the institution's teaching, research, and publication opportunities regarding Texas history; and finding of public purpose

Vice Chairman Hicks moved that the Board authorize President Powers, on behalf of The University of Texas at Austin, to:

- a. enter into an academic affiliation agreement with the Texas State Historical Association (TSHA) for the support of teaching, research, and publication opportunities regarding Texas history;
- b. lease approximately 7,500 square feet of office and storage space located at 3001 Lake Austin Boulevard, the West Pickle Research Center, and Walter Webb Hall on the institution's main campus, all in Austin, Travis County, Texas;
- c. determine that the lease of the office and storage space to the TSHA for nominal cash rental payments for the stated reasons serves a public purpose appropriate to the function of U. T. Austin, that pursuant to the academic affiliation agreement the consideration to U. T. Austin for the lease of the Premises is adequate, and that U. T. Austin has sufficient safeguards in place to ensure the public purpose will continue to be met and served on an ongoing basis; and
- d. to execute all documents, instruments and other agreements relating to the academic affiliation agreement and the Executive Director of Real Estate to execute all documents, instruments, and other agreements relating to the lease of space, all subject to approval of all such documents as to legal form by the U. T. System Office of General Counsel, and to take all further actions deemed necessary or advisable to carry out the purpose and intent of the foregoing actions.

Regent Stillwell seconded the motion, which carried by acclamation.

- 2c. U. T. Dallas: Authorization to lease approximately 4.2 acres of vacant land located at the northeast corner of Waterview Parkway and Synergy Park Boulevard in Richardson, Collin County, Texas, to the Richardson Chamber of Commerce, and/or assigns, for a term of 40 years plus construction time for the construction and operation of an office and event facility building with related parking facilities, and authorization to lease a portion of the space in the to-be-constructed building for general office and event use by U. T. Dallas

Regent Pejovich moved that the Board take the following actions on behalf of The University of Texas at Dallas:

- a. authorize the completion of negotiations for a lease of approximately 4.20 acres of vacant land located at the northeast corner of Waterview Parkway and Synergy Park Boulevard in Richardson, Collin County, Texas, to the Richardson Chamber of Commerce, a Section 501(c)(6) Texas corporation and/or assigns, for a term of approximately 40 years, for the construction and operation of an office and event facility building with related parking facilities;
- b. authorize the completion of negotiations for a lease of a portion of the space in the to-be-constructed building, for general office and event use by U. T. Dallas; and
- c. authorize the Executive Director of Real Estate to execute the leases and all related documents, instruments, and other agreements, and to take all further actions deemed necessary or advisable to complete the lease transactions in accordance with the parameters discussed in Executive Session.

Vice Chairman Powell seconded the motion, which carried unanimously.

- 3a. U. T. System Board of Regents: Discussion with Counsel on pending legal issues

No action was taken on this item.

- 3b. U. T. Brownsville: Discussion and appropriate action regarding legal issues related to pending litigation (*Saenz, et al. v. City of Brownsville, et al.*)

No action was taken on this item.

- 3c. U. T. System Board of Regents: Discussion and appropriate action regarding legal issues related to the Office of the Attorney General's investigation and report on the relationship between the U. T. Austin School of Law and the Law School Foundation and related to compensation and benefits for employees of the Law School

No action was taken on this item.

- 3d. U. T. System Board of Regents: Discussion and appropriate action regarding legal issues related to independent investigation of admissions practices at U. T. Austin by Kroll Associates

No action was taken on this item.

- 3e. U. T. System Board of Regents: Discussion and appropriate action regarding legal issues related to settlements involving resignation from tenured positions

No action was taken on this item.

- 3f. U. T. System Board of Regents: Discussion and appropriate action regarding legal issues related to the Board's statutory responsibility to take all actions necessary to provide for an orderly completion of the affairs of U. T. Brownsville and U. T. Pan American

No action was taken on this item.

- 3g. U. T. System Board of Regents: Discussion and appropriate action regarding legal issues related to eVerify system

No action was taken on this item.

- 3h. U. T. System Board of Regents: Discussion and appropriate action regarding legal issues related to confidentiality of executive session and legal compliance

No action was taken on this item.

- 4a. U. T. Austin: Approval of proposed negotiated gifts with potential naming features

Regent Cranberg moved that the Board authorize the Presidents of The University of Texas at Austin, The University of Texas-Pan American, and The University of Texas at San Antonio and the Vice Chancellor for External Relations to conclude negotiations necessary to finalize and accept gifts to benefit those institutions with potential naming features consistent with the terms and conditions outlined and recommended in Executive Session.

The motion was duly seconded and carried unanimously.

- 4b. U. T. Pan American: Approval of proposed negotiated gifts with potential naming features

See Item 4a above for action taken on this item.

- 4c. U. T. San Antonio: Approval of proposed negotiated gifts with potential naming features

See Item 4a above for action taken on this item.

- 5a. U. T. System: Discussion and appropriate action regarding individual personnel matters relating to appointment, employment, evaluation, compensation, assignment, and duties of U. T. System and institutional employees including employees covered by Regents' Rules and Regulations, Rule 20204, regarding compensation for highly compensated employees, and Rule 20203, regarding compensation for key executives

Regent Hildebrand moved that the Board approve the compensation and incentive compensation recommendations for those University of Texas System individuals requiring Board approval as proposed to and discussed by the Board in Executive Session under Items 5a and 5b.

The motion was duly seconded and carried unanimously.

- 5b. U. T. System: Discussion and appropriate action regarding individual personnel matters relating to appointment, employment, evaluation, compensation, assignment, and duties of presidents (academic and health institutions), U. T. System Administration officers (Executive Vice Chancellors and Vice Chancellors), other officers reporting directly to the Board (Chancellor, General Counsel to the Board, and Chief Audit Executive), and U. T. System and institutional employees and related personnel aspects of the operating budget for Fiscal Year 2015

See Item 5a above for action taken on this item. Included in the action was approval of a salary increase for Dr. Ricardo Romo, President of The University of Texas at San Antonio, and a one-time merit payment for Dr. Rodney H. Mabry, President of The University of Texas at Tyler as set forth on Page 70.



THE UNIVERSITY OF TEXAS SYSTEM

Compensation Adjustments (Excluding Incentive Compensation) - Academic Institution Presidents  
Salary Rates Effective February 12, 2015 for Fiscal Year Ending August 31, 2015

	Approved 2014 Rate	Approved 9/1/2014 2015	Recommended 2/12/2015 2015	Dollar Increase	Percentage Increase
<b><u>ACADEMIC INSTITUTION PRESIDENTS</u></b>					
<b>U. T. San Antonio</b>					
<i>Ricardo Romo</i>					
Salary Rate	\$ 381,291	381,291	406,291	25,000	6.56%
Deferred Compensation <sup>1</sup>	25,000	-	-	-	-
Total Compensation (excluding Incentive)	<u>\$ 406,291</u>	<u>381,291</u>	<u>406,291</u>	<u>25,000</u>	<u>6.56%</u>
<b>U. T. Tyler</b>					
<i>Rodney H. Mabry</i>					
Salary Rate	\$ 355,749	355,749	355,749	-	-
One-time Merit <sup>2</sup>	30,000	-	30,000	30,000	-
Total Compensation (excluding Incentive)	<u>\$ 385,749</u>	<u>355,749</u>	<u>385,749</u>	<u>30,000</u>	<u>8.43%</u>

Note: Presidents are paid \$65,945 from General Revenue with the difference paid from other institutional fund sources

<sup>1</sup>Deferred Compensation Agreement vested 8/31/2014

<sup>2</sup>Deferred Compensation Agreement vested 8/31/2013; was given a one-time merit in FY14

- 5c. U. T. M. D. Anderson Cancer Center: Authorization of increases in compensation for Thomas Buchholtz, M.D., Executive Vice President and Physician-in-Chief, and Ethan Dmitrovsky, M.D., Provost and Executive Vice President (Regents' Rules and Regulations, Rule 20204, regarding compensation for highly compensated employees)

Regent Stillwell moved that the Board approve the increases in compensation for Dr. Thomas Buchholtz, Executive Vice President and Physician-in-Chief, and Dr. Ethan Dmitrovsky, Provost and Executive Vice President at The University of Texas M. D. Anderson Cancer Center, within the parameters outlined and recommended in Executive Session.

He further moved that the Board find that these compensation changes are in the best interest of U. T. M. D. Anderson Cancer Center, as required by State law.

The motions were duly seconded and carried unanimously.

- 5d. U. T. Austin: Approval to interview candidates for the position of president and possible naming of finalists

Upon motion by Vice Chairman Powell, the Board authorized the Chairman, Chancellor, and the Executive Vice Chancellor for Academic Affairs to take actions as recommended and discussed in Executive Session to invite candidates for The University of Texas at Austin presidency to interview at a Board meeting on March 4, 2015. This motion was premised on the understanding that the names of finalists for the presidency will be made public at least 21 days before a vote to name a president.

Vice Chairman Hicks seconded the motion, which carried by acclamation.

Chairman Foster thanked the Search Advisory Committee, co-chaired by Executive Vice Chancellor Reyes and U. T. Austin President Emeritus Larry Faulkner, for their work and acknowledged service on the Committee by Vice Chairman Powell, Vice Chairman Hicks, Regent Pejovich, and Chancellor McRaven.

SCHEDULED MEETING.--The next regularly scheduled meeting will be held on May 13-14, 2015, in Austin, Texas.

ADJOURNMENT.--There being no further business, the meeting was adjourned at 2:37 p.m.

/s/ Carol A. Felkel  
Secretary to the Board of Regents

February 27, 2015



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## U. T. SYSTEM ADMINISTRATION

1. Minutes - U. T. System Board of Regents: Approval of Minutes of the regular meeting held on November 5-6, 2014, and the special called meeting held on December 15, 2014
  
2. Resolution - U. T. System Board of Regents: Adoption of resolution regarding the list of Key Management Personnel authorized to negotiate, execute, and administer classified government contracts (Managerial Group) to reflect appointment of William H. McRaven, Adm. (Ret.), as Chancellor of the U. T. System, effective January 5, 2015, and the retirement of Susan W. Sedwick, Associate Vice President for Research and Director, Office of Sponsored Projects, U. T. Austin, effective January 31, 2015

To comply with the Department of Defense National Industrial Security Program Operating Manual (NISPOM) requirements, it is recommended that the Board of Regents approve the revised resolution set forth below regarding exclusion of individuals from the list of Key Management Personnel (KMP) authorized to negotiate, execute, and administer classified government contracts. The revision reflects the appointment of William H. McRaven, Adm. (Ret.), as Chancellor of the U. T. System, effective January 5, 2015, and the retirement of Susan W. Sedwick, Associate Vice President for Research and Director, Office of Sponsored Projects, U. T. Austin, effective January 31, 2015.

A Resolution amending the Managerial Group list was last adopted by the Board of Regents on May 15, 2014.

NISPOM defines KMP as "officers, directors, partners, regents, or trustees." The Manual requires that the senior management official and the Facility Security Officer must always be designated as part of the Managerial Group and be cleared at the level of the Facility Clearance. Other officials or KMPs, as determined by the Defense Security Service, must be granted Personal Security Clearances or be formally excluded by name from access to classified material.

### RESOLUTION

BE IT RESOLVED:

- a. That those persons occupying the following positions at The University of Texas System and The University of Texas at Austin shall be known as the Managerial Group, having the authority and responsibility for the negotiation, execution, and administration of Department of Defense (DoD) or User Agency contracts, as described in DoD 5220.22-M, "National Industrial Security Program Operating Manual" (NISPOM):

William H. McRaven, Adm. (Ret.), Chancellor, The University of Texas System  
William C. Powers, Jr., President, The University of Texas at Austin  
Juan Miguel Sanchez, Vice President for Research, The University of Texas at Austin  
Neil S. Fox II, Facility Security Officer, The University of Texas System

The Chief Executive Officer (i.e., the Chancellor) and the members of the Managerial Group have been processed, or will be processed, for a personnel security clearance for access to classified information to the level of the facility security clearance granted to this institution, as provided for in the NISPOM.

The Managerial Group is hereby delegated all of the Board's duties and responsibilities pertaining to the protection of classified information under classified contracts of the DoD or User Agencies of the NISPOM awarded to U. T. System, including U. T. Austin.

- b. That the following named members of the U. T. System Board of Regents shall not require, shall not have, and can be effectively excluded from access to all classified information in the possession of U. T. System, including U. T. Austin, and do not occupy positions that would enable them to affect adversely the policies and practices of the U. T. System, including U. T. Austin, in the performance of classified contracts for the Department of Defense or User Agencies of the NISPOM awarded to the U. T. System, including U. T. Austin, and need not be processed for a personnel security clearance:

Members of the U. T. System Board of Regents:

Paul L. Foster, Chairman  
William Eugene Powell, Vice Chairman  
R. Steven Hicks, Vice Chairman  
Ernest Aliseda  
Alex M. Cranberg  
Wallace L. Hall, Jr.  
Jeffery D. Hildebrand  
Brenda Pejovich  
Robert L. Stillwell  
David Maximilian Richards, Student Regent from June 1, 2014 to May 31, 2015 (nonvoting)

3. Contract (funds coming in) - U. T. System: Provide Sharyland Distribution and Transmission Services, L.L.C. with a power line easement

Agency: Sharyland Distribution and Transmission Services, L.L.C.

Funds: Projected revenue for the duration of the project is \$1,230,652

Period: February 1, 2015 through January 31, 2025

Description: Provide a new power line easement on existing poles but allowing for increased capacity of 345,000 volts or more across 4,826.09 rods in portions of Sections 30, 31, 32, 39, 40, 41, 47, and 48, Block 09, Sections 17, 18, 20, 21, 22, 23, 25, and 26, Block 10, Sections 11, 12, 10, and 13, and Block 12, University Lands Survey, Andrews County, Texas.

4. Contract (funds coming in) - U. T. System: Provide Plains Pipeline, L.P. with a pipeline easement

Agency: Plains Pipeline, L.P.

Funds: Projected revenue for the duration of the project is \$1,597,027

Period: February 1, 2015 through January 31, 2025

Description: Provide a new pipeline easement on University Lands in Loving County, Block 19, Sections 6, 5, 4, 3, 2, 1; Block 20, Sections 6, 5, 4, 3; Winkler County, Block 20, Sections 3, 2, 1; and Block 21, Sections 6, 5, 4, 3, 2, 11, 12.

5. Contract (funds going out) - U. T. System: Agreement between U. T. System and Collaborative Clinical Research Solutions, Inc. for services in implementing a multi-institutional clinical trials network

Agency: Collaborative Clinical Research Solutions, Inc. (CCRS)

Funds: \$3,700,000

Source of Funds: Available University Funds approved by the Board of Regents on May 15, 2014, to support initiatives of the U. T. System Innovation Framework 2014

Period: U. T. System's proposed agreement with CCRS would have a term of two years

Description: The May 15, 2014 Board approval referenced above included plans as part of the FreshAIR initiative for creation of a centralized network and “hub and spoke model” for clinical trials across U. T. System to enhance speed and decrease administrative complexity for trial initiation and management and to increase the number of multisite clinical trials. Subsequent to the May 15, 2014 approval, the U. T. System Office of Health Affairs conducted a competitive procurement that resulted in selection of CCRS as the provider whose services in implementing an appropriate clinical trials network would achieve the best value for U. T. System.

Authorization is requested (1) to enter into an Agreement with CCRS to create a centralized network for clinical trials across the U. T. System, and (2) to delegate authority to the Executive Vice Chancellor for Business Affairs to execute all documents, instruments, and other agreements, following review and approval by the Vice Chancellor for Research and Innovation, the Executive Vice Chancellor for Health Affairs, and the Vice Chancellor and General Counsel and to take all further actions necessary or advisable to carry out the purpose and intent of, and to accomplish, the foregoing transaction.

6. Contract (funds going out) - U. T. System: iLab Solutions, LLC to provide licensing and hosting of multi-institutional research core collaboration and management software

Agency: iLab Solutions, LLC

Funds: Total licensing-related cost for the duration of the contract and all extensions is estimated at \$3,800,000. Most of the cost would be paid to iLab under the terms of the contract; the remainder would cover license implementation support costs incurred by U. T. System.

Source of Funds: Permanent University Funds approved by the Board on November 14, 2013 (originally scheduled to be deployed over Fiscal Years 2014 and 2015) to support the new U. T. System Research Core Infrastructure Initiative of the U. T. System Innovation Framework 2014.

Period: Licensing implementation is expected to be executed over a period of five years (2015-2019).

Description: The Board approval referenced above included plans to purchase a U. T. Systemwide license for research core management software. The proposed agreement builds on, and improves the business terms of, an existing contract between U. T. M. D. Anderson Cancer Center and iLab Solutions, LLC, which resulted from a competitive procurement conducted by U. T. M. D. Anderson Cancer Center. Support for the conclusion that building on the existing contract achieves best value for U. T. System has been documented. The agreement has been made subject to approval by the U. T. System Board of Regents.

6.1 Contract (funds going out) - U. T. System: STAMATS, Inc. to provide marketing and communication services for U. T. Rio Grande Valley, including development of enrollment materials, website and digital resources, brand collateral, and communication plans

Agency: STAMATS, Inc.

Funds: \$2,700,000, including \$900,000 for the initial term and \$1,800,000 under the amended contract, of which up to \$1,100,000 will be paid to a subcontractor for media purchases

Source of Funds: Available University Funds allocated by the Board of Regents on May 15, 2014

Period: The initial contract term commenced on May 28, 2014. The amended contract term commenced on September 9, 2014, and expires on August 31, 2016, with the option to renew for one 12-month period.

Description: Following the May 15, 2014 allocation by the Board of Regents of \$5,000,000 to support a two-year marketing and communications initiative to launch U. T. Rio Grande Valley, the institution contracted with STAMATS, Inc., a national thought leader in higher education integrated marketing, to coordinate and produce much of its early marketing and communication efforts, with a contract cap of \$900,000. To continue this work, U. T. System proposes to amend the contract with STAMATS, Inc. for an additional \$1,800,000, for a total contract amount of \$2,700,000. Of the additional \$1,800,000, up to \$1,100,000 will be paid to a subcontracted firm for media purchases.

7. Request for Budget Change - **U. T. System**: Grant budget authority of \$432,000 from Permanent University Fund (PUF) Management funds to pay professional service expenses associated with the executive search for a chief executive officer of University Lands (RBC No. 167) -- amendment to the 2014-2015 budget
  
8. Request for Budget Change - **U. T. System**: Grant budget authority of \$385,967 from Permanent University Fund (PUF) Management funds to pay professional service expenses associated with the preparation of a summary of estimated recoveries for undeveloped reserves on PUF Lands (RBC No. 168) -- amendment to the 2014-2015 budget
  
9. Lease - **U. T. System**: Authorization to lease space at 4201 North State Highway 161, Irving, Dallas County, Texas, from Atlas Office 161, LP, for office use by U. T. System Administration Shared Information Services

Description: Lease of approximately 27,235 rentable square feet of office space at 4201 North State Highway 161, Irving, Dallas County, Texas, for office space for U. T. System Administration Shared Information Services

Lessor: Atlas Office 161, LP, or assigns

Term: The lease is estimated to commence on June 1, 2015, and the initial term is for a period of 67 months. U. T. System Administration has the option, exercisable in its discretion, to renew the lease for two five-year renewal terms.

Lease Cost: Approximately \$2,430,724 in rent during the initial term. Rent for the renewal option period will be 95% of then-current market rate. In addition to the rent, U. T. System Administration will pay for the cost of growth of operating expenses and its pro rata share of the electricity expense, which in 2015 is estimated to be approximately \$1.90 per square foot or \$51,750 annually.

Tenant Improvements: Lessor is providing a turnkey tenant build-out utilizing standard building materials.

Source of Funds: Available University Fund

10. Other Fiscal Matters - U. T. System: Approval of aggregate amount of \$3,000,000 of supplemental equipment financing for Fiscal Year 2015 and resolution regarding parity debt

On August 21, 2014, the U. T. System Board of Regents approved a total of \$171,570,000 of Revenue Financing System (RFS) Equipment Financing for Fiscal Year 2015. The Executive Vice Chancellor for Business Affairs recommends approval of this item authorizing an additional \$3,000,000 of RFS Equipment Financing for U. T. San Antonio to finance a video board for its Convocation Center along with minor capital projects involving life safety renovations and locker room additions to be repaid with auxiliary revenue generated by athletics. The institution therefore requests that the Board resolve in accordance with Section 5 of the Amended and Restated Master Resolution Establishing The University of Texas System Revenue Financing System the findings that are stated below:

- parity debt shall be issued to fund all or a portion of the project, including any costs prior to the issuance of such parity debt;
- sufficient funds will be available to meet the financial obligations of the U. T. System, including sufficient Pledged Revenues as defined in the RFS Master Resolution to satisfy the Annual Debt Service Requirements of the Financing System and to meet all financial obligations of the U. T. System Board of Regents relating to the Financing System;
- U. T. San Antonio, which is a “Member” as such term is used in the RFS Master Resolution, possesses the financial capacity to satisfy its direct obligation as defined in the Master Resolution relating to the issuance by the U. T. System Board of Regents of parity debt in an aggregate amount of \$3,000,000; and
- this resolution satisfies the official intent requirements set forth in Section 1.150-2 of the *Code of Federal Regulations* that evidences the Board’s intention to reimburse project expenditures with bond proceeds.



11. Other Fiscal Matters - U. T. System: Approval to use Permanent University Fund (PUF) Bond Proceeds in lieu of Intermediate Term Funds (ITF) Swap Proceeds on future Valley Science and Technology Acquisition and Retention Program (Valley STARS) requests

Approval is requested to use \$3,000,000 of PUF Bond Proceeds in lieu of ITF/Swap Proceeds on future Valley Science and Technology Acquisition and Retention Program (Valley STARS) requests as needed in an amount not to exceed the original appropriation.

On August 25, 2011, the Board of Regents approved \$30,000,000 of ITF/Swap Proceeds for the Lower Rio Grande Valley Plan - Education and Health Initiatives including \$9,500,000 to establish a faculty recruitment program known as Valley STARS.

12. Other Fiscal Matters - U. T. System: Approval of funding for expansion of Collegiate Education, Intervention, and Recovery Programs at each U. T. System academic institution

Approval is requested to fund expansion of Collegiate Education, Intervention, and Recovery Programs at each of the U. T. System academic institutions and to authorize appropriation of \$2,398,800 of Available University Funds to U. T. Austin over the next five years for that purpose.

Implementation of Collegiate Recovery Centers at each of the U. T. System academic institutions is in progress and the campus centers have begun to operate and provide support to students. These centers have been established under the direction of the award-winning Center for Students in Recovery at U. T. Austin. To provide additional support for these recovery centers and to extend the initiative into alcohol and drug prevention and intervention activities, more direction from U. T. Austin will be required and additional resources are needed.

13. Real Estate Report - U. T. System: Summary Report of Separately Invested Assets Managed by U. T. System

**THE UNIVERSITY OF TEXAS SYSTEM  
SEPARATELY INVESTED ASSETS  
Managed by U. T. System  
Summary Report at November 30, 2014**

**FUND TYPE**

	Current Purpose Restricted		Endowment and Similar Funds		Annuity and Life Income Funds		TOTAL	
	Book	Market	Book	Market	Book	Market	Book	Market
<b>Land and Buildings:</b>								
Ending Value 08/31/14	\$ 1,735,185	\$ 12,980,254	\$ 97,942,623	\$ 271,760,449	\$ 1,601,467	\$ 2,923,079	\$ 101,279,275	\$ 287,663,782
Increase or Decrease	(75,002)	(370,365)	3	(427,966)	-	-	(75,000)	(798,332)
Ending Value 11/30/2014	\$ 1,660,183	\$ 12,609,889	\$ 97,942,626	\$ 271,332,483	\$ 1,601,467	\$ 2,923,079	\$ 101,204,275	\$ 286,865,450
<b>Other Real Estate:</b>								
Ending Value 08/31/14	\$ 14,480	\$ 14,480	\$ 9	\$ 9	\$ -	\$ -	\$ 14,489	\$ 14,489
Increase or Decrease	(3,353)	(3,353)	-	-	-	-	(3,353)	(3,353)
Ending Value 11/30/2014	\$ 11,127	\$ 11,127	\$ 9	\$ 9	\$ -	\$ -	\$ 11,135	\$ 11,135

Report prepared in accordance with Sec. 51.0032 of the *Texas Education Code*.  
Details of individual assets by account furnished on request.

Note: Surface estates are managed by the U. T. System Real Estate Office. Mineral estates are managed by U. T. System University Lands. The royalty interests received from the Estate of John A. Jackson for the John A. and Katherine G. Jackson Endowed Fund in Geosciences are managed by the U. T. Austin Geology Foundation, with the assistance of the Bureau of Economic Geology.

**ACADEMIC INSTITUTIONS**

14. Request for Budget Change - U. T. Arlington: Tenure Appointments -- amendment to the 2014-2015 budget

The following Requests for Budget Changes (RBC) have been administratively approved by the Executive Vice Chancellor for Academic Affairs and are recommended for approval by the U. T. System Board of Regents:

Description	Effective Date	% Time	Full-time Salary		RBC #
			No. Mos.	Rate \$	
<b>School of Architecture and Urban and Public Affairs</b>					
Architecture and Urban and Public Affairs					
Dean					
Nan Ellin (T)	1/5-8/31	100	12	225,000	6515
	1/5-8/31	SUPL	01	15,000	
<b>College of Science</b>					
Biology					
Chair and Professor					
Clay Clark (T)	7/1-8/31	100	12	170,000	6542

15. Contract (funds going out) - U. T. Austin: Amendment to contract with Sasaki Associates, Inc. for development of the Campus Master Plan to include the College of Liberal Arts Master Plan

Agency: Sasaki Associates, Inc.

Funds: \$4,539,250

Source of Funds: Available University Funds

Period: October 1, 2010 through June 30, 2015

Description: The proposed work is a \$440,000 amendment to the existing Campus Master Plan contract with Sasaki Associates, Inc. For the amendment, Sasaki agrees to furnish master planning services required to create a new College of Liberal Arts Master Plan for U. T. Austin. The contract is for professional services and, based on qualifications, Sasaki was competitively selected from among 11 respondents to the Request for Qualifications to create a new Campus Master Plan.

16. Request for Budget Change - U. T. Austin: Transfer \$3,397,000 from College of Engineering-Unallocated accounts to Microelectronics and Engineering Research Center-Preliminary Design, All Expenses account for clean room build-out (RBC No. 6599) -- amendment to the 2014-2015 budget
  
17. Request for Budget Change - U. T. Austin: Transfer \$6,000,000 from VPBA-Reserve for Academic Enhancement Initiatives, Operating Income account to PMCS-Repair and Renovation Control, Allocated for Budget account for facility condition repairs (RBC No. 6600) -- amendment to the 2014-2015 budget
  
18. Request for Budget Change - U. T. Austin: Tenure Appointments -- amendment to the 2012-2013 budget

The following Requests for Budget Changes (RBC) have been administratively approved by the Executive Vice Chancellor for Academic Affairs and are recommended for approval by the U. T. System Board of Regents:

Description	Effective Date	% Time	Full-time Salary		RBC #
			No. Mos.	Rate \$	
<b>College of Liberal Arts</b>					
Department of History					
Professor					
Steven Mintz (T)	1/16-5/31	0	9	142,500	6387
School of Information					
Associate Professor					
Lecia J. Barker (T)	1/16-8/31	100	9	80,000	6389

Note: Appointments to be retroactive to January 16, 2013, to correct clerical errors in processing the recommendations.

19. Request for Budget Change - U. T. Austin: Tenure Appointment -- amendment to the 2013-2014 budget

The following Request for Budget Change (RBC) has been administratively approved by the Executive Vice Chancellor for Academic Affairs and is recommended for approval by the U. T. System Board of Regents:

Description	Effective Date	% Time	Full-time Salary		RBC #
			No. Mos.	Rate	
<b>Cockrell School of Engineering</b> Department of Chemical Engineering Associate Professor Delia Milliron (T)	6/1-8/31	100	9	120,000	6388

Note: Appointment to be retroactive to June 1, 2014, to correct a clerical error in processing the recommendation.

20. Request for Budget Change - U. T. Austin: Approval of Emeritus Titles

**Steven Bryant** from Associate Professor to Associate Professor Emeritus, Butler School of Music in the College of Fine Arts (RBC No. 6583) -- amendment to the 2013-2014 budget

**Hunter March** from Professor to Professor Emeritus, Butler School of Music in the College of Fine Arts (RBC No. 6584) -- amendment to the 2013-2014 budget

**Harvey Pittel** from Professor to Professor Emeritus, Butler School of Music in the College of Fine Arts (RBC No. 6585) -- amendment to the 2013-2014 budget

**Mark I. Alpert** from Professor to the Foley's Professor Emeritus in Retailing in the College of Business (RBC No. 6586) -- amendment to the 2014-2015 budget

**Kimberly Kline** from Professor to Julian C. Barton Professor Emerita in Nutrition, Department of Nutritional Sciences in the College of Natural Sciences (RBC No. 6587) -- amendment to the 2014-2015 budget

**Michael C. Singer** from Professor to Professor Emeritus, Department of Integrative Biology in the College of Natural Sciences (RBC No. 6588) -- amendment to the 2014-2015 budget

**Karen Uhlenbeck** from Professor to Sid W. Richardson Foundation Regents Chair Emerita in Mathematics #3 in the College of Natural Sciences (RBC No. 6589) -- amendment to the 2014-2015 budget

**Gail Minault** from Professor to Professor Emerita, Department of History in the College of Liberal Arts (RBC No. 6590) -- amendment to the 2014-2015 budget

**Marilla Svinicki** from Professor to Professor Emerita, Department of Educational Psychology in the College of Education (RBC No. 6597) -- amendment to the 2014-2015 budget

**Hans Mark** from Professor to John J. McKetta Centennial Energy Chair Emeritus in Engineering, Department of Aerospace Engineering and Engineering Mechanics in the Cockrell School of Engineering (RBC No. 6591) -- amendment to the 2014-2015 budget

**John Mirowsky** from Professor to Professor Emeritus, Department of Sociology in the College of Liberal Arts (RBC No. 6592) -- amendment to the 2014-2015 budget

**Bryan Roberts** from Professor to C.B. Smith, Sr. Centennial Chair Emeritus in United States-Mexico Relations #1, Department of Sociology in the College of Liberal Arts (RBC No. 6593) -- amendment to the 2014-2015 budget

**Catherine Ross** from Professor to Professor Emerita, Department of Sociology in the College of Liberal Arts (RBC No. 6594) -- amendment to the 2014-2015 budget

**Edmund T. Emmer** from Professor to Professor Emeritus, Department of Educational Psychology in the College of Education (RBC No. 6595) -- amendment to the 2014-2015 budget

**Nancy Kwallek** from Professor to Gene Edward Mikeska Endowed Chair Emerita for Interior Design in the School of Architecture (RBC No. 6596) -- amendment to the 2014-2015 budget

21. Employment Agreement - **U. T. Austin**: Head Softball Coach Employment Agreement for Connie S. Clark

The following Head Softball Coach Employment Agreement has been approved by the Executive Vice Chancellor for Academic Affairs and is recommended for approval by the U. T. System Board of Regents. If the Agreement is approved, total compensation for the contract period for Connie S. Clark will be in excess of \$1 million. Such employment under the Agreement is subject to the Constitution and Bylaws of the National Collegiate Athletic Association, any intercollegiate athletic conference of which The University of Texas at Austin is a member, the Regents' *Rules and Regulations*, and the policies of The University of Texas at Austin. Any violation of the provisions of such constitution, bylaws, rules, regulations, or policies shall be grounds for suspension without pay and/or dismissal (Regents' *Rules and Regulations*, Rule 10501, Section 2.2.12 - Board Approval).

Item: Head Softball Coach Employment Agreement for Connie S. Clark

Proposed: **Guaranteed compensation:**

Annual Salary:

FY 2015-16: \$188,000 annually

FY 2016-17: \$194,000 annually

FY 2017-18: \$200,000 annually

Social club membership: The University of Texas Club,  
The University of Texas Golf Club

Athletic Product Endorsement:

FY 2015-16: \$25,000

FY 2016-17: \$27,500

FY 2017-18: \$30,000

**Nonguaranteed compensation:**

Sports Camps and Clinics: Based Upon Net Proceeds

Incentives:

(a) \$10,000 in any contract year in which the team wins or ties for the Big 12 Championship

(b) \$4,000 in any contract year in which the team participates in NCAA Regional

(c) \$6,000 in any contract year in which the team participates in NCAA Super Regional

(d) \$8,000 in any contract year in which the team participates in NCAA College World Series

(e) \$10,000 in any contract year in which the team places Runner-up in NCAA College World Series

(f) \$25,000 in any contract year in which the team places 1st or ties for 1st for the end of year NCAA National Championship

(g) \$2,000 in any contract year in which the Coach is named Big 12 Coach of the Year

(h) \$5,000 in any contract year in which the Coach is named National Coach of the Year

(i) Grade Point Average (GPA) and Academic Progress Rate, up to \$5,000 each based upon the determination of the Intercollegiate Athletics Council for Women

Source of funds: Intercollegiate Athletics

Description: Proposed new contract for Head Softball Coach Connie S. Clark

Period: September 1, 2015 to August 31, 2018

22. Request for Budget Change - **U. T. Brownsville**: Approval of Emeritus Title of Alan F. J. Artibise from Provost and Vice President for Academic Affairs to Provost Emeritus, Office of the Provost (RBC No. 6546) -- amendment to the 2014-2015 budget

23. Facilities Planning and Construction - **U. T. Dallas**: Modular Buildings - Approval of design development; authorization of institutional management; and appropriation and authorization of expenditure of funds

Item: Approve design development plans; authorize U. T. Dallas to manage the project budgets, appoint architects, approve facility programs, prepare final plans, and award contract; and appropriate and authorize expenditure of \$8,000,000 from previously approved Permanent University Fund (PUF) Bond Proceeds

Funds: \$8,000,000 from PUF Bond Proceeds

Substantial Completion Date: August 2015

Description: On November 6, 2014, the Board approved \$8,000,000 of PUF Bond Proceeds to construct modular buildings to address urgent engineering research and academic space needs. U. T. Dallas has determined that it is more cost effective to purchase one large pre-engineered building containing 30,000 gross square feet (GSF) and a second building at a separate location containing 4,000 GSF.

24. Request for Budget Change - **U. T. El Paso**: Approval of Emeritus Titles

**Ellen H. Courtney** from Associate Professor to Associate Professor Emerita, Languages and Linguistics Department in the College of Liberal Arts (RBC No. 6604) -- amendment to the 2013-2014 budget

**Lawrence E. Murr** from Professor to Professor Emeritus, Metallurgical and Materials Engineering Department in the College of Engineering (RBC No. 6605) -- amendment to the 2013-2014 budget

**Fernando Garcia-Nuñez** from Professor to Professor Emeritus, Languages and Linguistics Department in the College of Liberal Arts (RBC No. 6606) -- amendment to the 2013-2014 budget



**Brian H. Giza** from Associate Professor to Associate Professor Emeritus, Teacher Education Department in the College of Education (RBC No. 6607) -- amendment to the 2013-2014 budget

**Rachelle R. Thiewes** from Professor to Professor Emerita, Art Department in the College of Liberal Arts (RBC No. 6608) -- amendment to the 2013-2014 budget

**John C. McClure** from Professor to Professor Emeritus, Metallurgical and Materials Engineering Department in the College of Engineering (RBC No. 6603) -- amendment to the 2014-2015 budget

**Arturo Pacheco** from Professor to Professor Emeritus, Educational Leadership and Foundations Department in the College of Education (RBC No. 6618) -- amendment to the 2014-2015 budget

**William Doyle Smith** from Associate Professor to Associate Professor Emeritus, Economics and Finance Department in the College of Business Administration (RBC No. 6619) -- amendment to the 2014-2015 budget

**Z. Anthony Kruszewski** from Professor to Professor Emeritus, Political Science Department in the College of Liberal Arts (RBC No. 6620) -- amendment to the 2014-2015 budget

**Joseph H. Pierluissi** from Professor to Professor Emeritus, Electrical and Computer Engineering Department in the College of Engineering (RBC No. 6621) -- amendment to the 2014-2015 budget

**Marcia T. Fountain** from Professor to Professor Emerita, Music Department in the College of Liberal Arts (RBC No. 6622) -- amendment to the 2015-2016 budget

25. Lease - U. T. El Paso: Authorization to ground lease approximately 7.6 acres of unimproved real property at 3003 North Mesa Drive, solely or in conjunction with approximately 4.66 acres of land and improvements located at 3333 North Mesa Drive, El Paso, El Paso County, Texas, to Hunt Development Group, LLC, for the construction and operation of a mixed-use development

Description: Ground lease to Hunt Development Group, LLC, of approximately 7.6 acres of unimproved real property at 3003 North Mesa Drive, solely or in conjunction with approximately 4.66 acres of land and improvements located at 3333 North Mesa Drive, El Paso, El Paso County, Texas, for the construction and operation of a mixed-use development. The agreement will initially be structured as an option to lease; Lessee will pay to U. T. El Paso a \$10,000 option fee (applicable to future rent if Lessee exercises its option to ground lease the property) as

consideration for the right to evaluate during a 120-day period the feasibility of a mixed-use development on the property. During the 120-day period, Lessee may exercise an exclusive option to ground lease the property.

Mixed-use development will be defined in the ground lease agreement to mean a development meeting the following guidelines: (1) class A quality construction, operation, and maintenance, (2) incorporates at least two of the three following uses: retail, multifamily, and office, (3) no more than 50% of the site may be dedicated to office use, (4) the maximum size of any single retail tenant shall be no more than 50,000 square feet, and (5) incorporates architectural elements sympathetic to the Bhutanese architectural style, characteristic of the buildings on the U. T. El Paso campus. Lessee shall have a period of up to five years following the commencement date of the lease to begin construction of the improvements.

- Lessee: Hunt Development Group, LLC, a Texas limited liability company or its permitted assignee. Lessee was selected based on a Request for Proposal process.
- Term: Forty years plus three 10-year extension options, commencing on or about June 1, 2015.
- Lease Income: Initial annual base rent shall be equal to 6.25% of the fair market value of the highest and best use of the property as established by an appraisal performed by a mutually agreed upon licensed and certified appraiser. The institution will not obtain an appraisal for the premises until Lessee exercises its option to lease one or both properties; however the U. T. System Real Estate Office estimates the annual rents will be between \$175,000 to \$250,000 for 3003 North Mesa and could be as much as \$400,000 total if the premises includes 3333 North Mesa. The annual base rent shall be increased by 15% on the fifth anniversary of the commencement date and every fifth anniversary thereafter during the term (Periodic Increase). On each of the 25th and 50th anniversaries of the commencement date, in lieu of the Periodic Increase, annual base rent shall be adjusted to an amount equal to the then-current fair market value of the property, multiplied by 6.25% per annum.

26. Purchase - U. T. El Paso: Authorization to purchase a tract of unimproved land consisting of approximately 0.145 acres located at 1612 Hawthorne Street, El Paso, El Paso County, Texas, from the Estate of Seok Lee Brown for future campus expansion

Description: Purchase of approximately 0.145 acres of unimproved land located at 1612 Hawthorne Street, El Paso, El Paso County, Texas, and authorization for the Executive Director of Real Estate to execute all documents, instruments, and other agreements, and to take all further actions deemed necessary or advisable to purchase the property. This parcel is adjacent to the institution's main campus and will be used for future campus expansion. This property was included in the 2011 Campus Master Plan, and will be brought to the Board of Regents for approval at a future meeting.

Seller: Estate of Seok Lee Brown

Purchase Price: \$73,000. The fair market value of the property is \$79,500 as established by an independent appraisal performed by Ralph Sellers and Associates on October 31, 2014.

Source of Funds: Institutional Funds

27. Request for Budget Change - U. T. Pan American: Transfer \$4,084,000 from Designated Tuition account to Building Alterations - Unexpended Plant Funds account for various projects including Health Sciences and Human Services East remodel, Science Building retro commissioning, and various smaller projects (RBC No. 6571) -- amendment to the 2014-2015 budget

28. Request for Budget Change - U. T. Permian Basin: New Hire with Tenure -- amendment to the 2014-2015 budget

The following personnel action involving new hire with tenure appointment has been administratively approved by the Executive Vice Chancellor for Academic Affairs.

Description	Effective Date	% Time	Full-time Salary		RBC #
			No. Mos.	Rate \$	
<b>College of Business and Engineering</b>					
Accounting Department					
Associate Professor					
Roy Counts (T)	1/1-5/31	100	09	130,000	6639

29. Request for Budget Change - **U. T. Permian Basin**: Approval of Emeritus Title of Michael J. Robinson from Ellen & Bill Noël Distinguished Professor for Energy Research to Ellen & Bill Noël Distinguished Professor Emeritus, Chemistry in the College of Arts and Sciences (RBC No. 6645) -- amendment to the 2014-2015 budget
30. Other Matters - **U. T. Permian Basin**: Proposal to accept invitation from the Lone Star Conference and to negotiate and finalize terms for athletic conference membership

Authorization is requested for U. T. Permian Basin to accept an invitation from the Lone Star Conference (LSC) to become a member, and to negotiate and finalize terms for athletic conference membership.

Officials of the LSC contacted U. T. Permian Basin in January 2015 to initiate a discussion about the possibility of U. T. Permian Basin leaving the Heartland Conference to join the LSC. President Watts and Steven Aicinena, Athletic Director at U. T. Permian Basin, have engaged in several discussions with Brian May, Chairman of the LSC Presidents, regarding U. T. Permian Basin joining the LSC. The formal invitation to join the LSC as a member was extended on January 16, 2015. U. T. Permian Basin plans to participate in the Heartland Conference until August 2016, the proposed effective date for joining the LSC.

Current members of the LSC are: Angelo State University, West Texas A&M University, Texas A&M University-Kingsville, Texas A&M University-Commerce, Cameron University, Texas Woman's University, Eastern New Mexico University, Tarleton State University, and Midwestern State University.

The LSC represents a more prestigious and competitive conference for U. T. Permian Basin. The LSC is geographically more compact, and thus, travel costs and time away from campus for student athletes should be less than in the Heartland Conference. U. T. Permian Basin has determined that a move to this new conference is consistent with the University's strategic plan to continue to grow the institution. Competing in the new conference would leverage U. T. Permian Basin's efforts to upgrade the competitiveness of its intercollegiate sports teams, particularly in men's and women's basketball. In addition, the LSC, unlike the Heartland Conference, supports intercollegiate football. Following Board of Regents' approval of its Football Initiative Business Plan on December 12, 2013, U. T. Permian Basin began recruiting football players, and will begin competing in National Collegiate Athletic Association (NCAA) Division II Football in September 2016.

There are no exit fees involved with U. T. Permian Basin's departure from the Heartland Conference. The LSC has also agreed to waive the entry fee. The annual dues to the LSC will be \$20,000, which will be covered through athletic department funds.

31. Request for Budget Change - U. T. Rio Grande Valley: Transfer of tenure appointments from U. T. Brownsville and U. T. Pan American

The following personnel actions involving new award of tenure appointments for the faculty previously holding tenure status at U. T. Brownsville or U. T. Pan American have been administratively approved by the Executive Vice Chancellor for Academic Affairs.

College, Department, and Name	From	To
<b>College of Business and Entrepreneurship</b>		
Abebe, Michael	Transfer	Associate Professor (T)
Adams, Russell	Transfer	Associate Professor (T)
Ahluwalia, Punit	Transfer	Associate Professor (T)
Akindayomi, Akinloye	Transfer	Associate Professor (T)
Anabila, Andrew	Transfer	Associate Professor (T)
Andoh-Baidoo, Francis	Transfer	Associate Professor (T)
Arney, Janna	Transfer	Professor (T)
Brown, Cynthia	Transfer	Professor (T)
Coyle, E. Thomas	Transfer	Associate Professor (T)
Cruthirds, Kevin	Transfer	Associate Professor (T)
Darcy, John	Transfer	Professor (T)
Davila, Alberto	Transfer	Professor (T)
Espahbodi, Hassanali	Transfer	Professor (T)
Firat, Fuat	Transfer	Professor (T)
Galy, Edith	Transfer	Associate Professor (T)
Guo, Chiquan	Transfer	Associate Professor (T)
Hazarika, Gautam	Transfer	Associate Professor (T)
Hughes, Jerald	Transfer	Associate Professor (T)
Jackson, Dave	Transfer	Professor (T)
Johnson, Jennie	Transfer	Associate Professor (T)
Jung, Joo	Transfer	Associate Professor (T)
Kaynak, Hale	Transfer	Professor (T)
Kroll, Mark	Transfer	Professor (T)
Liao, Qinyu	Transfer	Associate Professor (T)
Liu, Lai	Transfer	Professor (T)
Lovett, Marvin	Transfer	Professor (T)
Lovett, Steve	Transfer	Associate Professor (T)
Minor, Michael	Transfer	Professor (T)
Mollick, Andre	Transfer	Professor (T)
Mora, Marie	Transfer	Professor (T)
Ozuna, Teofilo	Transfer	Professor (T)
Rhi-Perez, Pablo	Transfer	Associate Professor (T)
Sargent, John	Transfer	Professor (T)
Sargent, Linda	Transfer	Professor (T)
Simpson, Penny	Transfer	Professor (T)

**College of Business and Entrepreneurship (cont.)**

Singh, Anil	Transfer	Associate Professor (T)
Sturges, David	Transfer	Associate Professor (T)
Sun, Jun	Transfer	Associate Professor (T)
Vasquez, Arturo	Transfer	Professor (T)
Wang, Bin	Transfer	Associate Professor (T)
Wang, Lei	Transfer	Associate Professor (T)
Wu, Sabin	Transfer	Associate Professor (T)
Zhou, Haiyan	Transfer	Professor (T)
Zolfagharian, Mohammadali	Transfer	Associate Professor (T)

**College of Education and P-16 Integration**

Abrego, Jesus	Transfer	Associate Professor (T)
Almaguer, Isela	Transfer	Associate Professor (T)
Alvarado, Victor	Transfer	Professor (T)
Brickman, Stephanie	Transfer	Associate Professor (T)
Bussert-Webb, Kathy	Transfer	Professor (T)
Carlson, Ralph	Transfer	Professor (T)
Castro, Veronica	Transfer	Associate Professor (T)
Chamberlain, Steven	Transfer	Associate Professor (T)
Corbeil, Joseph	Transfer	Associate Professor (T)
Curts, James	Transfer	Associate Professor (T)
De Los Santos, Miguel	Transfer	Associate Professor (T)
Deleon, Leticia	Transfer	Associate Professor (T)
Diaz, Zulmaris	Transfer	Associate Professor (T)
Duarte, Georgianna	Transfer	Professor (T)
Esquierdo, Jennifer	Transfer	Associate Professor (T)
Estrada, Veronica	Transfer	Professor (T)
Farruggio, Peter	Transfer	Associate Professor (T)
Fielding, Cheryl	Transfer	Professor (T)
Freeberg, Diamantina	Transfer	Professor (T)
Garcia, Criselda	Transfer	Associate Professor (T)
Gawenda, Peter	Transfer	Professor (T)
Guajardo, Francisco	Transfer	Professor (T)
Guerrero, Michael	Transfer	Professor (T)
Hernandez, Rosalinda	Transfer	Associate Professor (T)
Jones, Irma	Transfer	Professor (T)
Kranz, Peter	Transfer	Professor (T)
Lowdermilk, John	Transfer	Associate Professor (T)
Lowe, Jerry	Transfer	Professor (T)
Medrano, Hilda	Transfer	Professor (T)
Menchaca-Ochoa, Velma	Transfer	Professor (T)
Mercuri, Sandra	Transfer	Associate Professor (T)
Mills, Shirley	Transfer	Associate Professor (T)

**College of Education and  
P-16 Integration (cont.)**

Morgan, Bobbette	Transfer	Professor (T)
Neumann, Jacob	Transfer	Associate Professor (T)
Ostorga, Alcione	Transfer	Associate Professor (T)
Pan, Cheng-Chang	Transfer	Associate Professor (T)
Pena, Carmen	Transfer	Associate Professor (T)
Ramirez, Reynaldo	Transfer	Associate Professor (T)
Reyes, Maria	Transfer	Professor (T)
Rodriguez, Alma	Transfer	Associate Professor (T)
Saenz, Laura	Transfer	Associate Professor (T)
Sale, Robert	Transfer	Professor (T)
Schall, Janine	Transfer	Associate Professor (T)
Shen, Yih-Jiun	Transfer	Associate Professor (T)
Shirvani, Hossein	Transfer	Associate Professor (T)
Silva, Hilda	Transfer	Associate Professor (T)
Simonsson, Marie	Transfer	Associate Professor (T)
Sparrow, Gregory	Transfer	Associate Professor (T)
Telese, James	Transfer	Professor (T)
Tevis, Martha	Transfer	Professor (T)
Valdes-Corbeil, Maria	Transfer	Associate Professor (T)
Viren, Vejoya	Transfer	Associate Professor (T)
Watt, Karen	Transfer	Professor (T)
Whitacre, Michael	Transfer	Associate Professor (T)
Wimberly, Cynthia	Transfer	Associate Professor (T)
Yznaga, Selma	Transfer	Associate Professor (T)

**College of Engineering and  
Computer Science**

Abraham, John	Transfer	Professor (T)
Ben Ghalia, Mounir	Transfer	Professor (T)
Bose, Subhash	Transfer	Professor (T)
Brazier, Pearl	Transfer	Professor (T)
Butler, Alley	Transfer	Professor (T)
Caruntu, Dumitru	Transfer	Associate Professor (T)
Chen, Zhixiang	Transfer	Professor (T)
Chu, Mark	Transfer	Associate Professor (T)
Crown, Stephen	Transfer	Professor (T)
Edinbarough, Immanuel	Transfer	Professor (T)
Foltz, Heinrich	Transfer	Professor (T)
Fowler, Richard	Transfer	Professor (T)
Freeman, Robert	Transfer	Professor (T)
Fu, Bin	Transfer	Professor (T)
Fuentes, Arturo	Transfer	Professor (T)
Gonzalez, Miguel	Transfer	Professor (T)
Huq, Hasina	Transfer	Associate Professor (T)

**College of Engineering and  
Computer Science (cont.)**

Iglesias-Leon, Juan	Transfer	Professor (T)
Islam, Nazmul	Transfer	Associate Professor (T)
Jones, Robert	Transfer	Professor (T)
Khan, Fitratullah	Transfer	Professor (T)
Kuang, Weidong	Transfer	Associate Professor (T)
Kumar, Sanjay	Transfer	Associate Professor (T)
Kumar, Sanjeev	Transfer	Professor (T)
Kypuros, Javier	Transfer	Professor (T)
Lawrence-Fowler, Wendy	Transfer	Professor (T)
Lee, Kye-Hwan	Transfer	Associate Professor (T)
Lei, Hansheng	Transfer	Associate Professor (T)
Li, Jianzhi	Transfer	Associate Professor (T)
Lozano, Andres	Transfer	Associate Professor (T)
Lozano, Karen	Transfer	Professor (T)
Makhlouf, AbdelSalam	Transfer	Professor (T)
Mihut, Dorina	Transfer	Associate Professor (T)
Nambiar, Rajiv	Transfer	Associate Professor (T)
Peng, Jun	Transfer	Associate Professor (T)
Qubbaj, Ala	Transfer	Professor (T)
Quweider, Mahmoud	Transfer	Professor (T)
Schweller, Robert	Transfer	Associate Professor (T)
Son, Jae	Transfer	Associate Professor (T)
Srivastava, Anil	Transfer	Professor (T)
Timmer, Douglas	Transfer	Professor (T)
Vasquez, Horacio	Transfer	Associate Professor (T)
Zhang, Liyu	Transfer	Associate Professor (T)
Zhou, Yong	Transfer	Associate Professor (T)

**College of Fine Arts**

Ballatori, Cristina	Transfer	Associate Professor (T)
Bradley, Robert	Transfer	Associate Professor (T)
Braithwaite, Jean	Transfer	Associate Professor (T)
Brownlow, James	Transfer	Professor (T)
Carren, David	Transfer	Associate Professor (T)
Cripps, Cynthia	Transfer	Associate Professor (T)
Dabrowski, Peter	Transfer	Professor (T)
Darsow, Frederick	Transfer	Associate Professor (T)
Davis, Virginia	Transfer	Associate Professor (T)
Davis, Wendell	Transfer	Professor (T)
De Ghize, Susan	Transfer	Associate Professor (T)
Farris, Marcus	Transfer	Associate Professor (T)
Field, Philip	Transfer	Professor (T)
Fitzsimmons, Susan	Transfer	Professor (T)
Gilbert, Robert	Transfer	Associate Professor (T)



**College of Fine Arts (cont.)**

Gomez, Carlos	Transfer	Professor (T)
Grabowski, Thomas	Transfer	Associate Professor (T)
Guerra, Dahlia	Transfer	Professor (T)
Guist, Jonathan	Transfer	Associate Professor (T)
Hunter-Holly, Daniel	Transfer	Associate Professor (T)
Hurley-Glowa, Susan	Transfer	Associate Professor (T)
Lyles, Donald	Transfer	Associate Professor (T)
Macias, Elena	Transfer	Associate Professor (T)
Martinez, Kurt	Transfer	Associate Professor (T)
McNabb, Carol	Transfer	Professor (T)
Nevill, Thomas	Transfer	Associate Professor (T)
O'Neil, Lorne	Transfer	Professor (T)
Pace, Lorenzo	Transfer	Professor (T)
Pagan, Joel	Transfer	Associate Professor (T)
Perez, Laura	Transfer	Associate Professor (T)
Phillips, Richard	Transfer	Professor (T)
Quantz, Michael	Transfer	Professor (T)
Ramirez, Mark	Transfer	Associate Professor (T)
Roeder, Scott	Transfer	Associate Professor (T)
Santiago, Reynaldo	Transfer	Professor (T)
Saxon, Kenneth	Transfer	Associate Professor (T)
Schneider, Steven	Transfer	Professor (T)
Shackelford, Dana	Transfer	Associate Professor (T)
Sweigart, Donna	Transfer	Associate Professor (T)
Wiley, Eric	Transfer	Professor (T)
Williamson, Eric	Transfer	Professor (T)
Zwerling, Philip	Transfer	Associate Professor (T)

**College of Health Affairs**

Blankenship, Charlene	Transfer	Associate Professor (T)
Chen, Roy	Transfer	Associate Professor (T)
Conatser, Phillip	Transfer	Associate Professor (T)
Diaz, Maria	Transfer	Associate Professor (T)
Faver, Catherine	Transfer	Professor (T)
Feldman, Janis	Transfer	Associate Professor (T)
Fischer, Jerome	Transfer	Professor (T)
Garrido, Emilio	Transfer	Associate Professor (T)
Glover, Noreen	Transfer	Professor (T)
Hansmann, Sandra	Transfer	Associate Professor (T)
Huerta, Carolina	Transfer	Professor (T)
Isokawa, Masako	Transfer	Professor (T)
Jorgensen, Layne	Transfer	Professor (T)
Karabulut, Murat	Transfer	Associate Professor (T)
Kazansky, Alexander	Transfer	Associate Professor (T)
Ledingham, Christopher	Transfer	Associate Professor (T)

### **College of Health Affairs (cont.)**

Lehker, Michael		
Marini, Irmo	Transfer	Professor (T)
Mata, Zelma	Transfer	Professor (T)
Mata-Pistokache, Theresa	Transfer	Associate Professor (T)
Miller, Ava	Transfer	Associate Professor (T)
Miller, Eva	Transfer	Professor (T)
Nair, Saraswathy	Transfer	Professor (T)
Nieto, Beatriz	Transfer	Associate Professor (T)
Oh, Jung-IL	Transfer	Associate Professor (T)
Otto, Debra	Transfer	Associate Professor (T)
Pasupuleti, Sudershan	Transfer	Associate Professor (T)
Ramirez, Noe	Transfer	Professor (T)
Reed, Bruce	Transfer	Associate Professor (T)
Ronnau, John	Transfer	Professor (T)
Saladin, Shawn	Transfer	Professor (T)
Sanchez, M	Transfer	Associate Professor (T)
Schwarzbach, Andrea	Transfer	Professor (T)
Scoggin, Angela	Transfer	Associate Professor (T)
Tamez, Eloisa	Transfer	Professor (T)
Tijerina, Sandra	Transfer	Professor (T)
Wang, Bailey	Transfer	Associate Professor (T)
Wang, Lin	Transfer	Professor (T)
Wells, Shirley	Transfer	Associate Professor (T)
Zarei, Masoud	Transfer	Associate Professor (T)

### **College of Liberal Arts**

Agbese, Aje-Ori	Transfer	Associate Professor (T)
Alianak, Sonia	Transfer	Associate Professor (T)
Anderson-Mejias, Pamela	Transfer	Professor (T)
Appiahene-Gyamfi, Joseph	Transfer	Professor (T)
Ardalani, Elvia	Transfer	Associate Professor (T)
Balci, Tamer	Transfer	Associate Professor (T)
Barrow, Clyde	Transfer	Professor (T)
Belau, Linda	Transfer	Professor (T)
Benham, Grant	Transfer	Professor (T)
Birk, Megan	Transfer	Associate Professor (T)
Britten, Thomas	Transfer	Associate Professor (T)
Brown, Ben	Transfer	Professor (T)
Brown, Danika	Transfer	Associate Professor (T)
Brown, Peter	Transfer	Associate Professor (T)
Broz, William	Transfer	Associate Professor (T)
Cameron, Ed	Transfer	Associate Professor (T)
Campney, Brent	Transfer	Associate Professor (T)
Chang, Yanrong	Transfer	Associate Professor (T)
Charlton, Colin	Transfer	Associate Professor (T)

**College of Liberal Arts (cont.)**

Charlton, Jonikka	Transfer	Associate Professor (T)
Chen, Xi	Transfer	Associate Professor (T)
Christensen, Matthew	Transfer	Associate Professor (T)
Cole, Deborah	Transfer	Associate Professor (T)
Cook, John	Transfer	Associate Professor (T)
Correa-Cabrera, Guadalupe	Transfer	Associate Professor (T)
Cortina, Maria	Transfer	Associate Professor (T)
Croyle, Kristin	Transfer	Professor (T)
Cummins, Amy	Transfer	Associate Professor (T)
Daniel, Clay	Transfer	Associate Professor (T)
Dantzker, Mark	Transfer	Professor (T)
Davila, Mario	Transfer	Associate Professor (T)
Davila-Montes, Jose	Transfer	Associate Professor (T)
del Rio, Eduardo	Transfer	Associate Professor (T)
Diaz, Walter	Transfer	Professor (T)
DiazBarriga, Miguel	Transfer	Professor (T)
Dominguez, Diana	Transfer	Associate Professor (T)
Donner, William	Transfer	Associate Professor (T)
Dooley, Sheila	Transfer	Associate Professor (T)
Dorsey, Margaret	Transfer	Associate Professor (T)
Eisenman, Russell	Transfer	Associate Professor (T)
English, Linda	Transfer	Associate Professor (T)
Eom, Minhee	Transfer	Associate Professor (T)
Ernst, Frederick	Transfer	Professor (T)
Falk, Louis	Transfer	Professor (T)
Faubion, Michael	Transfer	Associate Professor (T)
Fisher, David	Transfer	Associate Professor (T)
Frost, James	Transfer	Associate Professor (T)
Garcia, Juliet	Transfer	Professor (T)
Garrett, Terence	Transfer	Professor (T)
Gasquoine, Philip	Transfer	Professor (T)
Gilson, Gregory	Transfer	Associate Professor (T)
Gonzalez, Genaro	Transfer	Professor (T)
Graham, Margaret	Transfer	Associate Professor (T)
Guerra, Ramon	Transfer	Associate Professor (T)
Hamilton, Lee	Transfer	Associate Professor (T)
Hartley, Deborah	Transfer	Associate Professor (T)
Hay, Amy	Transfer	Associate Professor (T)
Hernandez, Jose	Transfer	Associate Professor (T)
Hinojosa, Servando	Transfer	Associate Professor (T)
Hirai, Michiyo	Transfer	Associate Professor (T)
Horowitz, Mark	Transfer	Associate Professor (T)
Hovey, Joseph	Transfer	Professor (T)
Hovey, Laura	Transfer	Associate Professor (T)
Johnson, Robert	Transfer	Professor (T)

**College of Liberal Arts (cont.)**

Jones, Cynthia	Transfer	Associate Professor (T)
Joseph, Harriett	Transfer	Professor (T)
Jou, Jerwen	Transfer	Professor (T)
Keller, Christopher	Transfer	Associate Professor (T)
Knight, Thomas	Transfer	Associate Professor (T)
LaLonde-Romano, Suzanne	Transfer	Associate Professor (T)
Lang, Yong	Transfer	Professor (T)
Laprade, Douglas	Transfer	Professor (T)
Lavariega-Monforti, Jessica	Transfer	Associate Professor (T)
Leach, Stephen	Transfer	Associate Professor (T)
Lemanski, Jennifer	Transfer	Associate Professor (T)
Levinson, Irving	Transfer	Associate Professor (T)
Lopez-Garcia, Dania	Transfer	Associate Professor (T)
Lynch, Cynthia	Transfer	Associate Professor (T)
Martin, Luz	Transfer	Associate Professor (T)
Martinez, Javier	Transfer	Associate Professor (T)
Martinez, Jose	Transfer	Professor (T)
McMahon, Marci	Transfer	Associate Professor (T)
Mcquillen, Jeffrey	Transfer	Associate Professor (T)
Mejias, Hugo	Transfer	Professor (T)
Miles, Caroline	Transfer	Associate Professor (T)
Miller, Christopher	Transfer	Professor (T)
Mitchell, Rebecca	Transfer	Associate Professor (T)
Newman, Beatrice	Transfer	Professor (T)
Newman, John	Transfer	Associate Professor (T)
Noe, Joe	Transfer	Associate Professor (T)
Noor, Ronny	Transfer	Professor (T)
Pearson, Thomas	Transfer	Associate Professor (T)
Polinard, Jerry	Transfer	Professor (T)
Rathbun, Lyon	Transfer	Associate Professor (T)
Reed, Michael	Transfer	Professor (T)
Rehman, Sharaf	Transfer	Professor (T)
Resendiz, Rosalva	Transfer	Associate Professor (T)
Rodriguez, Havidan	Transfer	Professor (T)
Ryabov, Igor	Transfer	Associate Professor (T)
Saavedra, Dora	Transfer	Associate Professor (T)
Saka, Paul	Transfer	Associate Professor (T)
Samponaro, Philip	Transfer	Associate Professor (T)
Schneider, Gary	Transfer	Associate Professor (T)
Selber, Gregory	Transfer	Associate Professor (T)
Selber, Kimberly	Transfer	Associate Professor (T)
Skowronek, Russell	Transfer	Professor (T)
Stephenson, Mimosa	Transfer	Professor (T)
Strong, William	Transfer	Professor (T)
Thomson, Shawn	Transfer	Associate Professor (T)

**College of Liberal Arts (cont.)**

Vega-Sampayo, Elena	Transfer	Associate Professor (T)
Vincentnathan, Lynn	Transfer	Professor (T)
Waite, Charles	Transfer	Associate Professor (T)
Wasike, Ben	Transfer	Associate Professor (T)
Weaver, Michael	Transfer	Associate Professor (T)
Wei, Yong-Kang	Transfer	Associate Professor (T)
Weimer, Amy	Transfer	Associate Professor (T)
Wenzel, James	Transfer	Associate Professor (T)
White, Thomas	Transfer	Associate Professor (T)
Wilson, Steve	Transfer	Associate Professor (T)
Wimberly, Cory	Transfer	Associate Professor (T)
Winkel, Mark	Transfer	Associate Professor (T)
Wirts, Kristine	Transfer	Associate Professor (T)
Yaworsky, William	Transfer	Associate Professor (T)
Zemrani, Aziza	Transfer	Associate Professor (T)

**College of Sciences**

Balogh, Andras	Transfer	Professor (T)
Benacquista, Matthew	Transfer	Professor (T)
Benavides, Jude	Transfer	Associate Professor (T)
Bernard, John	Transfer	Professor (T)
Bhat, Narayan	Transfer	Professor (T)
Bhatta, Dambaru	Transfer	Professor (T)
Bhatti, Muhammad	Transfer	Professor (T)
Bouniaev, Mikhail	Transfer	Professor (T)
Bracken, Paul	Transfer	Professor (T)
Brush, Timothy	Transfer	Professor (T)
Chakraborty, Santanu	Transfer	Associate Professor (T)
Chipara, Dorina	Transfer	Associate Professor (T)
Chipara, Mircea	Transfer	Associate Professor (T)
Cintra-Buenrostro, Carlos	Transfer	Associate Professor (T)
Contreras, Rogelio	Transfer	Associate Professor (T)
Corpuz, Edgar	Transfer	Associate Professor (T)
Creighton, Teviet	Transfer	Associate Professor (T)
Debnath, Lokenath	Transfer	Professor (T)
Deyoe, Hudson	Transfer	Professor (T)
Diaz, Mario	Transfer	Professor (T)
Dimakis, Nicholas	Transfer	Associate Professor (T)
Dukes, Phillip	Transfer	Associate Professor (T)
Ebaseh-Onofa, Benjamin	Transfer	Associate Professor (T)
Edwards, Robert	Transfer	Professor (T)
Farooqui, Mohammed	Transfer	Professor (T)
Faulkes, Zen	Transfer	Associate Professor (T)
Feng, Baofeng	Transfer	Professor (T)
Feria Arroyo, Teresa	Transfer	Associate Professor (T)

**College of Sciences (cont.)**

Galstyan, Anahit	Transfer	Associate Professor (T)
Gkioulekas, Eleftherios	Transfer	Associate Professor (T)
Guevara, Natalia	Transfer	Associate Professor (T)
Gunn, Scott	Transfer	Professor (T)
Gutierrez-Gonzales, Jose	Transfer	Associate Professor (T)
Hanke, Andreas	Transfer	Associate Professor (T)
Heise, Elizabeth	Transfer	Associate Professor (T)
Heller, William	Transfer	Associate Professor (T)
Hicks, David	Transfer	Associate Professor (T)
Ibrahim, Elamin	Transfer	Professor (T)
Jenet, Fredrick	Transfer	Associate Professor (T)
Knobel, Roger	Transfer	Associate Professor (T)
Kuang, Anxiu	Transfer	Professor (T)
Lin, Wei	Transfer	Associate Professor (T)
Lowe, Kristine	Transfer	Associate Professor (T)
Macossay-Torres, Javier	Transfer	Associate Professor (T)
Mar, Arnulfo	Transfer	Associate Professor (T)
Martirosyan, Karen	Transfer	Associate Professor (T)
Materon, Luis	Transfer	Professor (T)
Mazariegos Alfaro, Ruben	Transfer	Associate Professor (T)
McDonald, John	Transfer	Associate Professor (T)
Mogilski, Jerzy	Transfer	Associate Professor (T)
Mohanty, Soumya	Transfer	Associate Professor (T)
Moore, Henry	Transfer	Associate Professor (T)
Mukherjee, Soma	Transfer	Associate Professor (T)
Musin, Oleg	Transfer	Professor (T)
Persans, Michael	Transfer	Associate Professor (T)
Pierce, Virgil	Transfer	Associate Professor (T)
Poletaeva, Elena	Transfer	Associate Professor (T)
Provenzano, Daniele	Transfer	Associate Professor (T)
Qiao, Zhijun	Transfer	Professor (T)
Rahman, Abdullah	Transfer	Professor (T)
Rakhmanov, Malik	Transfer	Associate Professor (T)
Ramirez, Olga	Transfer	Professor (T)
Rampersad-Ammons, Joanne	Transfer	Associate Professor (T)
Riahi, Daniel	Transfer	Professor (T)
Romano, Joseph	Transfer	Professor (T)
Roy, Ranadhir	Transfer	Associate Professor (T)
Roychowdhury, Mrinal	Transfer	Associate Professor (T)
Smith, Kenneth	Transfer	Associate Professor (T)
Summy, Kenneth	Transfer	Professor (T)
Taylor, Christopher	Transfer	Professor (T)
Taylor, Monty	Transfer	Professor (T)
Terry, Matthew	Transfer	Associate Professor (T)
Tidrow, Steven	Transfer	Associate Professor (T)

**College of Sciences (cont.)**

Trad, Tarek	Transfer	Associate Professor (T)
Trant, John	Transfer	Professor (T)
Tsay, Jenq-Jong	Transfer	Associate Professor (T)
Vatchev, Vesselin	Transfer	Associate Professor (T)
Villalobos, Cristina	Transfer	Professor (T)
Vitek, Christopher	Transfer	Associate Professor (T)
Wang, Xiaohui	Transfer	Associate Professor (T)
Yagdjian, Karen	Transfer	Professor (T)
Yanev, George	Transfer	Associate Professor (T)
Yi, Taeil	Transfer	Associate Professor (T)
Yoon, Jasang	Transfer	Associate Professor (T)
Zaidan, Frederic	Transfer	Associate Professor (T)
Zeng, Liang	Transfer	Associate Professor (T)
Zieschang, Paul-Hermann	Transfer	Professor (T)

**31.1 Adoption of Mascot - U. T. Rio Grande Valley: Request to approve Vaqueros as Mascot**

The following proposed mascot has been approved by the Chancellor, the Executive Vice Chancellor for Academic Affairs, and the Vice Chancellor for External Relations and is submitted for approval by the U. T. System Board of Regents in accordance with Regents' *Rules and Regulations*, Rule 40801.

The process to select the colors and mascot for The University of Texas Rio Grande Valley (UTRGV) began in July 2014. Over the course of four months, the U. T. System Office of External Relations, UTRGV President Guy Bailey, and an external agency with significant national experience in developing collegiate and professional sports athletics branding worked with students, faculty, staff, alumni, and community members to gather input for ideas on an athletics nickname, colors, and mascot for the new university. During that time, President Bailey reviewed numerous suggestions, received input from over 15,000 survey responses, and spoke with many different groups across the Rio Grande Valley. Additionally, President Bailey convened several representative committees to offer ideas and comments. He took every opinion into consideration before making his final recommendation to the U. T. System Board of Regents.

On November 6, 2014, the Board of Regents unanimously approved Dr. Bailey's recommendation to approve the Vaqueros as the athletic nickname for UTRGV. Further, in acknowledgement of the uniqueness of the UTRGV model of a new university, the Board allowed UTRGV to use two colors (blue and green) in addition to the U. T. System colors of orange and white rather than the one additional color allowed by Regents' Rule 40801.

Following that approval, a new committee composed of students, faculty, and staff from U. T. Brownsville and U. T. Pan American was appointed by President Bailey to take on the important task of determining the look of the Vaqueros, including how the nickname and colors would translate to team uniforms. Chris King, UTRGV Athletics Director, served as chair for the committee and Eric Rickabaugh, owner of Rickabaugh Graphics, provided guidance.

The committee, which included professors of history and art, provided insight into the colors and the look of the Vaqueros, staying true to the historical significance. Rickabaugh used the committee's feedback to create an array of potential designs, while also ensuring UTRGV's new brand was unique.

Two final concepts were shared with the UTRGV leadership team and focus groups that included U. T. Brownsville and U. T. Pan American students, head coaches, student athletes, alumni, and donors. The feedback gathered through these sessions was used to put the final touches on the new Vaqueros mark.

The final concept of the athletics branding initiative, as seen on the following pages, includes primary and secondary marks, a new Vaqueros mascot, and a custom font developed specifically for the department of intercollegiate athletics.

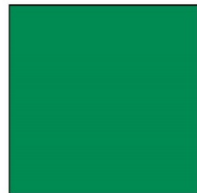
Upon approval by the U. T. System Board of Regents, a formal UTRGV Vaqueros Brand Management Style Guide Manual and Licensing Sheet will be finalized. All marks are controlled under a licensing program administered by the U. T. System Office of Trademark Licensing and Strategic Marketing Affiliates. Any use of the marks will require written approval from Strategic Marketing Affiliates.

UTRGV plans a public launch of the UTRGV Vaqueros brand in early March 2015, pending Board of Regents' approval.



UTRGV VAQUEROS  
ATHLETIC BRAND

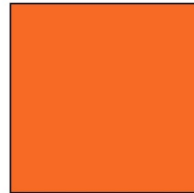
PROPOSED COLORS



UTRGV GREEN  
(PANTONE 348)



UTRGV NAVY  
(PANTONE 289)



UTRGV ORANGE  
(PANTONE 1655)

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# **0** **UTRGV VAQUEROS**

ATHLETIC BRAND PRIMARY MARK

**RGV**  <sup>TM</sup>



STATE OF TEXAS SHAPE HIDDEN  
INSIDE LEGS OF THE HORSE

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# **1** **UTRGV VAQUEROS**

ATHLETIC PRIMARY BRANDING

**UTRGV**  <sup>TM</sup>



**RGV**  <sup>TM</sup>



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# **1** **UTRGV VAQUEROS**

ATHLETIC BRANDING FAMILY

**VAQUEROS**<sup>TM</sup>

**UTRGV**<sup>TM</sup>

**RGV**<sup>TM</sup>



UNIVERSITY OF TEXAS  
**RIO GRANDE VALLEY**<sup>TM</sup>

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# **1** **UTRGV VAQUEROS**

ATHLETIC BRANDING FAMILY

**RGV**<sup>TM</sup>  
VAQUEROS



**RGV**<sup>TM</sup>

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# **1** **UTRGV VAQUEROS**

NON 3D TYPE OPTION IN WHITE

**UTRGV**™



**RGV**™



UNIVERSITY OF TEXAS  
**RIO GRANDE VALLEY**™

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# **1** **UTRGV VAQUEROS**

NON 3D TYPE OPTION IN WHITE

**UTRGV**™



**RGV**™



UNIVERSITY OF TEXAS  
**RIO GRANDE VALLEY**™

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# **1** **UTRGV VAQUEROS**

ATHLETIC BRAND IN ONE COLOR OPTIONS

**UTRGV**™



**RGV**™



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# **1** **UTRGV VAQUEROS**

COLOR LOGOS ON A DARK BACKGROUND

**UTRGV**™



**RGV**™



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# **1** **UTRGV VAQUEROS**

APPAREL/UNIFORM APPLICATIONS



# 1 UTRGV VAQUEROS

32. Foreign Contract (funds going out) - U. T. San Antonio: University College London to provide residential space for U. T. San Antonio's College of Liberal and Fine Arts London Study Abroad Program

Agency: University College London (UCL)

Funds: Fiscal Year 2015 agreement costs are expected to be £11,970 GBP (approximately \$18,715 USD), based on payment to UCL for residential rooms at a cost of £38 GBP (approximately \$59 USD) per night for a total of 315 room nights. Future annual costs are expected to be similar.

Source of Funds: Designated Tuition and Fees

Period: July 18, 2015 through August 8, 2015; Agreement recurs annually for up to 10 years

Description: Residential space lease agreement for U. T. San Antonio's College of Liberal and Fine Arts London Study Abroad Program

33. Request for Budget Change - U. T. San Antonio: Approval of Emeritus Title of Dorothy Flannagan from Dean of the Graduate School and Professor to Professor and Dean Emeritus, Department of Psychology in the College of Liberal and Fine Arts (RBC No. 6666) -- amendment to the 2014-2015 budget

34. Request for Budget Change - U. T. Tyler: Transfer \$500,000 from VPBA-Designated Tuition account to College Pharmacy Building account to fund information technology and security upgrade (RBC No. 6490) -- amendment to the 2014-2015 budget

35. Request for Budget Change - U. T. Tyler: Transfer \$890,863 from Designated Tuition account for furniture purchases and expenses associated with the addition of the College of Pharmacy to Blackboard Inc., which enables students, faculty, and staff to interact in an online classroom environment to the College Pharmacy Building account (RBC No. 6556) -- amendment to the 2014-2015 budget

## HEALTH INSTITUTIONS

36. Contract (funds coming in) - U. T. Southwestern Medical Center: Professional services agreement between Children's Medical Center of Dallas and Pedi-Ortho Health Corporation, a Texas nonprofit corporation affiliated with Texas Scottish Rite Hospital for Children

Agency: Children's Medical Center of Dallas and Pedi-Ortho Health Corporation

Funds: \$3,400,000

Period: September 1, 2014 through August 31, 2016

Description: U. T. Southwestern Medical Center will provide the services of pediatric orthopedic physicians and assign them to work at Children's Medical Center of Dallas.

37. Contract (funds coming in) - U. T. Southwestern Medical Center: To provide clinical laboratory services for patients at Dallas County Hospital District

Agency: Dallas County Hospital District

Funds: \$3,000,000

Period: January 1, 2015 through December 31, 2015

Description: U. T. Southwestern Medical Center will provide clinical laboratory services for patients at Dallas County Hospital District.

38. Contract (funds coming in) - U. T. Southwestern Medical Center: To provide administrative oversight and direct clinical research activities in the Altshuler Center for Education and Research at Dallas Metrocare Services

Agency: Dallas Metrocare Services

Funds: \$4,016,503

Period: March 1, 2015 through February 28, 2019



Description: U. T. Southwestern Medical Center will provide administrative oversight and direct clinical research activities in the Altshuler Center for Education and Research at Dallas Metrocare Services.

39. Contract (funds going out) - U. T. Southwestern Medical Center: Baylor College of Medicine Center for Collaborative and Interactive Technologies will provide design and development of online continuing medical education products

Agency: Baylor College of Medicine Center for Collaborative and Interactive Technologies

Funds: \$1,358,445

Source of Funds: Restricted (Restricted Expandable) Funds - Federal, State, Local and Private Contracts and Grants

Period: June 1, 2014 through June 30, 2017

Description: Baylor College of Medicine Center for Collaborative and Interactive Technologies will provide design and development of online continuing medical education products.

40. Interagency Agreement - U. T. Southwestern Medical Center: Interagency agreement with the Texas Health and Human Services Commission for participation in Health and Human Services Commission's Network Access Improvement Program

Agency: Texas Health and Human Services Commission

Funds: Intergovernmental transfer from U. T. Southwestern Medical Center to the Texas Health and Human Services Commission of up to \$9,955,440 and project payments to U. T. Southwestern Medical Center up to \$20,000,000

Period: On the latest date a party signs and continues until completion of the final reconciliation, no later than August 31, 2017

Description: Interagency agreement is for participation in Health and Human Services Commission's Network Access Improvement Program that includes federal matching funds.

This program is focused on serving Managed Medicaid patients. Upon meeting certain project metrics, U. T. Southwestern Medical Center will receive project payments.

41. Purchase Order - U. T. Southwestern Medical Center: Purchase from FEI Company of a customized scios cryostage laboratory instrument used for the characterization and analysis of specimens

Agency: FEI Company

Funds: \$1,100,000

Source of Funds: Restricted Funds - Gifts and Federal, State, Local and Private Contracts and Grants

Description: FEI Company will provide a customized scios cryostage laboratory instrument used for the characterization and analysis of specimens, which will be further used with a companion titan halo filed emission gun scanning transmission electron microscope.

42. Purchase Order - U. T. Southwestern Medical Center: Purchase from FEI Company of a customized titan halo filed emission gun scanning transmission electron microscope

Agency: FEI Company

Funds: \$3,430,000

Source of Funds: Restricted Funds - Gifts and Federal, State, Local and Private Contracts and Grants

Description: FEI Company will provide a customized titan halo filed emission gun scanning transmission electron microscope.

43. Request for Budget Change - U. T. Southwestern Medical Center: New Hires with Tenure -- amendment to the 2014-2015 budget

The following personnel actions involving new hires with tenure appointments have been administratively approved by the Executive Vice Chancellor for Health Affairs. The personnel actions have been included in the 2015 Annual Operating Budget and are consistent with the Regents' *Rules and Regulations*, Rule 31007.

Description	Effective Date	% Time	Full-time Salary		RBC #
			No. Mos.	Rate \$	
<b>Southwestern Medical School</b>					
Emergency Medicine					
Professor					
Deborah Diercks (T)	9/1-8/31	100	12	380,000	6452
<b>Southwestern Medical School</b>					
Neurology and Neurotherapeutics					
Professor					
Marc Diamond (T)	10/1-8/31	100	12	350,000	6416
<b>Southwestern Medical School</b>					
Physical Medicine & Rehabilitation					
Professor					
Kathleen Bell (T)	9/25-8/31	100	12	310,000	6363

44. Request for Budget Change - U. T. Southwestern Medical Center: Approval of Emeritus Title of Peter Roland from Professor to Professor Emeritus, Department of Otolaryngology in the Medical School (RBC No. 6644) -- amendment to the 2014-2015 budget

45. Contract (funds coming in) - U. T. Medical Branch - Galveston: To provide health care services to eligible women, infants, and children to Department of State Health Services

Agency: Department of State Health Services, State of Texas

Funds: \$7,610,624

Period: October 1, 2014 through September 30, 2015

Description: U. T. Medical Branch - Galveston to provide supplemental food benefits, nutrition education, and counseling to enhance good health care at no cost to low-income pregnant and postpartum women, infants, and children identified to be at nutritional risk.

46. Contract (funds coming in) - U. T. Medical Branch - Galveston: To provide anesthesiology, pediatric intensive care, and pediatric hospitalist services to Driscoll Children's Hospital

Agency: Driscoll Children's Hospital

Funds: \$63,836,587 for initial term

Period: September 1, 2014 through August 31, 2019, with unlimited optional one-year renewals

Description: U. T. Medical Branch - Galveston will provide anesthesiology, pediatric intensive care, and pediatric hospitalist services for pediatric patients treated at Driscoll Children's Hospital. Services include informatics, administrative, and medical director services.

47. Contract (funds coming in) - U. T. Medical Branch - Galveston: To provide radiation oncology services to SJ Medical Center, LLC dba St. Joseph Medical Center

Agency: SJ Medical Center, LLC dba St. Joseph Medical Center (SJMC)

Funds: \$2,027,700

Period: March 1, 2015 through February 28, 2018

Description: U. T. Medical Branch - Galveston will provide radiation oncology services for patients treated at St. Joseph Medical Center's main campus located at 1401 St. Joseph Parkway, Houston, Texas. Services include administrative support, medical director services, and clinical staffing such as nursing, radiation therapists, dosimetry, physics, and medical billing support.

48. Contract (funds going out) - U. T. Medical Branch - Galveston: Aztec Facility Services, Inc. to perform custodial cleaning and maintenance environmental services for nonclinical space on campus

Agency: Aztec Facility Services, Inc.

Funds: Not to exceed a total of \$31,000,000 (capped at \$12,000,000 for initial four-year term, \$9,000,000 for first three-year extension term, and \$10,000,000 for second three-year extension term)

Source of Funds: Combination of Federal, State, and Patient Income funds

Period: Initial Term: February 8, 2013 through August 31, 2017  
First Extension Term: September 1, 2017 through August 31, 2020  
Second Extension Term: September 1, 2020 through August 31, 2023

Description: This contract amends the original contract under which Aztec performs custodial cleaning and maintenance services for U. T. Medical Branch - Galveston facilities. The services were competitively procured and originally covered primarily clinical space, making the original contract exempt from Board approval under Regents' *Rules and Regulations*, Rule 10501, Section 2.2.15. The contract is now being amended to cover nonclinical space, making this contract subject to Board approval.

49. Contract (funds going out) - U. T. Medical Branch - Galveston: Texas Gulf Refrigeration, Inc. to provide equipment and related services on as-needed basis

Agency: Texas Gulf Refrigeration, Inc., a Texas corporation

Funds: Not to exceed \$2,000,000, including optional renewals

Source of Funds: Education and General; Hospital Patient Income

Period: September 1, 2014 through August 31, 2016, with option to renew for two additional one-year periods

Description: Texas Gulf Refrigeration, Inc. will provide heating, ventilation, and air conditioning systems equipment; other equipment,

including generators, fuel tanks, I-line panels, and accessory items; and related services including delivery, installation, and maintenance on as-needed basis for emergency and normal operating conditions.

50. Contract (funds going out) - U. T. Medical Branch - Galveston: Seton Family of Hospitals to provide clinical education experiences for medical students

Agency: Seton Family of Hospitals formerly known as Seton Healthcare and its affiliate Seton/UT Southwestern University Physicians Group formerly known as CTMF, Inc. (Seton)

Funds: Approximately \$12,000,000 for the initial term and extension

Source of Funds: Designated Tuition

Period: The original agreement was effective September 1, 2010, and amended August 1, 2011. This amendment extends the agreement to August 31, 2017.

Description: Seton to provide clinical education, training, faculty, and facilities for selected third- and fourth-year medical students in exchange for financial support provided by U. T. Medical Branch - Galveston.

51. Contract (funds going out) - U. T. Medical Branch - Galveston: General Electric Company, GE Healthcare Division, to provide a program for equipment maintenance and repair services of diagnostic imaging equipment

Agency: General Electric Company, GE Healthcare Division

Funds: Estimated \$18,373,373, from July 1, 2007 through December 31, 2019

Source of Funds: Primary: Education and General, Hospital Patient Income  
Secondary: Designated Funds, Correctional Managed Care

Period: The original agreement was executed July 1, 2007, with a three-year term. The agreement has been amended twice, extending the term through July 31, 2018, and adding additional equipment as warranties expired. The third amendment will extend the termination of the agreement until December 31, 2019.

Description: U. T. Medical Branch - Galveston secures diagnostic imaging equipment through a competitive process, resulting in the acquisition of substantial GE equipment. In 2007, General Electric Company, GE Healthcare Division was selected to provide U. T. Medical Branch - Galveston equipment maintenance and repair services for the GE diagnostic imaging equipment because of the expertise GE brings to servicing and maintaining this highly technical equipment used in patient care.

U. T. Medical Branch - Galveston believed that the servicing contract qualified from exemption from Board review under Regents' *Rules and Regulations*, Rule 10501, Section 2.2.5, regarding Routine Supplies. This was an error U. T. Medical Branch - Galveston recently recognized, resulting in the submission of the third amendment for Board approval. The annual servicing costs under the agreement have averaged approximately \$2 million per year. The third amendment will extend the contract for an additional year and four months in exchange for GE providing \$484,000 in upgrades to existing equipment, prolonging the useful life and eliminating the need for acquisition of replacement equipment. Total contract cost from inception through the end of 2019 is estimated to be \$18,373,373.

52. Request for Budget Change - U. T. Medical Branch - Galveston: New Hire with Tenure -- amendment to the 2014-2015 budget

The following personnel action involving new hire with tenure appointment has been administratively approved by the Executive Vice Chancellor for Health Affairs. The personnel action has been included in the 2015 Annual Operating Budget and is consistent with the Regents' *Rules and Regulations*, Rule 31007.

Description	Effective Date	% Time	Full-time Salary		RBC #
			No. Mos.	Rate \$	
<b>Academic Enterprise</b>					
Surgery					
Professor and Chair					
Douglas Tyler (T)	10/1-8/31	100	12	600,000	6305

53. Lease - U. T. Medical Branch - Galveston: Authorization to extend the lease of space at 2785 Gulf Freeway South, League City, Galveston County, Texas, from Inland American League City Bay Colony Limited Partnership, for use as a medical clinic

Description: Extension of the lease of approximately 6,262 square feet of space in a building located at 2785 Gulf Freeway South, League City, Galveston County, Texas. The value of the initial term of the lease, which commenced on December 27, 2009, did not exceed \$1 million. Board of Regents' approval was not required at that time; however, the combined value of the current extension term and the initial term exceeds \$1 million and Board of Regents' approval is now required. The lease extension agreement contains a provision stating that the agreement is valid up to the combined initial term and extension term cumulative consideration amount of \$1 million.

Lessor: Inland American League City Bay Colony Limited Partnership, an Illinois limited partnership

Term: The initial contract term was from December 27, 2009 to December 31, 2014. This extension term will be from January 1, 2015 through December 31, 2019.

Lease Cost: Approximately \$855,272 in base rent plus estimated operating expenses over the extension term. Total base rent paid by U. T. Medical Branch - Galveston during the initial term was \$782,750, plus operating expenses. The current operating expense estimate is approximately \$20,164 per year.

Source of Funds: Patient Revenue

54. Contract (funds coming in) - U. T. Health Science Center - Houston: To provide resources to aid in the diagnosis of child abuse and neglect for the Texas Department of Family and Protective Services

Agency: Texas Department of Family and Protective Services

Funds: \$2,500,816

Period: September 1, 2014 through August 31, 2015



Description: Interagency contract to create resources that will improve access to medical professionals with expertise in the diagnosis of child abuse or neglect for the Texas Department of Family and Protective Services.

55. Contract (funds going out) - U. T. Health Science Center - Houston: Gubener Plastinate GmbH from Heidelberg, Germany, to provide plastination services for medical specimens

Agency: Gubener Plastinate GmbH

Funds: \$1,261,000

Period: November 1, 2014 through May 31, 2016

Source of Funds: Designated Funds – Sales and Services of Educational Activities such as continuing education and performing arts

Description: Upon request, Gubener Plastinate will provide plastination services for medical specimens. The vendor was selected from two bidders: Gubener Plastinate GmbH from Heidelberg, Germany, and Corcoran Laboratories, Inc. from Traverse City, Michigan, following a competitive bid process.

56. Foreign Contract - U. T. Health Science Center - Houston: To provide the opportunity for students from South University of Science and Technology of China to earn a Master of Health Informatics degree from U. T. Health Science Center - Houston

Agency: South University of Science and Technology of China (SUSTC)

Funds: No funds will be exchanged under the agreement. Qualified SUSTC students who participate in the program will enroll and pay tuition at U. T. Health Science Center - Houston.

Period: Term of five years

Description: Program agreement between U. T. Health Science Center - Houston and SUSTC to provide the opportunity for qualified SUSTC students to earn a Bachelor of Science degree from SUSTC and a Master of Health Informatics degree from U. T. Health Science Center - Houston over the

course of five years of study. All enrolled students will come to U. T. Health Science Center - Houston for at least a portion of the program, with the possibility of some online courses.

57. Request for Budget Change - U. T. Health Science Center - Houston: New Hire with Tenure -- amendment to the 2014-2015 budget

The following personnel action involving new hire with tenure appointment has been administratively approved by the Executive Vice Chancellor for Health Affairs. The personnel action has been included in the 2015 Annual Operating Budget and is consistent with the Regents' *Rules and Regulations*, Rule 31007.

Description	Effective Date	% Time	Full-time Salary		RBC #
			No. Mos.	Rate \$	
<b>Medical School</b> Integrative Biology and Pharmacology Professor Xiaodong Cheng (T)	1/1-8/31	100	12	180,000	6638

58. Request for Budget Change - U. T. Health Science Center - Houston: Approval of Emeritus Titles

**Pauline J. Duke** from Clinical Professor to Professor Emeritus, Orthodontics in the School of Dentistry (RBC No. 6478) -- amendment to the 2014-2015 budget

**Ralph F. Frankowski** from Professor to Professor Emeritus, Biostatistics in the School of Public Health (RBC No. 6560) -- amendment to the 2014-2015 budget

**Robert J. Hardy** from Professor to Professor Emeritus, Biostatistics in the School of Public Health (RBC No. 6561) -- amendment to the 2014-2015 budget

59. Other Matters - U. T. Health Science Center - Houston: Appointment of members of the Board of Directors of The University of Texas System Medical Foundation, Inc.

In accordance with the Articles of Incorporation, approval by the U. T. System Board of Regents is recommended for the following individuals from U. T. Health Science Center - Houston to the Board of Directors of The University of Texas System Medical Foundation, Inc.

Appointment Commencing January 1, 2015

<u>Name and Title</u>	<u>Term Expires</u>
Patricia M. Butler, M.D., Vice Dean for Educational Programs	December 31, 2015
Keely G. Smith, M.D., Assistant Professor, Pediatrics - Clinical	December 31, 2015
Omotola Hope, M.D., Assistant Professor, Neurology - Clinical	December 31, 2015

The University of Texas System Medical Foundation, Inc. is a nonprofit corporation organized strictly for educational and scientific purposes. The Foundation functions within the framework of U. T. Health Science Center - Houston for the purpose of training graduate medical students, referred to as house staff or residents. As part of the training, house staff are contracted with and paid a stipend plus fringe benefits for services by local hospitals participating in the Affiliated Hospitals Residency Training Program.

The Bylaws and Articles of Incorporation of The University of Texas System Medical Foundation, Inc. provide that directors succeeding the initial directors shall be appointed by the U. T. System Board of Regents for terms of one year and provide that each director shall hold office until a successor has been appointed and qualified. Recommendations for appointment are as follows: Dr. Butler, President; Dr. Smith, Vice President; and Dr. Hope, Secretary/Treasurer.

60. Contract (funds coming in) - U. T. Health Science Center - San Antonio: To sell contractual and intellectual property assets relating to tissue recovery services to GenCure, a Texas nonprofit entity

Agency:	GenCure
Funds:	\$1,900,000 minimum. The first payment of \$280,000 is due within thirty days of closing, and quarterly installments of \$70,000 will be paid over a period of seven years.
Period:	February 13, 2015 through February 28, 2022
Description:	U. T. Health Science Center - San Antonio will sell to GenCure, by means of an Asset Purchase Agreement, tissue recovery contracts with 30 hospitals and four trademarks belonging to "Allograft Resources," a department of the U. T. Health Science Center - San Antonio Transplant Center, at a minimum purchase price of \$1.9 million.

61. Request for Budget Change - U. T. Health Science Center - San Antonio: Tenure Appointment -- amendment to the 2014-2015 budget

The following Request for Budget Change (RBC) has been administratively approved by the Executive Vice Chancellor for Health Affairs and is recommended for approval by the U. T. System Board of Regents:

Description	Effective Date	% Time	Full-time Salary		RBC #
			No. Mos.	Rate \$	
<b>School of Medicine</b>					
Greehey Children's Cancer Research Institute					
Director and Professor					
Peter James Houghton (T)	12/1-8/31	100	12	500,000	6568

62. Request for Budget Change - U. T. Health Science Center - San Antonio: Approval of Emeritus Titles

**Helen Hazuda** from Professor to Professor Emeritus, Medicine in the School of Medicine (RBC No. 6555) -- amendment to the 2014-2015 budget

**Rajam Ramamurthy** from Clinical Professor to Professor Emeritus, Pediatrics in the School of Medicine (RBC No. 6557) -- amendment to the 2014-2015 budget

**Robert Reddick** from Professor and Chair to Professor Emeritus, Pathology in the School of Medicine (RBC No. 6558) -- amendment to the 2014-2015 budget

63. Purchase - U. T. Health Science Center - San Antonio: Authorization to purchase a tract of unimproved land consisting of approximately 2.05 acres located approximately at the 25700 Block of Old Fredericksburg Road, Boerne, Bexar County, Texas, from Smith Business Park, LLC for development and operation of a medical clinic; and parity debt resolution

Description: Purchase of a tract of unimproved land consisting of approximately 2.05 acres located approximately at the 25700 Block of Old Fredericksburg Road, Boerne, Bexar County, Texas; and authorization for the Executive Director of Real Estate to execute all documents, instruments, and other agreements, and to take all further actions deemed necessary or advisable to purchase the property. The property will be used by the institution for the development and operation of a medical clinic.

- Seller: Smith Business Park, LLC, a Texas limited liability company
- Purchase Price: \$2,050,000 not to exceed fair market value as established by independent appraisals, plus all due diligence expenses, closing costs, and expenses to complete the acquisition as deemed necessary by the Executive Director of Real Estate. The appraisals are confidential pursuant to *Texas Education Code* Section 51.951.
- Source of Funds: Revenue Financing System bonds repaid out of clinic revenues. Debt service for the acquisition is estimated to be \$150,843 annually. The institution's debt service coverage ratio is expected to be at least 3.1 times through the term of the bonds. The institution therefore requests that the Board resolve in accordance with Section 5 of the Amended and Restated Master Resolution Establishing The University of Texas System Revenue Financing System the findings that are stated below:
- parity debt shall be issued to fund all or a portion of the purchase price, including any costs prior to the issuance of such parity debt;
  - sufficient funds will be available to meet the financial obligations of the U. T. System, including sufficient Pledged Revenues as defined in the RFS Master Resolution to satisfy the Annual Debt Service Requirements of the Financing System, and to meet all financial obligations of the U. T. System Board of Regents relating to the Financing System;
  - U. T. Health Science Center - San Antonio, which is a "Member" as such term is used in the RFS Master Resolution, possesses the financial capacity to satisfy its direct obligation as defined in the Master Resolution relating to the issuance by the U. T. System Board of Regents of parity debt in an aggregate amount of \$2,050,000; and
  - this resolution satisfies the official intent requirements set forth in Section 1.150-2 of the *Code of Federal Regulations* that evidences the Board's intention to reimburse project expenditures with bond proceeds.

64. Contract (funds going out) - U. T. M. D. Anderson Cancer Center: J. T. Vaughn Construction, LLC to provide job order contracting services

Agency: J. T. Vaughn Construction, LLC

Funds: The cost of each Job Order Project will be established through the development of a Guaranteed Maximum Price (GMP). Total fees under this contract, including all available renewal periods, will not exceed \$6,000,000.

Source of Funds: Hospital patient income

Period: The initial term of the contract is for 24 months beginning October 1, 2014. The agreement may be renewed for three additional 12-month periods.

Description: A job order contracting agreement. Vendor will provide general and specific construction services for minor construction, repair rehabilitation, or alteration of U. T. M. D. Anderson Cancer Center's facilities within the greater Houston area. Services were competitively procured.

65. Contract (funds going out) - U. T. M. D. Anderson Cancer Center: PricewaterhouseCoopers, LLC to provide professional services related to auditing information technology system controls

Agency: PricewaterhouseCoopers, LLC

Funds: The total cost of services under this agreement, including all renewals, will not exceed \$5,000,000.

Source of Funds: Hospital patient income

Period: The term of this agreement will be for a period of 36 months, commencing on February 2, 2015, and continuing through February 1, 2018. The agreement includes the option for two 12-month renewals.

Description: Vendor will provide professional services related to auditing information technology (IT) system controls and assisting U. T. M. D. Anderson Cancer Center's Internal Audit Department with IT systemic audit risk assessment processes to mitigate gaps. Services were competitively procured.

66. Contract (funds going out) - U. T. M. D. Anderson Cancer Center: MasterWord Services, Inc. to provide medical written translation and interpretation services

Agency: MasterWord Services, Inc.

Funds: The total cost of services under this agreement, including all renewals, will not exceed \$6,000,000.

Source of Funds: Hospital patient income

Period: The term of this agreement will be for a period of 36 months, commencing on February 13, 2015, and continuing through February 12, 2018. The agreement includes the option for two 12-month renewals.

Description: Vendor will provide medical written translation and interpretation services, medical oral translation, and medical American Sign Language interpretation. Vendor will also provide electronic and/or Web-based scheduling assistance in conjunction with these services. Services were competitively procured.

67. Contract (funds going out) - U. T. M. D. Anderson Cancer Center: MediFit Corporate Services, Inc. to provide fitness center management services

Agency: MediFit Corporate Services, Inc.

Funds: The total cost of services under this agreement, including all renewals, will not exceed \$2,847,149.

Source of Funds: Hospital patient income

Period: The term of this agreement will be for a period of 36 months, commencing on May 1, 2015, and continuing through April 30, 2018. The agreement includes the option for two 12-month renewals.

Description: Vendor will provide management for the operations of the U. T. M. D. Anderson Cancer Center Health and Fitness Center. Services provided will include managing administrative operations, providing instructional personnel for various health and fitness classes, and conducting regular equipment inspection. Services were competitively procured.

68. Contract (funds going out) - U. T. M. D. Anderson Cancer Center: TMP Worldwide Advertising & Communications, LLC to provide recruitment advertising agency services

Agency: TMP Worldwide Advertising & Communications, LLC

Funds: This seventh amendment increases the cap amount of the contract from \$2,400,000 to \$4,000,000.

Source of Funds: Hospital patient income

Period: The contract commenced on September 1, 2011, and the current term ends on August 31, 2015. One 12-month renewal option remains.

Description: Vendor provides recruitment ad agency services to subsidize marketing and strategic advertising functions for the purpose of sourcing, recruiting, hiring, and retaining qualified employees. Services provided by the vendor include development of a recruitment marketing plan; media planning, buying, and integration; creative production; and market trend reporting. The initial agreement was competitively bid.

69. Contract (funds going out) - U. T. M. D. Anderson Cancer Center: CATCH Global Foundation to provide content integration services for child health education programs

Agency: CATCH Global Foundation

Funds: The total cost of goods and services under this agreement will not exceed \$3,300,000.

Source of Funds: Restricted Gifts

Period: The term of this agreement will be for a period of 48 months, commencing on September 1, 2014, and continuing through August 31, 2018.

Description: In support of the co-branded CATCH health education program, the CATCH Global Foundation will integrate content provided by U. T. M. D. Anderson Cancer Center through curriculum development and content digitization, as well as provide program operations support. U. T. M. D. Anderson Cancer Center will be given recognition as a Founding Partner of the CATCH Global Foundation and a seat on the Board of



Directors. The CATCH Global Foundation is a 501(c)3 public charity founded in 2014 with a mission to improve children's health worldwide by developing, disseminating, and sustaining the CATCH platform.

70. Request for Budget Change - U. T. M. D. Anderson Cancer Center: Approval of Emeritus Title of James Cox from Professor to Professor Emeritus in the Department of Radiation Oncology (RBC No. 6661) -- amendment to the 2015-2016 budget

71. Lease - U. T. M. D. Anderson Cancer Center: Authorization to extend the term of three leases located at 8030, 8032, and 8066 El Rio Street, Houston, Harris County, Texas, to Lonza Walkersville, Inc. for medical laboratory, research development, pharmaceutical manufacturing, and general office use

Description: Extension of three current leases totaling 17,267 rentable square feet located at 8030, 8032, and 8066 El Rio Street, Houston, Harris County, Texas. Lonza Walkersville, Inc. originally leased space from the prior owner, WGH Plaza del Oro, L.L.C., until the property was purchased by the U. T. System Board of Regents on November 27, 2012.

Lessee: Lonza Walkersville, Inc. ("Lonza"), a Delaware corporation

Term: The original term under the prior owner for 8030 and 8032 El Rio commenced on August 1, 2010, and expired on July 31, 2013. The extended term of 57 months for 8030 and 8032 El Rio commenced on August 1, 2013, and expires August 30, 2018, with no further options to extend after expiration.

The original term under the prior owner for 8066 El Rio commenced on February 1, 2004, and expired on January 31, 2014. The extended term of 51 months for 8066 El Rio commenced on February 1, 2014, and expires August 30, 2018, with no further options to extend after expiration.

The termination option may be exercised after April 30, 2017, with 90-days' notice.

Lease Income: The base rent for the extension term starts at a weighted average rate of \$20.48 per square foot for an initial, annual rental of \$353,640 with annual increases of 5%. The total aggregate of base rent for the extension term will be \$1,720,177. Lessee responsible for operating expenses, and any increases in operating expenses for the property.

72. Report - U. T. Health Science Center - Tyler: No items for Consent Agenda